

EPHRAIM MOGALE LOCAL MUNICIPALITY

MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT FOR 2024-2025



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EPHRAIM MOGALE LOCAL MUNICIPALITY

MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT

PURPOSE

To submit to Council a report on the mid-year budget and performance assessment report of the Municipality for the period July 2024 to December 2024 for noting. Included hereto with the report is the service delivery performance assessment reports arising out of the SDBIP's approved for the financial year 2024/2025.

BACKGROUND

The main objective of the Mid-year Budget and Performance Assessments Review is to comply with Section 72 of the MFMA that requires:

The accounting officer of a municipality must by 25 January of each year –

- (a) Assess the performance of the municipality during the first half of the financial year, taking into account –
 - (i) The monthly statements referred to in Section 71 for the first half of the year;
 - (ii) The municipality's service delivery performance during the first half of the financial year, and the service delivery targets, and performance indicators set in the service delivery and budget implementation plan;
 - (iii) The past year's annual report, and progress on resolving problems identified in the annual report;"

In broad terms the report gives an overview of the implementation of the budget over the past six months from 1 July 2024 to 31 December 2024.

This report will also cover the implementation of the budget and the financial state of affairs of the municipality in terms of section 52 of the MFMA.

The report must furthermore focus on the attainment of the performance objectives, targets and performance indicators as set out in the SDBIP approved by the mayor.

The approved SDBIP is linked with the IDP key performance areas which are:

- Basic service delivery

- Local economic development
- Municipal financial viability and management
- Municipal transformation and organizational development
- Good governance and public participation

BUDGET PERFORMANCE ASSESSMENT

The assessment includes the review of the following Schedule C as prescribed by the Municipal Budget and Reporting Regulations:

1. Monthly Budget Statement Summary – Mid Year Assessment (Revenue)
2. Monthly Budget Statement Summary – Mid Year Assessment (Expenditure)
3. Table C2: Monthly Financial Performance by Vote
4. Table C4: Monthly Financial Performance by Revenue source
5. Table C5: Monthly Capital Expenditure by Vote
6. Table C6: Monthly Budget Statement Financial Position
7. Table C7: Monthly Budget Statement Cash Flow
8. Debtors Age Analysis
9. Creditors Age Analysis
10. Investment Portfolio Analysis
11. Allocation and grant receipts

- 1. Monthly Budget Statement Summary – Mid Year Assessment (Revenue)**

LIM471 Ephraim Mogale - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 - December

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		70 450	87 749	-	8 387	48 488	43 874	4 614	11%	87 749
Service charges - Water		-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-
Service charges - Waste management		6 030	6 316	-	524	3 161	3 158	3	0%	6 316
Sale of Goods and Rendering of Services		236	334	-	1 390	105	167	(62)	-37%	334
Agency services		-	6 110	-	-	-	3 055	(3 055)	-100%	6 110
Interest		-	-	-	-	-	-	-	-	-
Interest earned from Receivables		2 932	5 250	-	144	720	2 625	(1 905)	-73%	5 250
Interest from Current and Non Current Assets		24 212	24 127	-	1 915	13 958	12 063	1 894	16%	24 127
Dividends		-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		68	95	-	5	31	48	(17)	-36%	95
Licence and permits		5 595	11	-	2 730	2 730	5	2 725	51421%	11
Operational Revenue		39	476	-	16 242	16 253	238	16 015	6729%	476
Non-Exchange Revenue										
Property rates		55 328	49 415	-	4 650	27 080	24 707	2 373	10%	49 415
Surcharges and Taxes		11 693	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		11 106	125	-	7	48	63	(15)	-23%	125
Licence and permits		6	-	-	29	46	-	46	#DIV/0!	-
Transfers and subsidies - Operational		202 793	206 391	-	69 091	153 700	154 043	(344)	0%	206 391
Interest		11 156	10 510	-	1 154	6 088	5 255	832	16%	10 510
Fuel Levy		-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		32	-	-	-	-	-	-	-	-
Other Gains		64 754	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		456 430	396 909	-	106 269	272 407	249 302	23 104	9%	396 909

From the table above it should be noted that for the first six months ending December 2024, the revenue to the amount of R 272 million was realized. The year-to-date budgeted revenue reflects a favorable amount to R 249 million. The revenue includes grants and subsidies from the National Government.

Special attention should be given to:

Property rates reflect a favorable variance of 10%, though it should be noted that this does not represent actual cash collected but total rates billed at half yearly. The budgeted amount must be aligned to the current valuation roll and the actual receipts on property rates should also be borne in mind.

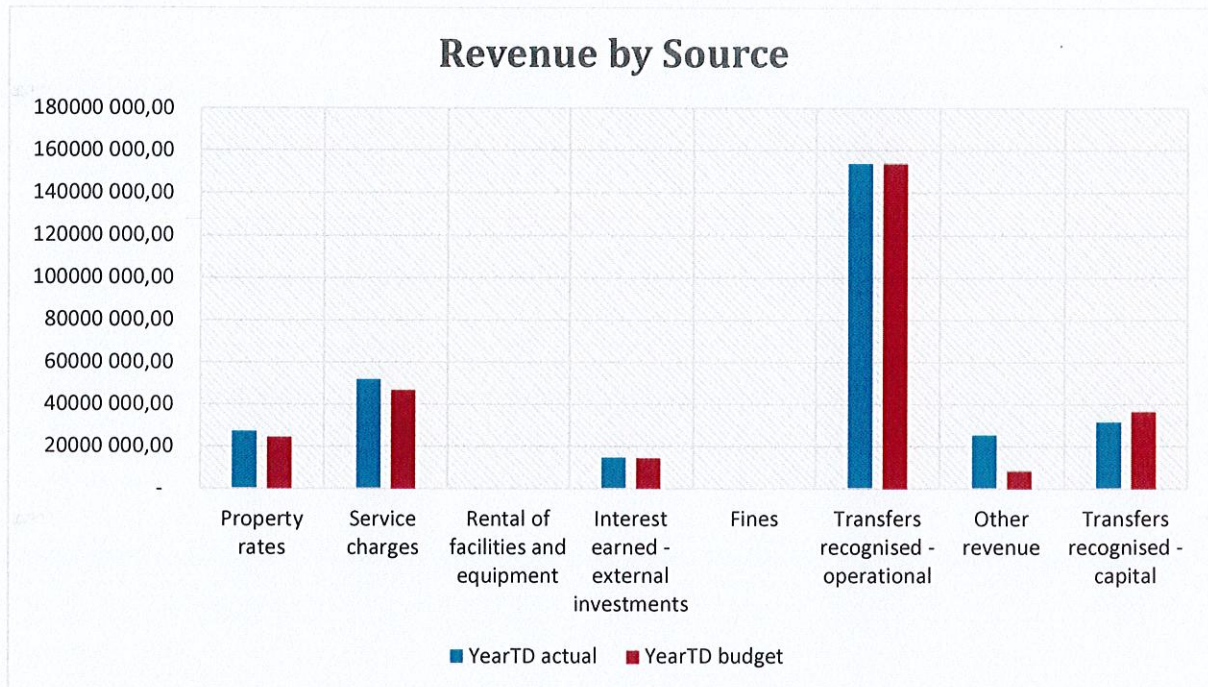
The current approved discounts/incentives on long outstanding debtors has also led to increase in property rates collection.

