

EPHRAIM MOGALE LOCAL MUNICIPALITY

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EXTRACTS FROM THE MINUTES OF THE 2nd ORDINARY COUNCIL MEETING OF THE COUNCIL OF EPHRAIM MOGALE LOCAL MUNICIPALITY HELD ON WEDNESDAY 24TH JANUARY 2024

FILE: 3/2/3/12/1

OC2/04/2024: MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT

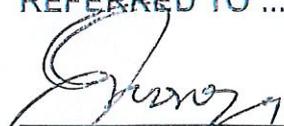
RESOLVED

1. That the mid-year budget and performance assessment report presented be noted.
2. That the 2023/2024 Annual Budget be adjusted before the end of February 2024 as per s.72 report.
3. That the mid-year budget and performance assessment report be submitted to National and Provincial Treasury after it is tabled to Council on the 25th of January 2024.
4. That the mid-year budget and performance assessment report be placed on the municipal website after it is tabled to Council.
5. That the Municipal Manager to implement the decision accordingly.


CLLR. R. M. LENTSOANE
SPEAKER

24 JANUARY 2024

REFERRED TOBY MUNICIPAL MANAGER


MOROPA M E
MUNICIPAL MANAGER

24/01/2024
DATE RECEIVED

EPHRAIM MOGALE LOCAL MUNICIPALITY: MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT

PURPOSE

To submit to Council a report on the mid-year budget and performance assessment report of the Municipality for the period July 2023 to December 2023 for noting. Included hereto with the report is the service delivery performance assessment reports arising out of the SDBIP's approved for the financial year 2023/2024.

BACKGROUND

The main objectives of the Mid-year Budget and Performance Assessments Review is to comply with Section 72 of the MFMA that requires:

The accounting officer of a municipality must by 25 January of each year –

- (a) Assess the performance of the municipality during the first half of the financial year, taking into account –
 - (i) The monthly statements referred to in Section 71 for the first half of the year;
 - (ii) The municipality's service delivery performance during the first half of the financial year, and the service delivery targets, and performance indicators set in the service delivery and budget implementation plan;
 - (iii) The past year's annual report, and progress on resolving problems identified in the annual report;"

In broad terms the report gives an overview on the implementation of the budget over the past six months 1 July 2023 to 31 December 2023.

This report will also cover the implementation of the budget and the financial state of affairs of the municipality in terms of section 52 of the MFMA.

The report must furthermore focus on the attainment of the performance objectives, targets and performance indicators as set out in the SDBIP approved by the mayor.

The approved SDBIP is linked with the IDP key performance areas which are:

- Basic service delivery
- Local economic development

- Municipal financial viability and management
- Municipal transformation and organizational development
- Good governance and Public participation

BUDGET PERFORMANCE ASSESSMENT

The assessment includes the review of the following Schedule C as prescribed by the Municipal Budget and Reporting Regulations:

1. Monthly Budget Statement Summary – Mid Year Assessment (Revenue)
2. Monthly Budget Statement Summary – Mid Year Assessment (Expenditure)
3. Table C2: Monthly Financial Performance by Vote
4. Table C4: Monthly Financial Performance by Revenue source
5. Table C5: Monthly Capital Expenditure by Vote
6. Table C6: Monthly Budget Statement Financial Position
7. Table C7: Monthly Budget Statement Cash Flow
8. Debtors Age Analysis
9. Creditors Age Analysis
10. Investment Portfolio Analysis
11. Allocation and grant receipts

- 1. Monthly Budget Statement Summary – Mid Year Assessment (Revenue)**

LIM471 Ephraim Mogale - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 - December

Description	Ref	Budget Year 2023/24								
		2022/23 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		65 099	86 048	-	7 839	38 812	42 880	(4 069)	-9%	86 048
Service charges - Water		-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-
Service charges - Waste management		5 722	6 100	-	500	3 010	3 040	(30)	-1%	6 100
Sale of Goods and Rendering of Services		331	684	-	19	148	341	(152)	-56%	684
Agency services		-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-
Interest earned from Receivables		2 675	-	-	-	-	-	-	-	-
Interest from Current and Non Current Assets		13 954	15 000	-	1 863	11 726	7 475	4 251	57%	15 000
Dividends		-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		218	188	-	4	34	94	(59)	-63%	188
License and permits		5 688	5 828	-	0	4	2 904	(2 901)	-100%	5 828
Operational Revenue		988	460	-	1	16	229	(214)	-93%	460
Non-Exchange Revenue										
Property rates		40 957	50 000	-	4 557	28 207	24 905	3 302	13%	50 000
Surcharges and Taxes		10 310	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		2 916	207	-	31	56	103	(47)	-46%	207
License and permits		35	-	-	-	-	-	-	-	-
Transfers and subsidies - Operational		183 236	202 450	-	65 599	145 404	149 094	(3 690)	-2%	202 450
Interest		9 193	8 862	-	1 307	7 512	4 416	3 096	70%	8 862
Fuel Levy		-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-
Other Gains		5 651	-	-	-	22	-	22	#DIV/0!	-
Discontinued Operations		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		346 974	375 827	-	81 721	234 950	235 481	(531)	0%	375 827

From the table above it should be noted that for the first six month ending December 2023, the revenue to the amount of R 234,9 million was realized. The year to date budgeted revenue amounts to R 235 million which reflect a variance of only R531 000.00. The revenue includes grants and subsidies from National Government.

Special attention should be given to:

Property rates reflect a favorable variance of 13%, though it should be noted that this does not represent actual cash collected but total rates billed at half yearly. The budgeted amount must be aligned to the current valuation roll and the actual receipts on property rates should also be borne in mind.

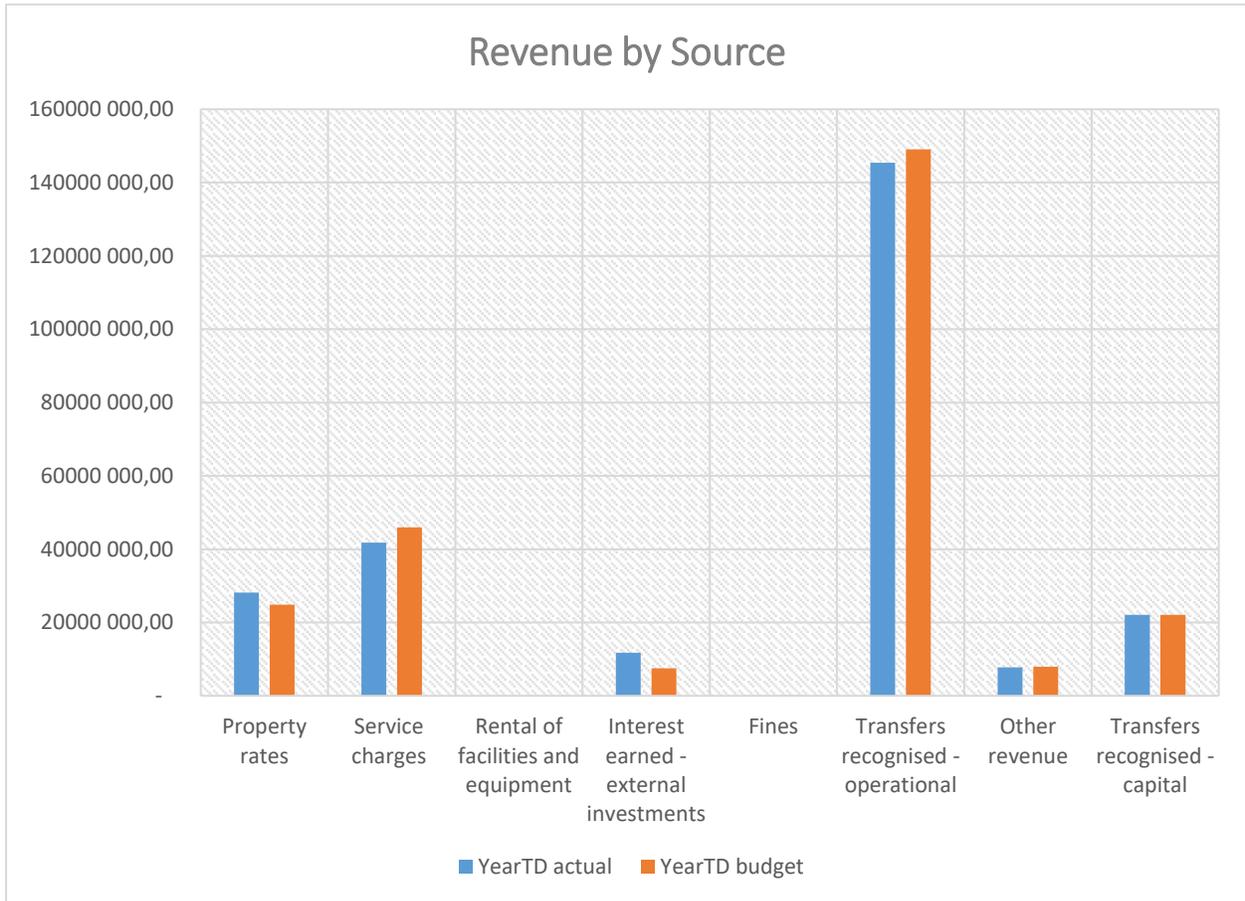
The current approved discounts/incentives on long outstanding debtors has also led to increase in property rates collection.

Electricity revenue reflects an unfavorable variance of 9%. This could be attributed to continuous load-shedding in the country. Which has also led customers to user alternative energy sources such as solar systems and gas.

Fine revenue reflects unfavorable variance of 46% which may be attributed to nonpayment of traffic fines.

Rental of facilities and equipment reflects favorable variance of 63% which can be attributed to less usage of our community halls.

The revenue by major source is therefore presented in the graph below:



In conclusion, although some of the revenue streams need to be reviewed and some shows positive variations the total Operation Revenue shows a negative deviation of less than a million when compared with the expected year to date budget.