Electricity revenue reflects a favorable variance of 11%. This could be attributed to stopping load-shedding in the country.

Fine revenue reflects an unfavorable variance of 23% which may be attributed to nonpayment of traffic fines.

Rental of facilities and equipment reflects an unfavorable variance of 36% which can be attributed to less usage of our community halls.

The revenue by major source is therefore presented in the graph below:



In conclusion, although some of the revenue streams need to be reviewed and some shows positive variations, the total Operation Revenue shows a good performance overall as compared with the expected year-to-date budget.

2. Monthly Budget Statement Summary – Mid Year Assessment (Expenditure)

LIM471 Ephraim Mogale - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 - December

Table 54: Monthly Budget Statement - Financial Performance (Revenue and Expenditure) - 000 - December										
Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Expenditure By Type										
Employee related costs		108 750	118 816	-	9 225	55 700	59 408	(3 708)	-6%	118 816
Remuneration of councillors		15 051	15 879	-	1 236	7 383	7 939	(556)	-7%	15 879
Bulk purchases - electricity		56 886	52 495	-	5 069	30 783	26 248	4 535	17%	52 495
Inventory consumed		2 355	3 435	-	136	1 211	1 717	(506)	-29%	3 435
Debt impairment		8 157	16 639	-	-	-	8 320	(8 320)	-100%	16 639
Depreciation and amortisation		64 031	65 700	-	5 200	30 946	32 850	(1 904)	-6%	65 700
Interest		6 576	2 940	-	150	855	1 470	(615)	-42%	2 940
Contracted services		55 670	81 046	-	5 808	26 501	40 563	(14 062)	-35%	81 046
Transfers and subsidies		-	-	-	-	-	-	-	-	-
Irrecoverable debts written off		-	-	-	-	-	-	-	-	-
Operational costs		74 657	69 290	-	11 701	35 117	34 705	412	1%	69 290
Losses on Disposal of Assets		1 080	-	-	-	-	-	-	-	-
Other Losses		62 648	-	-	-	-	-	-	-	-
Total Expenditure		455 860	426 239	-	38 526	188 495	213 220	(24 725)	-12%	426 239

The table above shows operating expenditure of R188 million against year-to-date budgeted expenditure of R 213 million.

The following categories must however be noted:

Employee-related cost reflects unfavorable variance of 6% which could be attributed to vacant positions not yet filled. Some of these Positions are currently advertised.

Remuneration of councillors reflects an unfavorable variance of 7%, which will be aligned with the upper limits during adjustment budget.

Debt Impairment and Depreciation and Asset Impairment are non-cash items that reflect R30 million as of 31st December 2024.

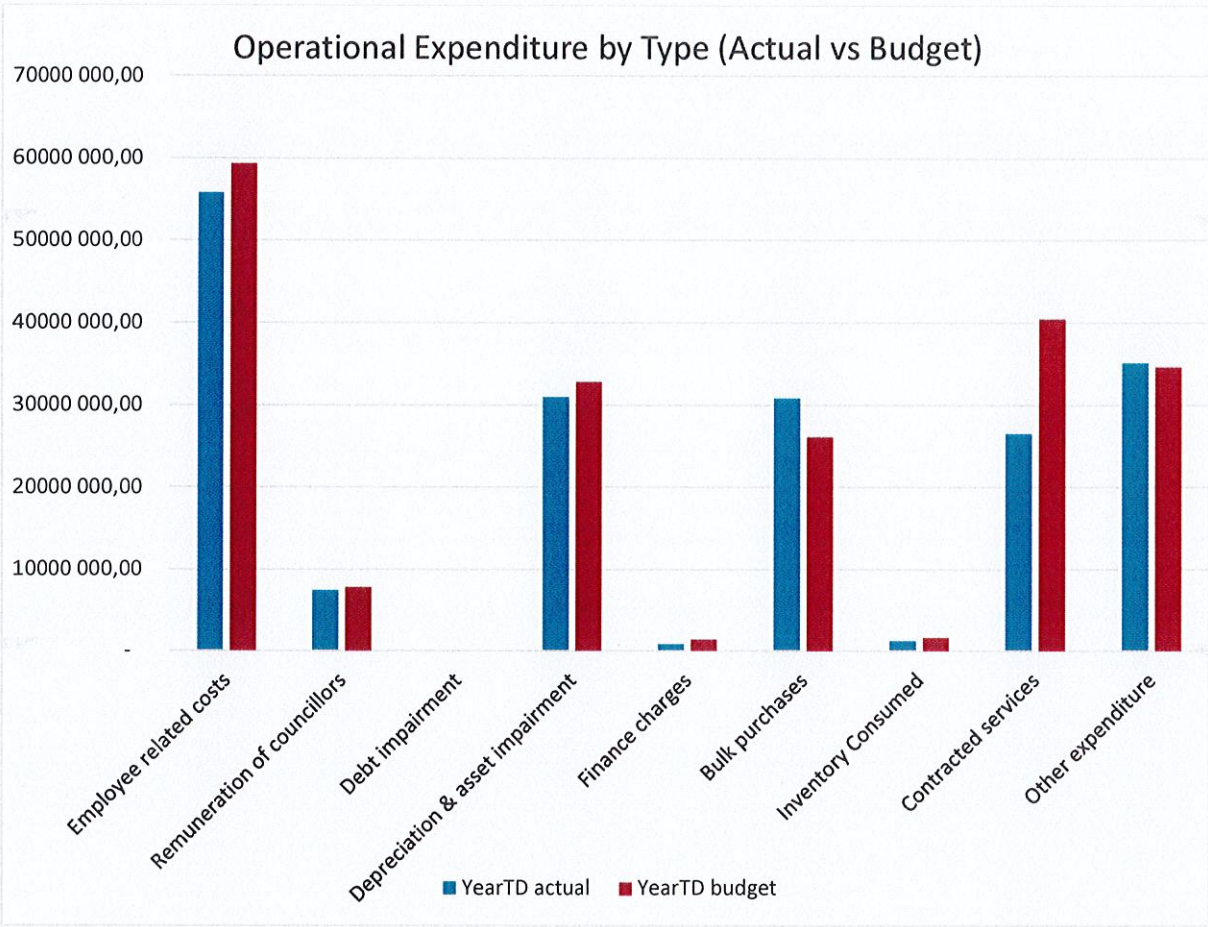
Bulk purchase reflects a variance of 17% because of increase in tariffs by ESKOM and also attributed to stoppage of load shedding.