2. Monthly Budget Statement Summary – Mid Year Assessment (Expenditure)

LIM471 Ephraim Mogale - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 - December

Description	Ref	Budget Year 2023/24								
		2022/23 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Expenditure By Type										
Employee related costs		91 906	113 248	—	1 584	51 612	56 436	(4 823)	-9%	113 248
Remuneration of councillors		13 929	16 874	—	1 161	7 162	8 406	(1 244)	-15%	16 874
Bulk purchases - electricity		46 860	50 000	—	3 965	24 440	24 913	(473)	-2%	50 000
Inventory consumed		2 066	2 575	—	70	864	1 283	(419)	-33%	2 575
Debt impairment		9 550	12 339	—	—	—	6 143	(6 143)	-100%	12 339
Depreciation and amortisation		64 364	50 128	—	5 405	32 443	24 964	7 479	30%	50 128
Interest		3 835	2 094	—	—	785	1 044	(259)	-25%	2 094
Contracted services		51 112	67 530	—	7 116	25 346	33 656	(8 510)	-25%	67 530
Transfers and subsidies		—	—	—	—	—	—	—	—	—
Irrecoverable debts written off		—	—	—	—	—	—	—	—	—
Operational costs		52 824	60 878	—	4 306	25 722	30 338	(4 616)	-15%	60 878
Losses on Disposal of Assets		426	—	—	—	—	—	—	—	—
Other Losses		200	—	—	—	—	—	—	—	—
Total Expenditure		337 071	375 666	—	23 997	168 173	187 181	(19 008)	-10%	375 666

The table above shows operating expenditure of R168 million against year-to-date budgeted expenditure of R 187 million.

The following categories must however be noted:

Employee related cost reflect unfavorable variance of 9% which could be attributed to vacant positions not yet filled. Some of these Positions have been advertised.

Remuneration of councillors reflects an unfavorable variance of 15%, which will be aligned with the upper limits during adjustment budget.

Debt Impairment and Depreciation and Asset Impairment are non-cash items that reflect R32 million as of 31st December 2023.

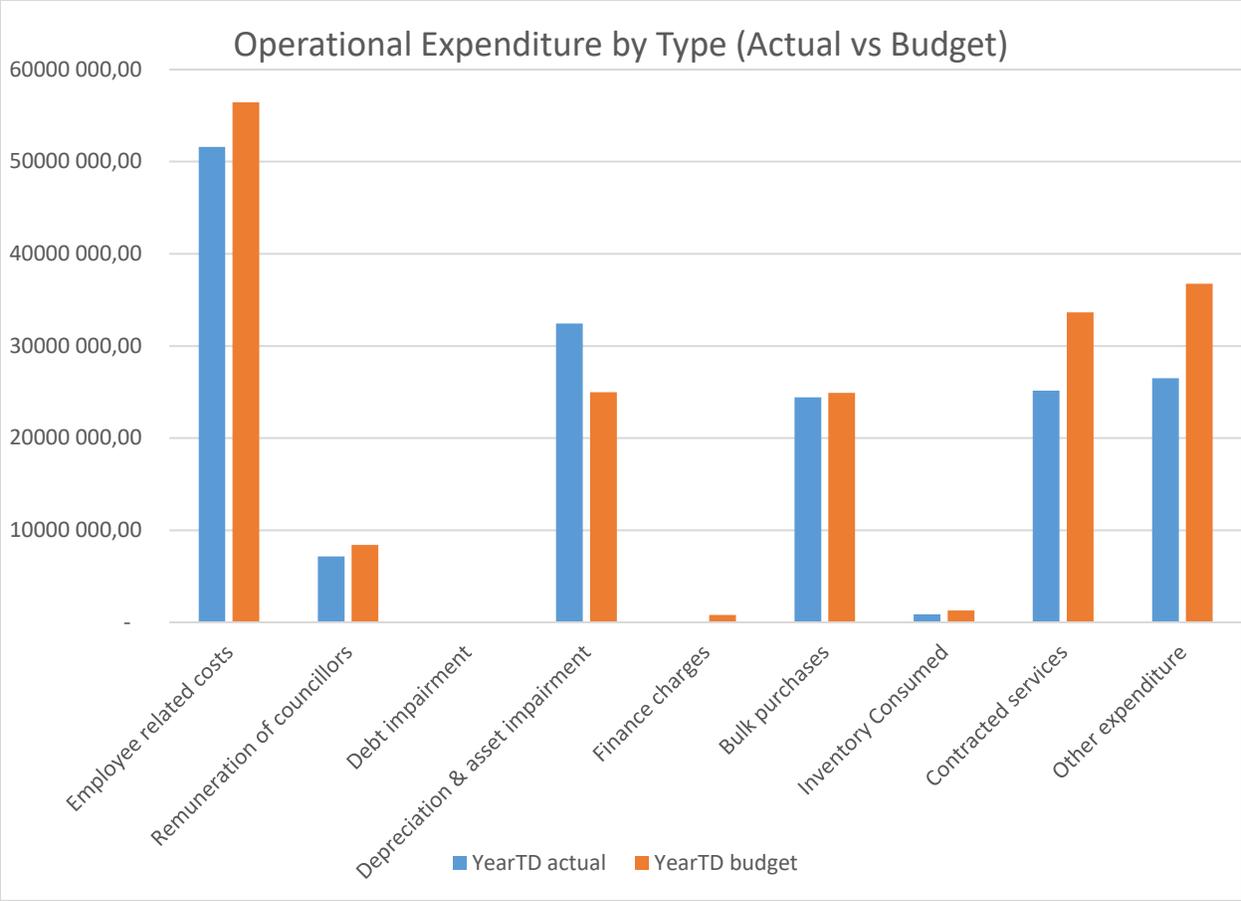
Bulk purchase reflects a variance of 2% as a result of increase in tariffs by ESKOM.

Transfers and grants consist of bursaries paid to our community members and indigent on free basic electricity.

Other expenditure reflects a 15% performance below benchmark; hence adjustment on general expenditure needs to be considered.

Although there is generally under performance in expenditure some line items have exceeded the 50% mid-year benchmark whereby strict measures need to be put in place for all those that are non-essential to service delivery. Such expenditure must be analyzed and discussed during Budget Steering Committee meetings.

The expenditure per category is represented below graphically:



3. Table C2: Monthly Financial Performance by standard classification

LIM471 Ephraim Mogale - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 - December

Description	Ref	2022/23	Budget Year 2023/24							
		Revenue	Original Budget	Revised Budget	Monthly actual	YearTD actual	YearTD budget	YTD	YTD %	Full Year
R thousands	†									
Revenue - Functional										
Governance and administration		253 549	271 671	-	73 535	192 963	183 577	9 386	5%	271 671
Executive and council		1 656	3 030	-	754	803	1 514	(711)	-47%	3 030
Finance and administration		251 894	268 641	-	72 581	192 160	182 063	10 097	6%	268 641
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		6 000	305	-	16	96	152	(56)	-37%	305
Community and social services		117	111	-	12	40	56	(16)	-28%	111
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		5 884	193	-	4	56	96	(40)	-41%	193
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		56 895	39 454	-	22 128	22 138	19 661	2 477	13%	39 454
Planning and development		74	65	-	-	10	32	(22)	-69%	65
Road transport		56 821	39 389	-	22 128	22 128	19 629	2 499	13%	39 389
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		81 131	97 755	-	8 340	41 821	48 714	(6 893)	-14%	97 755
Energy sources		75 409	91 654	-	7 839	38 812	45 674	(6 863)	-15%	91 654
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		5 722	6 100	-	500	3 010	3 040	(30)	-1%	6 100
Other	4	6 219	6 032	-	32	59	3 066	(2 946)	-88%	6 032
Total Revenue - Functional	2	403 795	415 216	-	103 849	257 078	255 110	1 967	1%	415 216
Expenditure - Functional										
Governance and administration		210 310	207 275	-	12 893	102 281	103 286	(985)	-1%	207 275
Executive and council		48 907	42 092	-	2 568	23 179	20 973	2 206	11%	42 092
Finance and administration		161 403	165 182	-	10 325	79 102	82 294	(3 191)	-4%	165 182
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		19 392	30 068	-	888	8 892	14 984	(6 093)	-41%	30 068
Community and social services		9 857	12 434	-	518	5 231	6 196	(965)	-16%	12 434
Sport and recreation		2 547	2 675	-	80	864	1 333	(469)	-35%	2 675
Public safety		-	-	-	-	-	-	-	-	-
Housing		3 347	9 238	-	83	1 177	4 604	(3 427)	-74%	9 238
Health		3 641	5 722	-	208	1 619	2 851	(1 232)	-43%	5 722
Economic and environmental services		26 885	37 503	-	3 632	13 897	18 693	(4 796)	-26%	37 503
Planning and development		11 493	18 595	-	98	4 307	9 270	(4 963)	-54%	18 595
Road transport		15 392	18 909	-	3 535	9 590	9 423	167	2%	18 909
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		67 334	77 447	-	4 999	32 783	38 591	(5 808)	-15%	77 447
Energy sources		60 691	69 788	-	4 549	29 778	34 774	(4 996)	-14%	69 788
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		6 662	7 660	-	449	3 005	3 817	(812)	-21%	7 660
Other		13 130	23 372	-	1 585	10 320	11 647	(1 327)	-11%	23 372
Total Expenditure - Functional	3	337 071	375 666	-	23 997	168 173	187 191	(19 008)	-10%	375 666
Surplus/ (Deficit) for the year		66 724	39 550	-	79 853	88 905	67 929	20 976	31%	39 550

Table C2 measures the actual performance against the year-to-date budget figures which realized by vote for revenue and expenditure using standard classification. All revenue deviation which reflects under collection need to be analysed and considered for adjustment. Item details are reflected in the analysis above on consolidated budget statement. On the expenditure side most of the votes are projected to be less than planned.