Transfers and grants consist of bursaries paid to our community members and indigent on free basic electricity.

Other expenditure reflects a 1% performance above benchmark; hence adjustment on general expenditure needs to be considered.

Although there is generally under performance in expenditure some line items have exceeded the 50% mid-year benchmark whereby strict measures need to be put in place for all those that are non-essential to service delivery. Such expenditure must be analyzed and discussed during Budget Steering Committee meetings.

The expenditure per category is represented below graphically:



3. Table C2: Monthly Financial Performance by standard classification

LIM471 Ephraim Mogale - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 - December

Description	Ref	2023/24	Budget Year 2024/25							
		Audited	Original	Adjusted	Monthly actual	YearTD actual	YearTD	YTD	YTD %	Full Year
R thousands										
Revenue - Functional										
Governance and administration		291 279	296 384	-	94 435	217 130	199 040	18 090	9%	296 384
Executive and council		2 619	2 100	-	1 042	1 476	1 437	39	3%	2 100
Finance and administration		268 660	294 284	-	93 393	215 653	197 602	18 051	9%	294 284
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		64 900	191	-	11	55	95	(41)	-43%	191
Community and social services		76	90	-	6	24	45	(21)	-47%	90
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		64 824	101	-	5	31	50	(20)	-38%	101
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		40 003	48 817	-	21 829	31 521	36 294	(4 773)	-13%	48 817
Planning and development		26	21	-	31	74	11	63	597%	21
Road transport		39 977	48 796	-	21 798	31 447	36 284	(4 836)	-13%	48 796
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		94 183	94 685	-	9 055	52 369	47 496	4 873	10%	94 685
Energy sources		88 153	88 369	-	8 405	48 583	44 338	4 245	10%	88 369
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		6 030	6 316	-	650	3 786	3 158	628	20%	6 316
Other	4	6 043	6 242	-	2 736	2 779	3 121	(342)	-11%	6 242
Total Revenue - Functional	2	496 407	446 319	-	128 067	303 854	286 047	17 807	6%	446 319
Expenditure - Functional										
Governance and administration		234 202	183 403	-	23 548	111 147	91 801	19 346	21%	183 403
Executive and council		46 732	45 621	-	4 136	24 669	22 911	1 759	8%	45 621
Finance and administration		187 470	137 781	-	19 412	86 476	68 891	17 587	26%	137 781
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		79 693	31 039	-	1 491	9 429	15 520	(6 090)	-39%	31 039
Community and social services		10 088	14 260	-	963	5 506	7 130	(1 624)	-23%	14 260
Sport and recreation		1 066	3 212	-	160	1 743	1 606	137	9%	3 212
Public safety		-	-	-	-	-	-	-	-	-
Housing		65 206	9 705	-	102	592	4 853	(4 261)	-88%	9 705
Health		3 333	3 862	-	265	1 589	1 931	(342)	-18%	3 862
Economic and environmental services		30 535	58 297	-	3 289	12 265	29 149	(16 884)	-58%	58 297
Planning and development		9 338	41 149	-	886	5 658	20 574	(14 916)	-72%	41 149
Road transport		21 198	17 148	-	2 403	6 607	8 574	(1 967)	-23%	17 148
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		88 594	111 615	-	6 727	39 575	55 807	(16 232)	-29%	111 615
Energy sources		80 659	85 688	-	6 057	36 709	42 644	(6 134)	-14%	85 688
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		7 935	25 927	-	670	2 866	12 963	(10 098)	-78%	25 927
Other		22 835	41 886	-	3 472	16 078	20 943	(4 865)	-23%	41 886
Total Expenditure - Functional	3	455 860	426 239	-	38 526	188 495	213 220	(24 725)	-12%	426 239
Surplus/ (Deficit) for the year		40 547	20 080	-	89 541	115 359	72 827	42 532	58%	20 080

Table C2 measures the actual performance against the year-to-date budget figures which realized by vote for revenue and expenditure using standard classification. All revenue deviation which reflects under collection need to be analysed and considered for adjustment. Item details are reflected in the analysis above on consolidated budget statement. On the expenditure side most of the votes are projected to be less than planned.

4. Table C4: Monthly Financial Performance by Revenue source and Expenditure Type

This table provides the actual performance details for revenue by source and expenditure by type. For the purpose of reporting detailed analysis together with graphic presentations has been provided in the consolidated budget statement above.