4. Table C4: Monthly Financial Performance by Revenue source and Expenditure Type

LIM471 Ephraim Mogale - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 - December

Description	Ref	Budget Year 2023/24								
		2022/23 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		65 099	86 048	-	7 839	38 812	42 880	(4 069)	-9%	86 048
Service charges - Water		-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-
Service charges - Waste management		5 722	6 100	-	500	3 010	3 040	(30)	-1%	6 100
Sale of Goods and Rendering of Services		331	684	-	19	148	341	(192)	-56%	684
Agency services		-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-
Interest earned from Receivables		2 675	-	-	-	-	-	-	-	-
Interest from Current and Non Current Assets		13 954	15 000	-	1 863	11 725	7 475	4 251	57%	15 000
Dividends		-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		218	188	-	4	34	94	(59)	-63%	188
Licence and permits		5 688	5 828	-	0	4	2 904	(2 901)	-100%	5 828
Operational Revenue		988	460	-	1	16	229	(214)	-93%	460
Non-Exchange Revenue										
Property rates		40 957	50 000	-	4 557	28 207	24 905	3 302	13%	50 000
Surcharges and Taxes		10 310	-	-	-	-	-	-	-	-
Fines, penalties and tribals		2 916	207	-	31	56	103	(47)	-46%	207
Licence and permits		35	-	-	-	-	-	-	-	-
Transfers and subsidies - Operational		183 236	202 450	-	65 599	145 404	149 094	(3 690)	-2%	202 450
Interest		9 193	8 862	-	1 307	7 512	4 416	3 096	70%	8 862
Fuel Levy		-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-
Other Gains		5 651	-	-	-	22	-	22	#DIV/0!	-
Discontinued Operations		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		346 974	375 827	-	81 721	234 950	235 481	(531)	0%	375 827
Expenditure By Type										
Employee related costs		91 905	113 248	-	1 984	51 612	56 435	(4 823)	-9%	113 248
Remuneration of councillors		13 929	16 874	-	1 161	7 162	8 406	(1 244)	-15%	16 874
Bulk purchases - electricity		46 860	50 000	-	3 965	24 440	24 913	(473)	-2%	50 000
Inventory consumed		2 065	2 575	-	70	864	1 283	(419)	-33%	2 575
Debt impairment		9 550	12 339	-	-	-	6 143	(6 143)	-100%	12 339
Depreciation and amortisation		64 364	50 128	-	5 405	32 443	24 964	7 479	30%	50 128
Interest		3 835	2 094	-	-	785	1 044	(259)	-25%	2 094
Contracted services		51 112	67 530	-	7 116	25 146	33 656	(8 510)	-25%	67 530
Transfers and subsidies		-	-	-	-	-	-	-	-	-
Inrecoverable debts written off		-	-	-	-	-	-	-	-	-
Operational costs		52 624	60 878	-	4 306	25 722	30 338	(4 616)	-15%	60 878
Losses on Disposal of Assets		425	-	-	-	-	-	-	-	-
Other Losses		200	-	-	-	-	-	-	-	-
Total Expenditure		337 071	375 666	-	23 997	168 173	187 181	(19 008)	-10%	375 666
Surplus/(Deficit)										
Transfers and subsidies - capital (monetary allocations)		56 821	39 389	-	22 128	22 128	19 629	2 499	13%	39 389
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		66 724	39 550	-	79 853	88 905	67 929			39 550
Income Tax		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		66 724	39 550	-	79 853	88 905	67 929			39 550
Share of Surplus/Deficit attributable to Joint Ventures		-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		66 724	39 550	-	79 853	88 905	67 929			39 550
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		66 724	39 550	-	79 853	88 905	67 929			39 550

This table provides the actual performance details for revenue by source and expenditure by type. For the purpose of reporting detailed analysis together with graphic presentations has been provided in the consolidated budget statement above.

5. Table C5: Monthly Capital Expenditure by Vote

LIM471 Ephraim Mogale - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 - December

Vote Description	Ref	2022/23			Budget Year 2023/24			FYM Variance	FYM Variance %	Year-to-date Percent
		Approved Subtotal	Original Budget	Revised Budget	YearTD actual	YearTD budget	FYM			
R thousands	1									
Capital Expenditure - Functional Classification										
Governance and administration		1 736	18 732	--	30	2 321	7 840	(5 519)	-70%	15 732
Executive and council		--	--	--	--	--	--	--	--	--
Finance and administration		1 736	15 732	--	30	2 321	7 840	(5 519)	-70%	15 732
Internal audit		--	--	--	--	--	--	--	--	--
Community and public safety		5 895	892	--	--	51	445	(394)	-89%	892
Community and social services		--	840	--	--	29	419	(390)	-93%	840
Sport and recreation		--	--	--	--	--	--	--	--	--
Public safety		--	--	--	--	--	--	--	--	--
Housing		5 895	52	--	--	22	26	(4)	-16%	52
Health		--	--	--	--	--	--	--	--	--
Economic and environmental services		61 354	45 724	--	1 938	29 481	22 795	(2 305)	-10%	45 724
Planning and development		--	--	--	--	--	--	--	--	--
Road transport		61 354	45 724	--	1 938	29 481	22 795	(2 305)	-10%	45 724
Environmental protection		--	--	--	--	--	--	--	--	--
Trading services		4 365	17 010	--	--	427	8 477	(8 050)	-95%	17 010
Energy sources		4 365	12 615	--	--	382	8 296	(5 904)	-94%	12 615
Water management		--	--	--	--	--	--	--	--	--
Waste water management		--	--	--	--	--	--	--	--	--
Waste management		--	4 395	--	--	45	2 190	(2 145)	-98%	4 395
Other		340	--	--	--	--	--	--	--	--
Total Capital Expenditure - Functional Classification	2	73 442	79 359	--	1 968	23 280	39 547	(16 268)	-41%	79 359
Funded by:										
National Government		48 882	37 424	--	1 938	18 865	18 050	215	1%	37 424
Provincial Government		--	--	--	--	--	--	--	--	--
District Municipality		--	--	--	--	--	--	--	--	--
Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ		--	--	--	--	--	--	--	--	--
Transfers recognised - capital		48 882	37 424	--	1 938	18 865	18 050	215	1%	37 424
Borrowing	4	--	--	--	--	--	--	--	--	--
Internally generated funds		16 500	41 935	--	30	2 577	20 897	(18 320)	-88%	41 935
Total Capital Funding		67 389	79 359	--	1 968	21 442	39 547	(18 105)	-48%	79 359

Table C5 below indicates the actual performance details on capital expenditure for all votes, whilst the 30 June 2023 forecasted figures are reflected in the last column. Capital expenditure for the first six months amounts to R23 million against the planned figure of R39 million and reflects a variance of 41%. There is a low spending on internally funded projects.

6. Table C6: Monthly Budget Statement Financial Position

LIM471 Ephraim Mogale - Table C6 Monthly Budget Statement - Financial Position - M06 - December

Description	Ref	2022/23	Budget Year 2023/24			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		260 627	240 147	-	331 071	240 147
Trade and other receivables from exchange transactions		27 978	23 732	-	24 391	23 732
Receivables from non-exchange transactions		48 502	61 241	-	73 294	61 241
Current portion of non-current receivables		12 274	12 888	-	12 274	12 888
Inventory		36 704	38 962	-	39 086	38 962
VAT		95 468	89 359	-	93 367	89 359
Other current assets		7 254	7 616	-	7 254	7 616
Total current assets		488 806	473 945	-	580 735	473 945
Non current assets						
Investments		58 003	60 903	-	58 003	60 903
Investment property		80 640	78 715	-	80 662	78 715
Property, plant and equipment		673 655	963 563	-	927 354	963 563
Biological assets		-	-	-	-	-
Living and non-living resources		-	-	-	-	-
Heritage assets		170	157	-	170	157
Intangible assets		22	23	-	22	23
Trade and other receivables from exchange transactions		677	-	-	677	-
Non-current receivables from non-exchange transactions		-	-	-	-	-
Other non-current assets		-	-	-	-	-
Total non current assets		1 013 167	1 103 363	-	1 066 889	1 103 363
TOTAL ASSETS		1 501 974	1 577 307	-	1 647 624	1 577 307
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	-	-
Financial liabilities		7 619	-	-	7 619	-
Consumer deposits		1 581	1 739	-	1 545	1 739
Trade and other payables from exchange transactions		61 750	55 057	-	44 438	55 057
Trade and other payables from non-exchange transactions		0	6	-	10 072	6
Provision		12 466	17 865	-	16 943	17 865
VAT		93 530	86 998	-	95 054	86 998
Other current liabilities		(1 093)	3 538	-	(1 093)	3 538
Total current liabilities		175 852	165 202	-	174 579	165 202
Non current liabilities						
Financial liabilities		17 602	-	-	17 602	-
Provision		21 684	18 067	-	17 206	18 067
Long term portion of trade payables		-	-	-	-	-
Other non-current liabilities		16 070	16 873	-	16 070	16 873
Total non current liabilities		55 356	34 940	-	50 879	34 940
TOTAL LIABILITIES		231 208	200 142	-	225 457	200 142
NET ASSETS	2	1 270 766	1 377 165	-	1 422 167	1 377 165
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		1 286 123	1 377 008	-	1 422 018	1 377 008
Reserves and funds		150	157	-	150	157
Other		-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	1 286 272	1 377 165	-	1 422 167	1 377 165

This table reflects on whether the municipality is able to meet its obligation in a long term. In general, the community wealth of the municipality for the month of December 2023 is R 1 377 165.00.

Table C7: Monthly Budget Statement Cash Flow

LIM471 Ephraim Mogale - Table C7 Monthly Budget Statement - Cash Flow - M06 - December

Description	Ref	2022/23			Budget Year 2023/24					
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		35 994	37 713	-	2 588	16 557	18 605	(2 048)	-11%	37 713
Service charges		88 695	89 412	-	8 463	45 422	44 110	1 313	3%	89 412
Other revenue		18 169	7 299	-	789	11 776	3 621	8 145	224%	7 299
Transfers and Subsidies - Operational		183 630	204 415	-	67 064	151 647	156 531	(4 884)	-3%	204 415
Transfers and Subsidies - Capital		56 821	37 424	-	4 730	25 956	27 943	(1 987)	-7%	37 424
Interest		-	15 000	-	-	-	7 500	(7 500)	-100%	15 000
Dividends		-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees		(125 875)	(311 304)	-	(15 065)	(72 682)	(153 579)	80 897	-63%	(311 304)
Interest		-	(2 099)	-	-	-	(1 035)	1 035	-100%	(2 099)
Transfers and Subsidies		-	-	-	-	-	-	-	-	-
NET CASH FROM(USED) OPERATING ACTIVITIES		257 435	77 861	-	68 549	178 677	163 707	(14 970)	-72%	77 861
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		677	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-
Payments										
Capital assets		(77 023)	(79 359)	-	(2 187)	(26 318)	(39 547)	15 237	-33%	(79 359)
NET CASH FROM(USED) INVESTING ACTIVITIES		77 786	(79 359)	-	(2 187)	(26 318)	(39 547)	(13 237)	33%	(79 359)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-
Payments										
Repayment of borrowing		(582)	-	-	-	-	-	-	-	-
NET CASH FROM(USED) FINANCING ACTIVITIES		(582)	-	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		334 542	(1 498)	-	66 362	152 367	84 159			(1 498)
Cash/cash equivalents at beginning		205 736	241 645	-		290 627	241 645			260 627
Cash/cash equivalents at month/year end:		540 278	240 147	-		442 993	325 805			259 129

Table C7 provides detail of the projected cash in- and outflow. The actual cash flow of the municipality since July 2023 to December 2023 is shows a favourable/positive balance. It shows that actual cash flow of the municipality from the actual cash flow from operating activities; cash flow from investing activities; cash flow from financing activities and net increase / decrease in cash held by the municipality Based on the mid-year assessment it is projected that sufficient cash will be available to fund the budget.

7. Debtors Age Analysis

EPHRAIM MOGALE LOCAL MUNICIPALITY FINANCIAL YEAR 2023/24 AGEING REPORT DEC 2023 GL							
	30 Days	60 Days	90 Days	120 Days	150 Days	150 Plus	
Type of Service	202311	202310	202309	202308	202307	202306	Total
Rates	4152761.03	1906091.78	3531467.55	2541652.76	2413607.08	111591112.5	126 619 907.11
Electricity	5523503.57	486779.4	226199.35	201413.94	237921.71	6832014.64	13 507 832.61
Refuse	402230.38	517640.89	157741.94	147483.82	149796.49	8848641.22	10 223 534.74
Other	10 078 494.98	2 910 512.07	3 915 408.84	2 890 550.52	2 801 325.28	127 271 768.37	150 351 274.46
Total	12381133.16	6865421.6	4308753.79	4004580.9	3902508.39	184227496.4	215 689 894.28
Category	202311	202310	202309	202308	202307	202306	Total
Psi	14449.65	14348.05	14246.45	14144.87	14042.65	594209.08	665 440.75
Farms / agri	3020907.92	3159176.49	2460826.49	2404197.01	2360284.41	94949597.99	108 354 990.31
Business	4784759.19	583536.13	412886.6	314858.12	386046.08	14957900.81	21 439 986.93
Churches	41798.4	5646.67	5616.09	5587.37	5558.64	275296.07	339 503.24
Commercial	1144100.1	64225.45	63214.15	62774.29	-187232.97	2809360.03	3 956 441.05
Domestic	0	0	0	0	0	15900.87	15 900.87
Industrial	567176.91	240095.09	174534.78	125731.61	171023.06	6675870.25	7 954 431.70
Municipality	53061.08	53089.88	52880.97	52481.11	52600.74	7779128.41	8 043 242.19
Residential	2693628.79	2722889.92	1109095.26	1009358.41	1084804.51	56074686.44	64 694 463.33
School/hosp	61251.12	22413.92	15453	15448.11	15381.27	95546.49	225 493.91
Total	12 381 133.16	6 865 421.60	4 308 753.79	4 004 580.90	3 902 508.39	184 227 496.44	215 689 894.28

The table above shows the total outstanding debtors as of 31 December 2023 amounting to R 215 Million. This continuous increase debtors poses a serious threat to the municipality as this amount is likely to be irrecoverable thereby necessitating a write-off. The municipality has appointed a debt collector to assist with the collection of outstanding debt focusing mainly on Farms and Business.

8. Creditors Analysis

The municipality continues to pay its creditors within 30 days.

9. Investment Portfolio Analysis

The municipality has no investments.

10. Transfers and Grants Receipts

All grants till the month of December 2023 were received. Remaining Grants will be received in March 2024.

11. Material Variance Explanation

Material variances are detailed in various tables listed above.

12. Councilors and Staff Benefits

Employee related cost and remuneration of councilors reflect unfavorable variance of 9% and 15% respectively.

CONCLUSION

Considering the above financial assessment and forecasting figures on the annual budget on the first six month ended 31st December 2023 of the 2023/2024 financial year, it is recommended that an adjustment budget for 2023/2024 is required to cater for the shift of funds between votes. The adjusted budget will be submitted to Council during February 2024.

PROPOSED RECOMMENDATIONS

It is recommended:

1. That the mid-year budget and performance assessment report presented be noted.
2. That the 2023/2024 Annual Budget be adjusted before February 2024 after investigating all individual line item.
3. That the mid-year budget and performance assessment report be submitted to National and Provincial Treasury after it is tabled to Council on the 25th of January 2024.
4. That the mid-year budget and performance assessment report be placed on the municipal website after it is tabled to Council.
5. That the Municipal Manager to implement the decision accordingly.

EPHRAIM MOGALE LOCAL MUNICIPALITY

MID-TERM PERFORMANCE REPORT – 2023/2024



“A World Class Agricultural Hub of Choice”

Slogan - RE HLABOLLA SECHABA

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1. Foreword

The purpose of this report is to give feedback regarding the performance of the Ephraim Mogale Local Municipality as required through The Municipal Systems Act No 32 of 2000, section 41(e) and the Municipal Finance Management Act 56 of 2003, section 52(d). The information included in this report is based on the IDP¹ and SDBIP² as developed for the financial year 2023/2024. The scorecards were developed to reflect ***cumulative performance***; therefore, the status of indicators is a reflection of the overall performance level achieved year to date.

2. Executive Summary

This report serves as the **Mid-Term Performance Report** for the **2023/2024** financial year ending **31st of December 2023**. It provides feedback on the performance level achieved (accumulative reporting) against the targets as laid out in the IDP/SDBIP Scorecard. In the case of under-performance, the respective concerns or mitigating reasons are highlighted and detail pertaining to the relevant measures taken to address these challenges are included thereto.

The overall performance for the Ephraim Mogale Local Municipality is based on a composite Performance Scorecard of each Department comprising of all indicators assessed in the period under review. The overall Mid-Term performance achieved for the 2023/2024 financial year reflected an **85%** with only **91** out of **107 KPI's** assessed attaining set targets.

Improvement performance levels were experienced in five key performance areas as depicted in the Table Ref No1 except key performance areas 02. The department need to take responsibility and accountability for service delivery and related activities measured in the performance reports, as this is a public document and reflects negatively on the municipality's commitment to service delivery. We need to instil a culture of accountability in the organisation and significantly improve the levels of monitoring and evaluation which are a prerequisite to ensure responsible management decisions can be taken.

¹ Integrated Development Plan

² Service Delivery and Budget Implementation Plan

3. Key Performance Areas and Organizational Strategic Objectives

The following Key Performance Areas and Strategic Objectives have been adopted by the municipality for the purposes of reporting on the attainment of the Institutional performance indicators and targets

KPA 1: Spatial Development Analysis and Rationale

Strategic Objective: Plan for the future and promote integrated human settlement and agrarian reform

KPA 2: Service Delivery and Infrastructure Development

Strategic Objective A: Improve community well-being through provision of accelerated basic service delivery

Strategic Objective B: Improved social well-being

KPA 3: Local Economic Development

Strategic Objective A: Grow the economy and provide livelihood support

KPA 4: Municipal Transformation and Institutional Development

Strategic Objective A: Develop and retain skilled and capacitated workforce

KPA 5: Municipal Financial viability and Management

Strategic Objective: Become Financially Viable

KPA 6: Good Governance and Public Participation

Strategic Objective: Sound Governance through effective oversight

4. Comparison of Institutional Performance Levels 2021/2022 – 2023/2024

Table 1: Institutional Performance Comparison

KPA No	KPA	Mid-Term 2021/2022			Mid-Term 2022/2023			Mid-Term 2023/2024			
		Total KPI's Assessed	Targets Achieved	% Target Achieved	Total KPI's Assessed	Targets Achieved	% Target Achieved	Total KPI's Assessed	Targets Achieved	Targets Not Achieved	% Target Achieved
1	Spatial Rationale	06	05	83%	06	06	100%	06	06	0	100%
2	Basic Service Delivery and Infrastructure Development	34	20	59%	32	27	84%	24	16	08	67%
3	Local Economic Development	10	09	90%	13	13	100%	13	11	02	85%
4	Municipal Transformation and Institutional Development	22	19	86%	17	17	100%	19	18	01	95%
5	Municipal Financial Viability and Management	15	14	93%	14	14	100%	14	12	02	86%
6	Good Governance and Public Participation	39	30	76%	34	31	91%	31	28	02	90%
	TOTAL	126	97	77%	116	108	93%	107	91	16	85%

The following section contains a comprehensive breakdown of the individual Departmental performance. The scores highlight the progress with respect to performance not only at a departmental level, but also represents the progress made within each Key Performance Area (KPA).

Table 2: Individual Departmental performance

No	Department	Mid-Term Performance for 2023/2024			
		Total KPI's Assessed	Targets Achieved	Targets Not Achieved	% Target Achieved
1	Office of the Municipal Manager	24	22	02	92%
2	Corporate Services	20	18	02	90%
3	Planning & Economic Development	19	17	02	89%
4	Budget & Treasury Services	14	12	02	86%
5	Community Services	16	13	03	81%
6	Infrastructure Services	14	09	05	64%
	TOTAL	107	91	16	85%

5. Service Delivery and Performance Indicator

The high level non-financial measurable performance objectives in the form of service delivery targets and other related performance indicators form part of this section of the SDBIP. These indicators and targets will be cascaded to departmental scorecards, which will be used for internal monitoring of the organisation and relevant individuals.