5. Table C5: Monthly Capital Expenditure by Vote

LIM471 Ephraim Mogale - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 - December

Vote Description	Ref	2023/24	Original	Adjusted	Monthly actual	Budget Year 2024/25		YTD	YTD %	Full Year
		Audited				YearTD actual	YearTD			
R thousands	1									
Capital Expenditure - Functional Classification										
<i>Governance and administration</i>		2 283	11 750	-	-	45	6 200	(6 155)	-99%	11 750
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		2 283	11 750	-	-	45	6 200	(6 155)	-99%	11 750
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		3 512	2 881	-	-	-	1 441	(1 441)	-100%	2 881
Community and social services		3 512	2 881	-	-	-	1 441	(1 441)	-100%	2 881
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		51 344	56 856	-	19 019	29 265	28 428	837	3%	56 856
Planning and development		-	-	-	-	-	-	-	-	-
Road transport		51 344	56 856	-	19 019	29 265	28 428	837	3%	56 856
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		14 144	18 434	-	9 047	10 681	9 347	1 334	14%	18 434
Energy sources		14 144	16 034	-	337	1 971	8 147	(6 176)	-76%	16 034
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	2 400	-	8 710	8 710	1 200	7 510	626%	2 400
Other		-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional Classification	3	71 282	89 921	-	28 066	39 991	45 416	(5 425)	-12%	89 921
Funded by:										
National Government		21 274	47 470	-	19 356	28 326	23 735	4 591	19%	47 470
Provincial Government		-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies,		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		21 274	47 470	-	19 356	28 326	23 735	4 591	19%	47 470
Borrowing	6	-	-	-	-	-	-	-	-	-
Internally generated funds		30 526	42 451	-	8 710	11 665	21 681	(10 016)	-46%	42 451
Total Capital Funding		51 800	89 921	-	28 066	39 991	45 416	(5 425)	-12%	89 921

Table C5 below indicates the actual performance details on capital expenditure for all votes, whilst the 30 June 2024 forecast figures are reflected in the last column. Capital expenditure for the first six months amounts to R39 million against the planned figure of R45 million and reflects an unfavorable variance of 12%. There is low spending on internal funded projects.

6. Table C6: Monthly Budget Statement Financial Position

Description	Ref	2023/24	Budget Year 2024/25			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		301 459	234 545	-	375 157	234 545
Trade and other receivables from exchange transactions		23 808	24 824	-	26 542	24 824
Receivables from non-exchange transactions		54 297	92 415	-	70 013	92 415
Current portion of non-current receivables		12 274	12 274	-	12 274	12 274
Inventory		36 694	33 972	-	38 218	33 972
VAT		96 042	-	-	100 196	-
Other current assets		14 436	7 254	-	14 436	7 254
Total current assets		539 011	405 284	-	636 836	405 284
Non current assets						
Investments		58 003	58 003	-	58 003	58 003
Investment property		74 378	78 244	-	74 378	78 244
Property, plant and equipment		887 622	956 137	-	896 666	956 137
Biological assets		-	-	-	-	-
Living and non-living resources		-	-	-	-	-
Heritage assets		191	170	-	191	170
Intangible assets		22	22	-	22	22
Trade and other receivables from exchange transactions		(10 412)	677	-	(10 412)	677
Non-current receivables from non-exchange transactions		-	-	-	-	-
Other non-current assets		-	-	-	-	-
Total non current assets		1 009 803	1 093 254	-	1 018 848	1 093 254
TOTAL ASSETS		1 548 814	1 498 537	-	1 655 684	1 498 537
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	-	-
Financial liabilities		8 650	7 619	-	8 650	7 619
Consumer deposits		1 532	1 518	-	1 541	1 518
Trade and other payables from exchange transactions		72 155	50 752	-	56 478	50 752
Trade and other payables from non-exchange transactions		0	0	-	5 114	0
Provision		32 680	19 184	-	37 904	19 184
VAT		95 661	1 102	-	99 658	1 102
Other current liabilities		5 224	-	-	-	-
Total current liabilities		215 902	80 176	-	209 345	80 176
Non current liabilities						
Financial liabilities		8 953	19 273	-	5 474	19 273
Provision		17 206	17 206	-	17 206	17 206
Long term portion of trade payables		-	-	-	-	-
Other non-current liabilities		16 070	16 070	-	16 070	16 070
Total non current liabilities		42 229	52 550	-	38 750	52 550
TOTAL LIABILITIES		258 131	132 725	-	248 095	132 725
NET ASSETS	2	1 290 683	1 365 812	-	1 407 589	1 365 812
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		1 290 497	1 365 663	-	1 407 440	1 365 663
Reserves and funds		150	150	-	150	150
Other		-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	1 290 647	1 365 812	-	1 407 589	1 365 812

This table reflects on whether the municipality is able to meet its obligation in a long term. In general, the community wealth of the municipality for the month of December 2024 is R 1 407 589 000.00.

Table C7: Monthly Budget Statement Cash Flow

LIM471 Ephraim Mogale - Table C7 Monthly Budget Statement - Cash Flow - M06 - December

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		39 747	41 032	41 032	2 270	16 815	20 516	(3 901)	-19%	41 032
Service charges		103 960	89 966	89 966	9 517	54 941	44 983	9 958	22%	89 966
Other revenue		27 064	12 918	12 918	16 573	31 246	6 459	24 787	384%	12 918
Transfers and Subsidies - Operational		202 800	208 330	208 330	67 281	155 687	154 625	1 062	1%	208 330
Transfers and Subsidies - Capital		36 755	47 471	47 471	11 000	37 796	23 736	14 060	59%	47 471
Interest		-	24 127	24 127	-	-	12 063	(12 063)	-100%	24 127
Dividends		-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees		(202 476)	(333 852)	(333 852)	(36 687)	(182 694)	(166 926)	(15 768)	9%	(333 852)
Interest		-	(2 940)	2 940	-	-	(1 470)	1 470	-100%	(2 940)
Transfers and Subsidies		-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		207 850	87 052	92 932	69 954	113 592	93 987	(19 606)	-21%	87 052
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		(11 089)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-
Payments										
Capital assets		57 469	(89 921)	(89 921)	(28 564)	(41 854)	(45 416)	3 562	-8%	(89 921)
NET CASH FROM/(USED) INVESTING ACTIVITIES		46 379	(89 921)	(89 921)	(28 564)	(41 854)	(45 416)	(3 562)	8%	(89 921)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-
Payments										
Repayment of borrowing		-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		254 230	(2 869)	3 011	41 370	71 739	48 571			(2 869)
Cash/cash equivalents at beginning		260 627	237 414	237 414		301 459	237 414			301 459
Cash/cash equivalents at month/year end		514 856	234 545	240 425		373 198	285 985			298 590

Table C7 provides detail of the projected cash in- and outflow. The actual cash flow of the municipality since July 2024 to December 2024 is shows a favourable/positive balance. It shows that actual cash flow of the municipality from the actual cash flow from operating activities; cash flow from investing activities; cash flow from financing activities and net increase / decrease in cash held by the municipality Based on the mid-year assessment it is projected that sufficient cash will be available to fund the budget.