5.1 KPA 1: SPATIAL RATIONALE

Strategic Objective: Plan for the future and promote integrated human settlement and agrarian reform.

Project Name	Priority Programme	KPI	IDP Ref No	Budget	Actual	Baseline 2021/2022	Q1 Actuals	Q2 Actuals	Mid-Term Targets 2023/2024				Portfolio of Evidence	Responsible Department	
									Target	Actual	Achievements	Challenges			Corrective Action
Compliance with Town Planning Scheme regulations	Land Use Management	% of land use applications received and processed within 60 days as per the SPLUMA Act 16 of 2013	SR01	Internal	Internal	100%	100%	100%	100%	Achieved	None	None	None	Completed land use application forms, register and report.	Planning & Economic Development
Review of the Land Use Scheme		Reviewed Land Use Scheme-law gazetted by Jun 2024	SR02	600 000.00	0.00	1	N/A	N/A	N/A	Target set for quarter 3	None	None	1	Reviewed Land Use Scheme	

Compliance with National Building Regulations	Building Plans Administration	% of buildings; constructed with approved plans, received and inspected within 5 days compliance to National Building Regulations and Building Standards Amendments Act No 49 of 1995	SR03	Internal	Internal	100%	100%	100%	100%	100%	Achieved	None	None	100%	Individual site inspection reports
				Internal	Internal	100%	100%	100%	100%	100%	100%	Achieved	None	None	100%

Site Demarcation	No. of General Plan developed and approved by Council by Jun 2024	SR10	500 000	0.00	New	N/A	N/A	N/A	N/A	N/A	Target set for quarter 4	None	None	Approved General Plan
Human settlement	No. of quarterly progress reports in terms of new housing units provided by CoGHSTA submitted to Council per quarter	SR07	Internal	Internal	1	1	1	2	2	2	Achieved	None	None	Quarterly Progress Report
Supply of GIS Tools, Datasets and Technical Assistance	Upgrading of GIS system and updating of datasets by Jun 2024	SR11	418 800.00	0.00	New	N/A	N/A	N/A	N/A	N/A	Target set for quarter 4	None	None	Delivery note & completion certificate
Operation Clean Audit (OPCA)	% of Auditor General matters resolved as per the approved Audit Action plan (PED) by Jun 2024	SR12	Internal	Internal	New	N/A	N/A	N/A	N/A	N/A	Target set for quarter 3	None	None	Progress report on implementation AGSA remedial plan

5.2 KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Objective A: Improve community well-being through provision of accelerated basic service delivery.
Strategic Objective B: Improved social well-being.

Project Name	Priority Programme	KPI	IDP Ref No	Budget	Actual	Baseline 2021/2022	Mid-Term Targets 2023/2024				Portfolio of Evidence	Responsible Department			
							Q1 Actuals	Q2 Actuals	Target	Actual			Achievements	Challenges	Corrective Action
Transformer Maintenance and oil testing	Electricity	No. of transformers tested by June 2024	BS01	3 500	31	51	N/A	N/A	N/A	N/A	Target set for Q4	None	None	51 transformers tested.	Infrastructure Services
			BS02	000	337	20	N/A	N/A	N/A	N/A	Target set for Q4	None	None	20 Ring main units serviced.	
Public Lighting-Inspection of streets lights	Electricity	No. of Street light fittings routinely inspected by June 2024	BS03	526 500	221 994	4012	995	995	1990	1990	Achieved	None	None	3980	Infrastructure Services
			BS04			100%	100%	100%	100%	100%	Achieved	None	None	100%	

Public Lighting- Inspection of Mast lights	No. of Mast lights fittings routinely inspected by June 2024	B50 5	2172	591	591	1182	1182	Achieved	None	None	2364	Inspection monthly reports
	% of Faulty Mast light fittings repaired after routine inspection within 90 days	B50 6	100%	100%	100%	100%	100%	Achieved	None	None	100%	Inspection/r epair monthly reports
Energy Efficiency and Demand Side Management	Number of light fittings replaced with LED fittings by June 2024	B50 7	New	N/A	N/A	N/A	N/A	Target set for Q4	None	None	920	Completion Certificate
	Number of kWh meters purchased by June 2024	B50 8	30	N/A	N/A	N/A	N/A	Target set for Q4	None	None	100 kWh meters purchased	Delivery note and invoice.
Install Quality of Supply Recorders	No. of recorders installed by June 2024	B50 9	New	N/A	N/A	N/A	N/A	Target set for Q4	None	None	4 Recorders installed	Completion certificate

Industrial Substation Second Supply Phase 4 (cable)	Meter of new cable installed from stand 863 to Ind Substation by June 2024	BS10	3 500 000	0.00	New	N/A	N/A	N/A	N/A	N/A	N/A	Target set for Q4	None	None	700m cable installed.	Completion certificate
Replace Minisub stand 338 Mopanie Street	No. of Mini substations replaced by June 2024	BS11	100 000	0.00	New	N/A	N/A	N/A	N/A	N/A	N/A	Target set for Q3	None	None	1 Mini substation replaced	Completion certificate
Tool Sets (3 tool sets- boxes complete with tools)	Number of toolboxes with tools purchased by June 2024	BS13	100 000	0.00	New	N/A	N/A	N/A	N/A	N/A	N/A	Target set for Q4	None	None	3 toolboxes with tools	Delivery note, Invoice and actual tools.
Chain Saw and Brush cutter	Number of chain saws and brush cutters purchased	BS14	25 000	0.00	New	N/A	N/A	N/A	N/A	N/A	N/A	Target set for Q4	None	None	1 chain saw and 1 brush cutter	Completion certificate
Security upgrade	Number of alarm systems installed, and number installations fenced	BS16	250 000	0.00	New	N/A	N/A	N/A	N/A	N/A	N/A	Target set for Q4	None	None	10 alarm systems installed, 1 palisade fence and four doors secured	Completion certificate

Generator for Traffic Centre	BS17	600 000	0.00	New	N/A	N/A	N/A	N/A	N/A	N/A	Target set for Q4	None	None	1 generator installed	Completion certificate
Energy Performance Certification of buildings	BS18	500 000	0.00	New	N/A	N/A	N/A	N/A	N/A	Target set for Q4	None	None	2 Buildings Certified	SANAS approved Energy Performance Certificates	
High mast lights connections - Moganya ka	BS30	400 000	428 645	New	N/A	4 quotations paid	0	Not Achieved	Quotations paid in previous FY but ESKOM did not install the supply points. ESKOM issued new quotations with 800% increase	Lodged complaint with NERSA and ESKOM. Adjust budget during mid year adjustment.	4 mast lights light connected	Completion certificate			
High mast lights - Leeuwfontein RDP	BS31	3 400 000	0.00	New	N/A	N/A	N/A	Target set for Q4	None	None	6 mast lights installed	Completion certificate			
Replace 6 wood poles on O/H line - Dump site	BS35	90 000	0.00	new	N/A	N/A	N/A	Target set for Q4	None	None	6 wood poles replaced	Delivery note and invoice. Actual poles			

High Mast lights Malebitsa		No of mast lights installed by June 2024	BS40	3 400 000	0.00	New	N/A	N/A	N/A	N/A	Target set for Q4	None	None	6 mast lights installed	Completion certificate
Operation Clean Audit (OPCA)	Operation Clean Audit (OPCA)	% of Auditor General matters resolved as per the approved Action plan (Infrastructure) by Jun 2024	BS138	Internal	Internal	New	N/A	N/A	N/A	N/A	Target set for Q3	None	None	100%	Progress report on implementation remedial plan
Leeuwfontein sports complex	Roads & Stormwater	No of combi courts Refurbished by Sep 2023	BS59	1 800 000	R1 830 503,00	Grass on the pitch	N/A	1 combi courts refurbished	1 combi courts refurbished	1 combi courts refurbished	Achieved	None	None	1 combi court refurbished	Completion Certificate
Mampho Kgo Sports Complex		M2 of grass planted by Dec 2023	BS72	1 500 000	0.00	Grass and Combi courts	Bid Specification	Appointment	Bid Specification	Not Achieved	There is a need to review scope to address all outstanding activities that needs to be executed to render the facility functional	Budget adjustment to cater for the required scope review		15 000 M2 of grass planted	completion certificate

Rathoke Internal Street	B565	4 878 531,16	6 208 688,68	0km	2km of road surfaced	2km of road constructed	Achieved	Virerment process passed by Council for additional expenditure	None	2km of road Constructed	Completion Certificate
Morarela Access Road (multi-year)	B5101	16 544 482,93	6 575 416,74	0km	1.5km of Layer Works Constructed	2.4km of road surfaced	Not Achieved	The project did not complete as per the scheduled time due to slow rate of progress and delays encountered.	Apply penalty clause to institute penalties in accordance with the service level agreement	2.5km of road constructed	Completion Certificate
Uitvlucht Internal streets	B5107	16 001 285,91	8 275 555,40	Design report	Advertisement	Appointment of a Contractor	Achieved	None	None	4.85km earthworks constructed	Progress Report
Purchasing of a mechanical roads' sweeper	B585	1 500 000,00	0.00	New	N/A	N/A	Target set for Q4	None	None	1 mechanical roads sweeper purchased	Delivery note and invoice