7. Debtors Age Analysis

EPHRAIM MOGALE LOCAL MUNICIPALITY FINANCIAL YEAR 2024/25 AGEING REPORT DECEMBER '24 GL							
Type of Service	30 Days 202412	60 Days 202411	90 Days 202410	120 Days 202409	150 Days 202408	150 Plus 202407+	Total
Rates	4 080 456.92	2 522 969.36	2 433 826.22	2 346 564.72	2 313 590.45	116 342 074.72	130 039 482.39
Electricity	6 383 521.58	662 502.30	546 209.22	357 567.54	304 777.31	10 503 076.43	18 757 654.38
Refuse	446 006.2	220 121.1	189 714.45	178 456.73	168 031.78	108 369 98.23	12 039 328.49
Other	2 179 670.09	1 288 490.52	1 300 463.15	1 236 913.71	1 282 324.21	52 898 208.66	60 186 070.34
Total	13 089 654.79	4 694 083.28	4 470 213.04	4 119 502.70	4 068 723.75	190 580 358.04	221 022 535.60
Category	202412	202411	202410	202409	202408	202407+	Total
Psi	15 131.41	15 112.46	15 012.72	14 988.23	14 886.64	688 442.98	763 574.44
Farms / agri	3 194 254.30	2 493 181.87	2 461 593.47	2 471 655.86	2 436 203.97	104 111 770.03	117 168 659.50
Business	4 615 060.88	464 351.45	427 067.94	333 357.48	302 249.00	13 311 570.04	19 453 656.79
Churches	42 654.53	6 881.09	4 529.83	4 529.83	4 529.83	301 919.15	365 044.26
Commercial	1 777 367.11	69 484.71	68 888.65	68 966.61	68 517.82	3 587 800.28	5 641 025.18
Domestic	-	-	-	-	-	15 900.87	15 900.87
Industrial	476 642.68	160 318.56	168 636.84	60 048.21	24 673.46	765 902.51	1 656 222.26
Municipality	2 522.22	2 741.94	2 454.87	2 793.14	2 804.78	143 586.36	156 903.31
Residential	2 900 048.16	1 443 967.39	1 301 833.42	1 151 269.58	1 205 109.89	67 570 411.06	75 572 639.50
School/hosp	65 973.50	38 043.81	20 195.30	11 893.76	9 748.36	83 054.76	228 909.49
Total	13 089 654.79	4 694 083.28	4 470 213.04	4 119 502.70	4 068 723.75	190 580 358.04	221 022 535.60

The table above shows the total outstanding debtors as of 31 December 2024 amounting to R 221 million. This continuous increase debtors poses a serious threat to the municipality as this amount is likely to be irrecoverable thereby necessitating a write-off. The municipality has appointed a debt collector to assist with the collection of outstanding debt focusing mainly on Farms and Business.

8. Creditors Analysis

The municipality continues to pay its creditors within 30 days.

9. Investment Portfolio Analysis

The municipality has invested R21 Million on First National Bank.

10. Transfers and Grants Receipts

All grants till the month of December 2024 were received. Remaining Grants will be received in March 2025.

11. Material Variance Explanation

Material variances are detailed in various tables listed above.

12. Councilors and Staff Benefits

Employee related cost and remuneration of councilors reflect an unfavorable variance of 6% and 7% respectively.

CONCLUSION

Considering the above financial assessment and forecasting figures on the annual budget on the first six months ended 31st December 2024 of the 2024/2025 financial year, it is recommended that an adjustment budget for 2024/2025 is required to cater for the shift of funds between votes. The adjusted budget will be submitted to the Council during February 2025.

PROPOSED RECOMMENDATIONS

It is recommended:

1. That the mid-year budget and performance assessment report presented be noted.
2. That the 2024/2025 Annual Budget be adjusted before February 2025 after investigating all individual line items.
3. That the mid-year budget and performance assessment report be submitted to National and Provincial Treasury after it is tabled to Council on the 25th of January 2025.
4. That the mid-year budget and performance assessment report be placed on the municipal website after it is tabled to Council.
5. That the Municipal Manager to implement the decision accordingly.

EPHRAIM MOGALE LOCAL MUNICIPALITY

MID-TERM INSTITUTIONAL PERFORMANCE REPORT – 2024/2025



"To be a World Class Agricultural Hub of Choice"

Slogan - RE HLABOLLA SECHABA

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1. Foreword

The purpose of this report is to give feedback regarding the performance of the Ephraim Mogale Local Municipality as required through The Municipal Systems Act No 32 of 2000, section 41(e) and the Municipal Finance Management Act 56 of 2003, section 52(d). The information included in this report is based on the IDP¹ and SDBIP² as developed for the financial year 2024/2025. The scorecards were developed to reflect ***cumulative performance***; therefore, the status of indicators is a reflection of the overall performance level achieved year to date.

2. Executive Summary

This report serves as the **Mid-Term Institutional Performance Report** for the **2024/2025** financial year ending **31st of December 2024**. It provides feedback on the performance level achieved (accumulative reporting) against the targets as laid out in the IDP/SDBIP Scorecard. In the case of under-performance, the respective concerns or mitigating reasons are highlighted and detail pertaining to the relevant measures taken to address these challenges are included thereto.

The overall performance for the Ephraim Mogale Local Municipality is based on a composite Performance Scorecard of each Department comprising of all indicators assessed in the period under review. The overall Mid-Term Institutional performance achieved for the 2024/2025 financial year reflected an **88%** with only **100** out of **113 KPI's** assessed attaining set targets.

Improvement performance levels were experienced in all six key performance areas as depicted in the Table Ref No1. The departments need to take responsibility and accountability for service delivery and related activities measured in the performance reports, as this is a public document and reflects negatively on the municipality's commitment to service delivery. We need to instil a culture of accountability in the organisation and significantly improve the levels of monitoring and evaluation which are a prerequisite to ensure responsible management decisions can be taken.

¹ Integrated Development Plan

² Service Delivery and Budget Implementation Plan

3. Key Performance Areas and Organizational Strategic Objectives

The following Key Performance Areas and Strategic Objectives have been adopted by the municipality for the purposes of reporting on the attainment of the Institutional performance indicators and targets

KPA 1: Spatial Development Analysis and Rationale

Strategic Objective: Plan for the future and promote integrated human settlement and agrarian reform

KPA 2: Service Delivery and Infrastructure Development

Strategic Objective A: Improve community well-being through provision of accelerated basic service delivery

Strategic Objective B: Improved social well-being

KPA 3: Local Economic Development

Strategic Objective A: Grow the economy and provide livelihood support

KPA 4: Municipal Transformation and Institutional Development

Strategic Objective A: Develop and retain skilled and capacitated workforce

KPA 5: Municipal Financial viability and Management

Strategic Objective: Become Financially Viable

KPA 6: Good Governance and Public Participation

Strategic Objective: Sound Governance through effective oversight

4. Comparison of Institutional Performance Levels 2022/2023 – 2024/2025

Table 1: Institutional Performance Comparison

KPA No	KPA	Mid-Term 2022/2023			Mid-Term 2023/2024			Mid-Term 2024/2025			
		Total KPI's Assessed	Targets Achieved	% Target Achieved	Total KPI's Assessed	Targets Achieved	% Target Achieved	Total KPI's Assessed	Targets Achieved	Targets Not Achieved	% Target Achieved
1	Spatial Rationale	06	06	100%	06	06	100%	06	06	0	100%
2	Basic Service Delivery and Infrastructure Development	32	27	84%	24	16	67%	31	25	06	81%
3	Local Economic Development	13	13	100%	13	11	85%	11	11	0	100%
4	Municipal Transformation and Institutional Development	17	17	100%	19	18	95%	19	18	01	95%
5	Municipal Financial Viability and Management	14	14	100%	14	12	86%	14	11	03	76%
6	Good Governance and Public Participation	34	31	91%	31	28	90%	32	29	03	91%
	TOTAL	116	108	93%	107	91	85%	113	100	13	88%

The following section contains a comprehensive breakdown of the individual Departmental performance. The scores highlight the progress with respect to performance not only at a departmental level, but also represents the progress made within each Key Performance Area (KPA).

Table 2: Individual Departmental performance

No	Department	Mid-Term 2024/2025			
		Total KPI's Assessed	Targets Achieved	Targets Not Achieved	% Target Achieved
1	Planning & Economic Development	17	17	0	100%
2	Office of the Municipal Manager	25	24	01	96%
3	Community Services	12	11	01	92%
4	Corporate Services	20	18	02	90%
5	Budget & Treasury Services	14	11	03	79%
6	Infrastructure Services	25	19	06	76%
	TOTAL	113	100	13	88%

5. Service Delivery and Performance Indicator

The high level non-financial measurable performance objectives in the form of service delivery targets and other related performance indicators form part of this section of the SDBIP. These indicators and targets will be cascaded to departmental scorecards, which will be used for internal monitoring of the organisation and relevant individuals.

5.1 KPA 1: SPATIAL RATIONALE

Strategic Objective: Plan for the future and promote integrated human settlement and agrarian reform.

Project Name	Priority Programme	KPI	IDP Ref No.	Budget	Actual	Baseline 2022/2023	Q1 Actuals	Q2 Actuals	Mid-Term Targets 2024/2025					Portfolio of Evidence	Responsible Department	
									Target	Actual	Achievements	Challenges	Corrective Action			Annual
Compliance with Town Planning Scheme regulations	Land Use Management	% of land use complaint applications received and processed within 60 days as per the SPLUMA Act 16 of 2013	SR01	Internal	Internal	100%	100% (4/4)	100% (3/3)	100%	100% (7/7)	Achieved	None	None	100%	Completed land use complaint application forms, register and report.	Planning & Economic Development
		Reviewed Land Use Scheme-law gazetted by Jun 2025	SR02	600 000.00	0.00	1	N/A	N/A	N/A	Target set for 4 th Quarter	None	None	1	Reviewed Land Use Scheme		

Compliance with National Building Regulations	Building Plans Administration	% of buildings constructed with approved plans, received and inspected within 5 days compliance to National Building Regulations and Building Standards Amendments Act No 49 of 1995	SR03										Internal	Internal	100%	100% (2/2)	100% (2/2)	100%	100% (4/4)	Achieved	None	None	100%	Individual site inspection reports
		% of New Building Plans of less than 500 square meters received and assessed within 28 days of receipt of plans											Internal	Internal	100%	100% (8/8)	100% (2/2)	100%	100% (10/10)	Achieved	None	None	100%	Building Plans and submission register

Human settlement	Facilities Maintenance Management	No. of quarterly progress reports in terms of new housing units provided by CoGHSTA submitted to Council per quarter	SR07	Internal	Internal	1	1	1	2	2	Achieved	None	None	4	Quarterly Progress Report
Operation Clean Audit (OPCA)	Operation Clean Audit (OPCA)	% of Auditor General matters resolved as per the approved Audit Action plan (PED) by Jun 2025	SR12	Internal	Internal	New	N/A	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	100%	Progress report on implementation on AGSA remedial plan

5.2 KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Objective A: Improve community well-being through provision of accelerated basic service delivery
Strategic Objective B: Improved social well-being

Project Name	Priority Programme	KPI	IDP Ref No	Budget	Actual	Baseline 2022/2023	Q1 Actuals	Q2 Actuals	Mid-Term Targets 2024/2025					Portfolio of Evidence	Responsible Department	
									Target	Actual	Achievements	Challenges	Corrective Action			Annual
Transformer Maintenance and oil testing	Electricity	No. of transformers tested by June 2025	BS01	3 901 400.00	386 513 .34	51	Inspections	Specification submitted	Specification submitted	Achieved	None	None	51 transformer s tested.	Completion Certificate	Infrastructure Services	
		No. of ring main units serviced by June 2025	BS02			20	N/A	Specification submitted	Specification submitted	Achieved	None	None	20 Ring main units serviced.	Completion Certificate		
Public Lighting- Inspection of streets lights		No. of Street light fittings routinely inspected by June 2025	BS03	552 300.00	50 208.27	4012	989	989	1978	1978	Achieved	None	None	3956		Inspection monthly reports
		% of faulty Street light fittings repaired after routine inspection within 90 days.	BS04			100%	100%	100%	100%	100%	Achieved	None	None	100%		Inspection/repair monthly reports