Keerom Community Hall	No of community hall constructed by Jun 2024	BS1 08	3 500 000.00	0.00	New	None	The Bid Specification stage was complete, project was advertised	Earthworks, Concrete work & Brickwork	The Bid Specification stage was completed, project was advertised	1217.9k m	Not Achieved	Late advertisement due to insufficient funds available for the implementation of the project	Expedite appointment of the Contractor and Budget be increased during budget adjustment process.	1 community hall constructed	Progress Report & Completion certificate	
Streets	Kilometre of roads graded per quarter	BS1 10	8 000 000.00	6 363 092.00	1622.51 km	600.3K m	617.6km	750km	1217.9k m	Achieved	Achieved	None	None	1500km	Inspection report	
		BS1 11			7657.14 m ²	922.37m ²	1143.39 m ²	1400 m ²	2065.76 m ²	Achieved	Achieved	None	None	2500m ²	Inspection report	
	Kilometre of stormwater drains and channels cleaned per quarter	BS1 12			55.751k m	15.544km	0	30km	15.544k m	Not Achieved	Not Achieved	Lack of Capacity	Request for the appointment EPWP general workers to arguments the team	52.7 km	Inspection report	
	KM of surfaced roads marked by per quarter	BS1 13	300 000.00	0.00	173.045 km	59.17km	47.70km	86km	106.87k m	Achieved	Achieved	None	None	172 km	Inspection report	Community Services

Maintenance of Municipal buildings	Facilities Maintenance Management	No. of quarterly status report in terms of municipal buildings maintained as per the approved municipal maintenance plan	BS1 14	4 000 000.00	0.00	5	1	1	2	2	Achieved	None	None	None	Maintenance report.	Corporate Services
Landscaping & Greening	Parks Management	No. of landscaping and greening implemented by Jun 2024	BS1 26	1 350 000.00	0.00	0	N/A	N/A	N/A	N/A	Target set for quarter 4	None	None	1	Final progress report	Community Services
Ride on mowers		Number of Ride on mowers purchased by Mar 2024	BS1 30	500 000.00	0.00	0	Specifications and advertisement	Appointment of service provider	Appointment of service provider	Appointment of service provider	Achieved	None	None	2 Ride on mowers purchased	Delivery note and invoice	
Lawn mowers		Number of lawn mowers purchased by Mar 2024	BS1 31	40 000.00	0.00	0	Specifications and advertisement	Appointment of service provider	Appointment of service provider	Appointment of service provider	Achieved	None	None	2 Lawn mowers purchased	Delivery note and invoice	

Parks Tools		% of parks tools purchased by Mar 2024	BS1 33	300 000.00	0.00	0	N/A	N/A	N/A	N/A	N/A	Target set for quarter 3	None	None	100% parks tools purchased	Delivery note and invoice
Refuse Containers	Waste Management	Number of Refuse Containers purchased by Mar 2024	BS1 16	1 600 000.00	0.00	New	Specifications and advertisement	None	Appointment of service provider	None	None	Not Achieved	Slow SCM Process	Make follow up	5 Refuse Containers purchased	Delivery note and invoice
Hydraulic refuse container chassis		Number of Hydraulic refuse container chassis purchased by Mar 2024	BS1 17	1 350 000.00	0.00	New	None	None	Appointment of service provider	None	None	Not Achieved	Funds allocated and approved by council for the procurement of landfill compactor	Project to be moved for 2024/2025 financial year	1 Hydraulic refuse container chassis purchased	Delivery note and invoice
Boom gate landfill site		Number of boom gate in the landfill site installed	BS1 18	45 000.00	0.00	New	Specifications and advertisement	N/A	N/A	N/A	N/A	Target set for quarter 3	None	None	1 Boom gate installed	Delivery note and invoice
tractor replacement		Number of the old tractor replaced	BS1 19	1 400 000.00	0.00	New	None	N/A	N/A	N/A	N/A	Target set for quarter 3	None	None	1 Tractor replaced	Delivery note and invoice
Upgrading & Maintenance		Number of landfill site upgraded and maintained by Mar 2024	BS1 20	350 000.00	0.00	1	Specifications and advertisement	N/A	N/A	N/A	N/A	Target set for quarter 3	None	None	1 landfill report	Landfill report

Waste Collection	Number of villages with access to a minimum level of basic waste collection per quarter	BS1 29	Internal	Internal	3 Villages	3 villages per week Leeuwfontein Elandskraal & Leeuwfontein RDP	3 villages per week Leeuwfontein Elandskraal & Leeuwfontein RDP	3 villages per week Leeuwfontein Elandskraal & Leeuwfontein RDP	Achieved	None	None	3 villages per week 162 annually Leeuwfontein Elandskraal & Leeuwfontein RDP	Quarterly signed waste collection reports/log book / Work schedule
	Number of households in Marble Hill with access to a minimum level of basic waste collection per quarter (once a week)	Internal	Internal	915 h/h week	3 villages per week Leeuwfontein Elandskraal & Leeuwfontein RDP	3 villages per week Leeuwfontein Elandskraal & Leeuwfontein RDP	3 villages per week Leeuwfontein Elandskraal & Leeuwfontein RDP	3 villages per week Leeuwfontein Elandskraal & Leeuwfontein RDP	Achieved	None	None	915 h/h week 49734 households annually	Monthly signed waste collection reports/Billing report
	Number of Refuse containers placed in villages for access to refuse collection per quarter. (Once a week removal)	Internal	Internal	4	4 /week Regae Manapyan Moganya Mampogo (1 per village per week)	4/week Regae Manapyan Moganya Mampogo	4/week Regae Manapyan Moganya Mampogo	4/week Regae Manapyan Moganya Mampogo	Achieved	None	None	5/week 270 annually	Monthly signed waste collection reports/Logbooks /schedule of work

Fencing of cemeteries	Cemetery	No. of cemeteries fenced by Jun 2024	BS1 34	850 000.00	0.00	6	None	Project evaluated waiting for adjudication	Appointment of service provider	Project evaluated waiting for adjudication	Not Achieved	Slow SCM processes	Make follow-up on SCM	2 cemeteries fenced	Final handover certificate
Operation Clean Audit (OPCA)	Operation Clean Audit (OPCA)	% of Auditor General matters resolved as per the approved Audit Action plan (Community) by Jun 2024	BS1 39	Internal	Internal	New	N/A	N/A	N/A	N/A	Target set for quarter 3	None	None	100%	Progress report on implementation AGSA remedial plan

5.3 KPA 3: LOCAL ECONOMIC DEVELOPMENT

Strategic Objective A: Grow the economy and provide livelihood support.

Project Name	Priority Programme	KPI	IDP Ref No	Budget	Actual	Baseline 2021/2022	Q1 Actuals	Q2 Actuals	Mid-Term Targets 2023/2024				Portfolio of Evidence	Responsible Department		
									Target	Actual	Achievements	Challenges			Corrective Action	Annual
LED Support	Local Economic Development	No. of training workshops conducted for SMME's per quarter	LED01	Internal	Internal	4	1	1	2	2	Achieved	None	None	4	Reports and Attendance registers	Economic Development & Planning
LED forum		No. of quarterly LED forum meetings held per quarter	LED02	65 652.14	15170	4	1	1	2	2	Achieved	None	None	4	Minutes and Attendance Registers	
LED Summit		Hosting of Summit by 30 Jun 2024	LED03	134 213.88	6800	1	N/A	0	1	0	Not Achieved	Wrongly captured during the adoption of the SDBIP	Correct the indicator during adjustment of the SDBIP	2	Reports and Attendance Register	
Effective CWP Local Reference Forum		No. of quarterly CWP Local Reference Forum meetings held per quarter	LED06	Internal	Internal	4	1	1	2	2	Achieved	None	None	4	Minutes and Attendance Register	

EPWP Expense	EPWP	No. of EPWP job opportunities created through EPWP by Dec 2023	LED07	2 712 000.00	74906 3.81	145	0	96	84	96	Achieved	None	None	84	Appointment letters
		No. of EPWP progress reports provided per quarter		Internal	Internal	4	1	2	2	2	Achieved	None	None	4	Quarterly reports
Tourism Initiatives	Promotion of Tourism	No. of Tourism Maps Developed by Dec 2023	LED08	200 000.00	0.00	New	N/A	0	1	0	Not Achieved	The project was advertised, and it is still at evaluation stage.	Immediately finalise the procurement processes.	1	Tourism Map
Review LED Strategy	Local Economic Development	No. of LED strategy reviewed by Jun 2024	LED10	400 000.00	0.00	0	N/A	N/A	N/A	N/A	Target set for quarter 4	None	None	1	Reviewed LED Strategy approved by Council
LED Exhibition		No. of LED Exhibition conducted by Sep 2023	LED12	100 000.00	90778 .40	1	1	1	1	1	Achieved	None	None	1	Report and the register of Exhibitors
LED Support		No. of LED SMMEs & Cooperatives projects supported by Jun 2024	LED11	1 000 000.00	0.00	20	N/A	N/A	N/A	N/A	Target set for quarter 4	None	None	25	Report and Attendance Register
		No. of Reports on Status of LED funded projects compiled by Jun 2024		Internal	Internal	2	N/A	1	1	1	Achieved	None	None	2	Quarterly Reports

Social Responsibility Programs	No. of quarterly reports submitted to Council with respect to the implementation of Social Labour Plan (SLP)/Corporate Social Investment (CSI) programmes of Mining Companies by Jun 2024	LED1 4	Internal	Internal	2	N/A	1	1	1	1	1	Achieved	None	None	2	Quarterly Reports
Management of Informal Traders	No. of Quarterly Marble Hall Hawkers Forum meetings held per quarter	LED1 6	Internal	Internal	4	1	1	2	1	2	2	Achieved	None	None	4	Minutes and attendance register
	No. of business licensing awareness workshop held by Dec 2023		Internal	Internal	2	1	1	2	1	2	2	Achieved	None	None	2	Invitation, Report and attendance register

			No. of quarterly reports on the implementation of Limpopo Business Regulation Act per quarter	Internal	Internal	2	1	1	1	2	2	Achieved	None	None	4	Quarterly Reports
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5.4 KPA 4: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

Strategic Objective A: Develop and retain skilled and capacitated workforce.