Public Lighting- Inspection of Mast lights	No. of Mast lights fittings routinely inspected by June 2025	BS05			2172	639	639	1278	1278	Achieved	None	None	2556	Inspection monthly reports
	% of Faulty Mast light fittings repaired after routine inspection per quarter	BS06			100%	100%	100%	100%	100%	Achieved	None	None	100%	Inspection/repair monthly reports
Electrical Master Plan	Number of Electrical Master Plans reviewed by Jun 2025	BS07	1 500 000.00	0	New	Submit specification	Tender closed. Waiting for evaluation	Appointment	Tender closed. Waiting for evaluation	Not Achieved	Capacity Constraints due to audit period	Enhancing operational capacity.	01 Reviewed Electrical Master Plan	Reviewed Electrical Master Plan

Replace Mini substation Stand 338 Mopanie Street	No. of Mini substations replaced by Jun 2025	BS1 1	2 500 000.00	0	New	Submit specification	Bid specific approval. Waiting to be advertised.	Appointment	Bid specification approved. Waiting to be advertised.	Not Achieved	Capacity Constraints due to audit period	Enhancing operational capacity.	1 Mini substation	Completion certificate.
Purchase 100 kWh meters.	Number of kWh meters purchased by June 2025	BS1 2	350 000	0	30	N/A	Submit specification	Submit specification	Submit specification	Achieved	None	None	100 kWh meters purchased.	Delivery note and invoice.
Industrial Substation Second Supply Phase 4 (cable)	Meter of new cable installed from stand 863 to Industrial Substation by June 2025	BS1 0	1 300 000	749 448.40	New	700m cable installed	N/A	700m cable installed	700m cable installed	Achieved	None	None	700m cable installed.	Completion certificate
Tool Sets (3 tool sets-boxes complete with tools)	Number of toolboxes with tools purchased by Jun 2025	BS1 3	120 000	0	New	N/A	N/A	N/A	N/A	Target set for 4 th Quarter	None	None	3 toolboxes with tools	Delivery note, Invoice and actual tools.

Replace 6 wood poles on O/H line –Dump site	No of wood poles replaced by Jun 2025	BS16	150 000	0.00	new	N/A	Submit specific ation	Submit specific ation	Submit specific ation	Achieved	None	None	6 wood poles replaced	Delivery note and invoice. New poles
Mast light connection s - Leeufont ein RDP	Number of high mast light connection s paid by Jun 2025	BS17	900 000.00	896 305 .85	New	N/A	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	6 high mast light connection s paid.	Invoice and proof of payment (ESKOM function)
Mast light connection s - Malebitsa	Number of high mast light connection s paid by Jun 2025	BS17	900 000.00	0	New	N/A	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	6 high mast light connection s paid.	Invoice and proof of payment (ESKOM function)
High mast lights – (Ward 3)	No of mast lights installed by Jun 2025	BS20	3 500 000 .00	0	New	Submit specific ation	Appoin tment	Appointme nt	Appoi ntmen t	Achieved	None	None	6 mast lights installed	Completion certificate
High mast lights – (Ward 12)	No of mast lights installed by Jun 2025	BS21	3 500 000 .00	0	New	Submit specific ation	Appoin tment	Appointme nt	Appoi ntmen t	Achieved	None	None	6 mast lights installed	Completion certificate
New Light Delivery Vehicle with toolbox canopy	Number of new Light Delivery Vehicle with toolbox canopy purchased by Jun 2025	BS22	700 000 .00	0	New	Submit specific ation	Quotati ons reques ter on transve rsal contrac t	Appointme nt	Quota tions reques ter on transv ersal contra ct	Not Achieved	Capacit y Constrai nts due to audit period	Source quotations from the transversal panel as per end user specification s by Jan 2025.	1 new Light Delivery Vehicle with toolbox canopy purchased	Delivery note and invoice. Vehicle registration

Electrification of households – Driefontain	Number of electrification designs completed and submitted by Jun 2025	BS2 3	141 000 .00	64 860. 00	New	Appointment	N/A	Appointment	Achieved	None	None	1 electrification designs completed and submitted	Approved design.
Electrification of households - Malebitsa	Number of electrification designs completed and submitted by Jun 2025	BS2 4	267 000 .00	176 390 .70	New	Appointment	N/A	Appointment	Achieved	None	None	1 electrification designs completed and submitted	Approved design.
Electrification of households - Mohlalaotwane	Number of electrification designs completed and submitted by Jun 2025	BS2 5	206 000 .00	140 493 .18	New	Appointment		Appointment	Achieved	None	None	1 electrification designs completed and submitted	Approved design.
Operation Clean Audit (OPCA)	Operation Clean Audit (OPCA)	BS1 38	Internal	Internal	New	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	100%	Progress report on implementation AGSA remedial plan

Matlereken g sports facility	Roads & Stormwater	No of Sports Complex built by June 2024	BS9 0	10 000 000	718 300,00	New	Design Report completed	Detailed design completed	Not Achieved	Project implementation behind scheduled progress due to land dispute	New position agreed upon	1 Sports Complex built	Design Report, Tender advert, appointment letter, Progress report Completion Certificate
Mamphokg o Sports Complex (Multiyear)		M2 of grass planted by June 2025	BS9 1	9 000 000 .00	0	Bulb for the high mast lights	Preliminary Design Report	Detailed design completed	Not Achieved	Project implementation behind scheduled progress	Submission & implementation of the catch-up plan to get the project back on track	15 000 M2 of grass planted	Design Report, Tender advert, appointment letter, Progress report Completion Certificate
Matlala Ramoshebo Internal Streets (multiyear)		Km of road Earthworks by Jun 2025	BS1 20	12 130 685.00	10 353 886,28	New	Tender advertised	Appointment of the Contractor appointed	Achieved	None	None	3km of road earthworks constructed	Tender advert, appointment letter & Progress Report