Project Name	Priority Programme	KPI	IDP Ref No	Budget	Actual	Baseline 2021/2022	Q1 Actuals	Q2 Actuals	Mid-Term Targets 2023/2024				Portfolio of Evidence	Responsible Department			
									Target	Actual	Achievements	Challenges			Corrective Action	Annual	
Employment Equity	Institutional Development	No. of EE Committee meetings held per quarter	MTODO 1	Internal	Internal	4	1	1	2	2	2	Achieved	None	None	4	Invitation, minutes and Attendance registers	Corporate Services
		Review Organizational structure and align to the IDP and Budget by 30 Jun 2024	MTODO 2	Internal	Internal	1	N/A	N/A	N/A	N/A	N/A	N/A	Target set for quarter 4	None	None	1	
Training Courses		No. of training committee meeting held by the per quarter	MTODO 3	Internal	Internal	New	1	1	2	2	2	Achieved	None	None	4	Invitation, Minutes and attendance register.	
		Number of workforce & Councillors trained as per target of Workplace Skill Plan (WSP) per quarter					40	15	19	30	34	34	Achieved	None	None	60	
Occupational Health and Safety	Workplace Health, Safety	No. of quarterly Workplace Health and Safety Forum meetings held per quarter	MTODO 4	319 858.50	0.00	4	1	1	2	2	2	Achieved	None	None	4	Invitation, minutes and attendance register.	

	No. of Health and Safety policy developed/revised by Jun 2024	Internal	Internal	1	N/A	N/A	N/A	N/A	N/A	Target set for quarter 4	None	None	1	Reviewed Policy submitted to Council.
Employee programmes	Number of Employee Wellness Programs held by June 2023 MTOD04	429	497.20	4	1	1	2	2	2	Achieved	None	None	4	EAP reports and Attendance registers
Top learners Awards	Number of reports for learners' awards conducted by Mar 2024 MTOD07	170	733.24	1	N/A	N/A	N/A	N/A	N/A	Target set for quarter 3	None	None	1	Invitation, Top learners Awards report and Attendance registers
Labour Forum	No. of monthly Local Labour Forum (LLF) held as scheduled per quarter MTOD08	Internal	Internal	4	3	2	6	5	5	Not Achieved	The scheduled date for LLF sitting fell within the festive season, majority of members were on leave	The sitting will be rescheduled	12	Invitation, Minutes and attendance registers.
	% of disciplinary proceedings initiated in relation to reported matters on a quarterly basis.	Internal	Internal	100%	100%	100%	100%	100%	100%	Achieved	None	None	100%	Report and Attendance registers.

Policies	Policies	No. of new / reviewed policies submitted to Council by Jun 2024	MTOD09	Internal	Internal	19	N/A	N/A	N/A	N/A	N/A	Target set for quarter 4	None	None	15	Developed/ Reviewed Policy submitted to Council.
Operation Clean Audit (OPCA)	Operation Clean Audit (OPCA)	% of Auditor General matters resolved as per the approved Audit Action plan (Corporate) by Jun 2024	MTOD28	Internal	Internal	New	N/A	N/A	N/A	N/A	N/A	Target set for quarter 3	None	None	100%	Progress report on implementation AGSA remedial plan
Bursary fund: community members	Institutional Development	No. of annual community bursaries allocated by Jan 2024	MTOD11	0.00	575 850.00	10	N/A	N/A	N/A	N/A	N/A	Target set for quarter 3	None	None	4	Report and proof of registration.
Bursary fund: staff		No. of annual staff bursaries allocated by Jan 2024	MTOD12	0.00	575 850.00	29	N/A	N/A	N/A	N/A	N/A	Target set for quarter 3	None	None	15	Report and proof of registration.
Records management	Records management	No. of quarterly status reports in terms of the record management system submitted to the Municipal Manager	MTOD13	Internal	Internal	4	1	1	2	2	2	Achieved	None	None	4	Quarterly report compiled.

Customer care	Customer / Stakeholder Relationship Management	No. of quarterly Customer Complaint reports submitted to the Municipal Manager (inclusive of Premier & Presidential Hotline) per quarter	MTOD14	Internal	Internal	4	1	1	2	2	Achieved	None	None	4	Quarterly reports Completed.
		No. of Batho Pele committee meetings held per quarter		Internal	Internal	10	3	2	5	5	Achieved	None	None	10	Invitation, Minutes and attendance register
		No. of Batho Pele Outreach Event held by Sep 2024		50	49	1	1	N/A	1	1	Achieved	None	None	1	Invitation, Event Report and Attendance Register
Purchase of office furniture		% of office furniture procured by Mar 2024	MTOD16	800	0.00	100%	N/A	N/A	N/A	N/A	Target set for quarter 3	None	None	100%	Delivery note
Mobile Office		% of units of office mobile offices procured by Mar 2024	MTOD17	1 000	0.00	0	N/A	N/A	N/A	N/A	Target set for quarter 3	None	None	100%	Delivery note
Programming	ICT	No. of quarterly network maintenance conducted per quarter	MTOD18	3 350	1 603	4	1	1	2	2	Achieved	None	None	4	Quarterly reports
				400.0	992.5	0	7								

ICT steering committee meetings	No. of quarterly steering committee meetings held in terms of the implementation of the ICT governance strategy and policy per quarter	MTOD19	Internal	Internal	4	1	1	1	2	2	Achieved	None	None	4	Invitation, Minutes and attendance register
Website Hosting	% of hosting and management of the website by SITA per quarter	MTOD21	90000.00	0.00	100%	100%	100%	100%	100%	100%	Achieved	None	None	100%	Quarterly reports
Legal Service	% of Civil & Labour Litigations attended by per quarter	MTOD23	5662176.00	2393752.61	100%	100%	100%	100%	100%	100%	Achieved	None	None	100%	Quarterly reports
	% of Service Level Agreements (SLA's) processed within the time frame of 30 days of the appointment of the service provider per quarter		Internal	Internal	100%	100%	100%	100%	100%	100%	Achieved	None	None	100%	Quarterly Report on SLA's.

			% Employment Contracts processed within the time frame of 30 days from the date of appointment per quarter		Internal	Internal	100%	100%	100%	100%	100%	100%	Achieved	None	None	None	Quarterly Report on Employment Contracts	Office of the Municipal Manager
IDP Process	IDP	MTOD2 4	2024/2025 Final IDP tabled and approved by Council by the May 2024	Internal	Internal	1	N/A	N/A	N/A	N/A	N/A	N/A	Target set for quarter 4	None	None	1	Council Resolution	Office of the Municipal Manager
			2024/2025 IDP/Budget review Process Plan developed by Aug 2023	Internal	Internal	1	1	N/A	1	Achieved	None	None	1	Council Resolution	None	None	1	
Performance Assessments	Performance Management	MTOD2 4	Annual Strategic Leggotla Planning session convened as scheduled by Feb 2024	489 593.7 3	0.00	1	N/A	N/A	N/A	N/A	N/A	N/A	Target set for quarter 3	None	None	1	Minutes and attendance register	Office of the Municipal Manager
			% of Individual assessment of all employees below section 56 conducted by Jun 2024	Internal	Internal	New	N/A	N/A	N/A	Target set for quarter 4	None	None	100%	Performance Assessments report	None	None	2	
			No. of performance review for section 54/56 conducted by Mar 2024	Internal	Internal	2	N/A	N/A	N/A	N/A	N/A	N/A	Target set for quarter 3	None	None	2	Section 54/56 Performance Assessments report	

Review performance management Framework		Reviewed Performance Management Framework by Jun 2024	MTOD2 6	Internal	Internal	1	N/A	N/A	N/A	N/A	N/A	N/A	Target set for quarter 4	None	None	1	Reviewed performance management Framework
PMS Quarterly Lekgotla		No. of Quarterly institutional Performance Reports submitted to Council per quarter	MTOD2 7	116	39 20	4	1	1	2	2	2	2	Achieved	None	None	4	Quarterly institutional Performance Reports

5.5 KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objective: Become Financially Viable

Project Name	Priority Programme	KPI	IDP Ref No	Budget	Actual	Baseline 2021/2022	Q1 Actuals	Q2 Actuals	Mid-Term Targets 2023/2024				Portfolio of Evidence	Responsible Department	
									Target	Actual	Achievements	Challenges			Corrective Action
Revenue enhancement	Financial Management	% outstanding service debtors to revenue per quarter	FV01	Internal	Internal	15.92%	16.07%	15.29%	30%	31.36%	Achieved	None	None	Submitted Section 71 report.	Budget & Treasury Office
		% improvement in revenue enhancement per quarter		Internal	Internal	13.2%	10.15%	15.51%	20%	25.66%	Achieved	None	None	Billing reports	
		% of consumer payment received with respect to municipal services provided as compared to that billed per quarter		Internal	Internal	>85%	86.53%	67.85%	>85%	76.42%	Not Achieved	Customers being reluctant to pay as a result of increase market values. Very few consumers taking advantage of the incentive scheme approved by council	Finalization of appointment of a debt collector to ensure that payments are being followed up. Consumer awareness with regards to incentive scheme available through radio, newspapers, and pamphlets	Billing collection report	

Creditors payments	Financial Accounting (Expenditure)	% of approved (compliant) invoices paid within 30 days per quarter	FV0 2	Internal	Internal	100%	100%	100%	100%	100%	100%	Achieved	None	None	None	100%	Approved (compliant) invoices register
Compilation of annual and adjustment budget	Budget Management	Submission of MTRF Budget by the 31 May 2024	FV0 3	Internal	Internal	1	N/A	N/A	N/A	N/A	N/A	Target set for quarter 4	None	None	None	Approved Budget	Submitted budget to Council
Compilation of In Year reports	Financial Management	No. of quarterly section 52(d) MFMA reports submitted to the mayor per quarter	FV0 4	Internal	Internal	4	1	1	2	2	2	Achieved	None	None	None	4	Submitted Section 71 report
		No. of monthly section 71 MFMA reports submitted to EXCO per quarter		Internal	Internal	12	3	3	6	6	6	Achieved	None	None	None	12	Submitted Section 52(d) report
		Section 72 (midyear) MFMA report submitted to the Mayor by Jan 2024		Internal	Internal	1	N/A	N/A	N/A	N/A	N/A	Target set for quarter 3	None	None	None	1	Submitted Section 72 report

5.6 KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Objective: Sound Governance through effective oversight

Project Name	Priority Programme	KPI	IDP Ref No	Budget	Actual	Baseline 2021/2022	Q1 Actuals	Q2 Actuals	Mid-Term Targets 2023/2024				Portfolio of Evidence	Responsible Department		
									Target	Actual	Achievements	Challenges			Corrective Action	Annual
Special Programs	Transversal	No. of quarterly Special Programs held in terms of the (Elderly, Children, Disabled, Traditional Health Practitioners, LGBT, HIV/ Aids and other marginalised groups per quarter	GG0 1	353 297.59	250 000.00	12	1	1	2	2	Achieved	None	None	4	Invitation, report and attendance register	Office of the Municipal Manager
Public participation	Public Participation	No. of Public participation consultation held by Jun 2024	GG0 2	450 000.00	0.00	12	N/A	N/A	N/A	N/A	Target set for quarter 3	None	None	2	Invitation, Report and Attendance register	
	State of Municipal Address	State of Municipal Address conducted by Jun 2024		310 000.00	0.00	1	N/A	N/A	N/A	N/A	Target set for quarter 4	None	None	1	Invitation, Report and attendance register.	
Ward committee support	Ward Committee	No. of monthly Ward Committees meetings held per quarter	GG0 3	2 880 000.00	670 500	112	48	48	96	96	Achieved	None	None	192	Report, and attendance register	
		Hosting of Annual Ward Committee Conference by Dec 2023		500 000.00	498 520	New	N/A	1	1	1	Achieved	None	None	1	Invitation, Report and attendance register	

	No. of annual Ward Committee operational plans submitted to Council by Dec 2023	Internal	Internal	629 200	0	N/A	1	1	1	1	Achieved	None	None	1	Annual ward committee report
	No. of Ward Committee Training conducted by Jun 2024	629 247.00	629 200	New	N/A	N/A	N/A	N/A	N/A	N/A	Target set for quarter 4	None	None	1	Invitation, Training Report & attendance register
	% of (indigents) households with access to free basic electricity services per quarter	Internal	Internal	100%	100%	100%		100 %	100 %	100 %	Achieved	None	None	100%	Indigent Register, Quarterly summary report and Eskom Invoices
	No. of reports on reviewed indigent register compiled per quarter	Internal	Internal	4	4	1	1	2	2	2	Achieved	None	None	4	Reviewed indigent register Reports
Mayoral programme: Youth development	No. of Youth programmes / initiatives implemented per quarter	580 000.00	300 030.00	4	4	1	1	2	2	2	Achieved	None	None	4	Invitation, Quarterly Youth reports and attendance register
	No. of Youth strategy developed by Jun 2024	Internal	Internal	1	1	N/A	N/A	N/A	N/A	N/A	Target set for quarter 3	None	None	1	Council Resolution
Management of Municipal Media Platforms	Career Week hosted by Dec 2023	Internal	Internal	1	1	N/A	1	1	1	1	Achieved	None	None	1	Invitation, Report and Attendance register.
	No. of quarterly newsletters published per quarter	500 00.00	0.00	4	4	0	0	2	0	0	Not Achieved	Budgetary constraints	Allocate enough budget during budget adjustment	4	Published Newsletters

	Internal Audit	Audit Committee Charter reviewed by the Council by the Jun 2024	Internal	Internal	1	N/A	N/A	N/A	N/A	N/A	N/A	Target set for quarter 4	None	None	1	Council resolution
		Internal Audit governance documents and Strategic Internal Audit Plan approved by Audit Committee by Jun 2024	Internal	Internal	3	N/A	N/A	N/A	N/A	N/A	N/A	Target set for quarter 4	None	None		3-year strategic audit plan and Annual Internal Audit Plan, IA Methodology and IA Charter- approved by AC
		% Of the progress made on monitoring of the internal Audit Action Plan per quarter (Total Organisation)	Internal	Internal	4	100%	N/A	N/A	N/A	N/A	N/A	Target set for Q3	None	None	100%	Quarterly Internal audit monitoring /follow-up reports
		external quality assurance review/assessment of the internal audit function by Jun 2024	300 000.00	0.00	New	N/A	N/A	N/A	N/A	N/A	N/A	Target set for quarter 4	None	None	1	External quality assurance assessment report
Operation Clean Audit (OPCA)	OPCA	Action Plan on issues raised by the Auditor General compiled and tabled to Council by Jan 2024	Internal	Internal	0	N/A	N/A	N/A	N/A	N/A	N/A	Target set for quarter 3	None	None	1	Approved Action Plan
		% Of the progress made on monitoring of the Auditor General Audit Action plan by Jun 2024 (Total organisation)	Internal	Internal	0%	N/A	N/A	N/A	N/A	N/A	N/A	Target set for quarter 3	None	None	100%	Quarterly AG Action Plan monitoring /follow-up report

Audit & Performance Committee	Audit & Performance Committee	No. of quarterly Audit & Performance Committee Meetings held per quarter	GG29	492 184.23	236 901.80	4	1	1	2	2	Achieved	None	None	4	Invitation, Minutes of the A&P Committee meetings with attendance register Council resolutions
		Number of quarterly Audit & Performance Committee Reports to council per quarter				New	1	1	2	2	Achieved	None	None	4	
Anti-fraud awareness workshops/campaigns	Risk Management	Anti-fraud and Corruption Activity plan approved by Jun 2024	GG30	Internal	Internal	1	N/A	N/A	N/A	N/A	Target set for quarter 4	None	None	1	Anti-fraud and corruption activity plan
		% execution per quarter of activities outlined in the Anti-fraud and corruption activity plan (Total Organisation)		Internal	Internal	100%	100%	50%	100	%	Achieved	None	None	100%	Quarterly Risk management reports and activity reports
		No. of quarterly anti-fraud and corruption awareness campaigns held per quarter		Internal	Internal	4	1	2	2	2	Achieved	None	None	4	Quarterly Anti-Fraud & Corruption article and The Voice of Ephraim Mogale Local Municipality Newsletter.
Risk Management Committee	Risk Management	No. of quarterly Risk Committee Meetings held per quarter	GG31	Internal	Internal	4	1	2	2	2	Achieved	None	None	4	Risk committee Agenda pack

6. PERFORMANCE OF SERVICE PROVIDERS FOR MID-TERM 2023/2024 FINANCIAL YEAR

This report is prepared in accordance with Section 46(1) (a) of the Local Government Municipal Systems Act 32 of 2000 which requires that a municipality must prepare for each financial year a performance report reflecting the performance of the municipality and each of the service providers during the financial year.

Service /Project	Service Provider	Date appointed	End of the Contract	Revised completion date	Bid Amount	Expenditure	Performance Rating 1-5
Payroll	SAGE (VIP)	06/01/2011	Annual Contract	N/A	Schedule of rates	R 0	3
Banking Services	FNB	01/07/2023	30/06/2026	N/A	Schedule of rates	R 0	4
Prepaid vending services	CONLOG	01/11/2021	Annual Contract	30/10/2024	Schedule of rates	R82 338.93	4
Postage of customer statements	Mailtronic	01 Dec 2021	31 Dec 2023	31 Dec 2023	Schedule of rates	R85 063.41	4
TJ Rasimeni Projects	Internal audit services	12 /05/2022	03-year contract	N/A	Schedule of rates	R 1 853 910.03	5
Quarterly Maintenance of Server Room and Fire Detectors in Registry.	Multinet Systems Pty Ltd	10 February 2022	01 March 2025	N/A	R200 159.80	R30943.04	5
Offsite Document Archiving.	Ironmountain (Pty) Ltd, formerly (Docufile Pty Ltd)	15 May 2014	Month to Month	N/A	Monthly cost: R6302.13	R12604.26	5
Rathoke Internal Street (multi-year)	Maditsi Jan Construction	17/10/2022	08/09/2023	N/A	R4 878 531,16	R3 321 405,07	3
	Morula Consulting	12/08/2020	12/08/2023	N/A		R0,00	3
Morarela Access Road (multi-year)	Ecotroopers Construction	01/12/2022	31/10/2023	N/A		R1 736 795,92	2
	T3 Consulting	12/08/2020	12/08/2023	N/A	R16 544 482,93	R124 994,08	3
Leeuwfontein sports complex	PheladiChuene Maintenance & General Supply	08/06/2022	31/07/2022	N/A	R1 800 000.00	R1 830 503,00	4

Service /Project	Service Provider	Date appointed	End of the Contract	Revised completion date	Bid Amount	Expenditure	Performance Rating 1-5
EPMLM8/3/424 Supply and installation of a 275m old 35mm PILC cable from Erf 812 to 1/900	TM Consortium	05/01/2023	05/04/2023	15/05/2023	R 290 000	R 264 578.94	1
EPMLM8/3/439 Supply and installation of high mast lights at Moganyaka SITA	Green 8 Trading Municipal Website Maintenance	24/04/2023 1/July/2019	26/07/2023 30 June 2022	N/A 05/Dec 2019	R 400 000 Quarterly cost: R 16,445.21	R 428 645.00 R 0.0	3 5
Telkom SA	Telephone and VPN Connection	14 /04/2011	Month to month	01/31/2020	Quarterly Cost R 263,078.68	R 52 6157,36	5
Matupunuka ICT	Routine Maintenance of Municipal ICT Infrastructure	30/06/2023	30/06/2026	N/A	Quarterly cost: R 756 000.00	R 680 000.00	5

7. DESCRIPTION OF PERFORMANCE SCORING

Level	Terminology	Description
5	Outstanding performance	Performance far exceeds the standard expected
4	Performance significantly above expectations	Performance is significantly higher than the standard expected in the job
3	Fully effective	Performance fully meets the standards expected in all areas of the job
2	Not fully effective	Performance is below the standard required for the job in key areas
1	Unacceptable performance	Performance does not meet the standard expected for the job

APPROVAL



M.E. MOROPA
MUNICIPAL MANAGER

Date:
24/01/2024