Uitvlucht Internal streets (multi-Year)	Km of road constructe d by Jun 2025		BS1 22	24 725 518.00	22 430 238,91	Design report	1km of base layer stabilize d	0.397k m of Storm water control & Concre te V drain Compl eted	Stormwater r control Concrete V drain	0.397 km of Storm water contro l & Concr ete V drain Compl eted	Not Achieved	Slow progres s	Submission of the Catch up planned to complete the project on the contractual completion date	4.85km of road constructed	Progress Report, Completion Certificate
	No of community hall constructe d by Jun 2025	BS1 23	1 000 000.00	1 271 480.25	New	1 commu nity hall construc ted	N/A	1 communit y hall constructe d	1 comm unity hall constr ucted	Achieved	None	None	None	1 community hall constructed	Progress Report & Completion certificate
Streets	Kilometres of roads graded per quarter	BS1 10	6 000 000.00	R23 700.00	1622.51 km	580.30k m	639km	750km	1219. 3km	Achieved	None	None	None	1500km	Inspection report
	M² of base and surface patched per quarter	BS1 11			7657.14 m²	723.46 m²	936.81 km	1500 m²	1660. 27 m²	Achieved	None	None	None	2500m²	Inspection report
	Kilometres of stormwater r drains and channels cleaned per quarter	BS1 12			55.751k m	7.34km	8.132k m	15km	15.47 2km	Achieved	None	None	None	29.7 km	Inspection report

		KM of surfaced roads marked by per quarter	BS1 13	419,600.00	380,163.25	172km	51.66	45,40	86km	97.06	Achieved	None	None	172 km	Inspection report	Community Services
Maintenance of Municipal buildings	Facilities Maintenance Management	No. of quarterly status report in terms of municipal buildings maintained as per the approved municipal maintenance plan	BS1 14	3 700 000.00	45840.62	5	1	1	2	2	Achieved	None	None	4	Maintenance report.	Corporate Services
Landscaping & Greening	Parks Management	No. of landscaping and greening implemented by Jun 2025	BS1 26	1 350 000.00	0.00	0	N/A	N/A	N/A	N/A	Target set for 4 th Quarter	None	None	1	Final progress report	Community Services
Front Loader TLB		Number of front loader TLB purchased by Jun 2025	BS1 47	2 000 000.00	0	0	N/A	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	1 Front Loader TLB purchased	Delivery note and invoice	
Parks Tools		% of parks tools purchased by Jun 2025	BS1 33	314 700.00	0	0	N/A	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	100% parks tools purchased	Delivery note and invoice	

Refuse Containers	Waste Management	Number of Refuse Containers purchased by Jun 2025	BS1 31	1 400 000.00	0	New	N/A	N/A	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	6 Refuse Containers purchased	Delivery note and invoice
Upgrading & Maintenance		Number of landfill site upgraded and maintained by Mar 2025	BS1 20	350 000.00	199 200.00	1	N/A	N/A	N/A	1 landfill report	1 landfill report submitted.	Achieved	None	None	1 landfill report	Landfill report
Waste Collection		Number of villages with access to a minimum level of basic waste collection per week	BS1 29	Internal	Internal	3 villages per week (156 annually)	3 villages per week Leeuwfontein Elandskraal Leeuwfontein	3 villages per week Leeuwfontein RDP (39 quarterly)	3 villages per week Leeuwfontein RDP (79 quarterly)	3 villages per week Leeuwfontein RDP (78 quarterly)	Achieved	Achieved	None	None	3 villages per week 156 annually (Leeuwfontein Elandskraal Leeuwfontein in RDP)	Quarterly signed waste collection reports/ logbook/ Work schedule

Fencing of cemeteries	Cemetery	No. of cemeteries fenced by Jun 2025	BS1 34	900 000.00	0.00	1	N/A	N/A	N/A	N/A	N/A	Target set for 4 th Quarter	None	None	1 cemeteries fenced	Final handover certificate
Operation Clean Audit (OPCA)	Operation Clean Audit (OPCA)	% of Auditor General matters resolved as per the approved Audit Action plan (Community) by Jun 2025	BS1 39	Internal	Internal	New	N/A	N/A	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	100%	Progress report on implementation AGSA remedial plan

5.3 KPA 3: LOCAL ECONOMIC DEVELOPMENT

Strategic Objective A: Grow the economy and provide livelihood support

Project Name	Priority Programme	KPI	IDP Ref No	Budget	Actual	Baseline 2022/2023	Q1 Actuals	Q2 Actuals	Mid-Term Targets 2024/2025						Portfolio of Evidence	Responsible Department
									Target	Actual	Achievements	Challenges	Corrective Action	Annual		
LED Support	Local Economic Development	No. of training workshops conducted for SMME's per quarter	LED01	Internal	Internal	4	1	1	2	2	Achieved	None	None	4	Reports and Attendance registers	Economic Development & Planning
LED forum		No. of quarterly LED forum meetings held per quarter	LED02	62 000.00	19 562	4	1	1	2	2	Achieved	None	None	4	Minutes and Attendance Registers	
LED Summit		Hosting of Summit by 30 Jun 2025	LED03	100 580.00	0	1	N/A	N/A	N/A	N/A	Target set for 4 th Quarter	None	None	1	Reports and Attendance Register	
Effective CWP Local Reference Forum	EPWP	No. of quarterly CWP Local Reference Forum meetings held per quarter	LED06	Internal	Internal	4	1	1	2	2	Achieved	None	None	4	Minutes and Attendance Register	
EPWP Expense		No. of EPWP job opportunities created through EPWP by Jun 2025	LED07	1 309 000.00	1 460 966	84	84	N/A	70	84	Achieved	None	None	70	Appointment Letters	
		No. of EPWP progress reports provided per quarter		Internal	Internal	4	1	1	2	2	Achieved	None	None	4	Quarterly reports	

LED Exhibition	Local Economic Development	No. of LED Exhibition conducted by Jun 2025	LED12	95	59 400	1	1	N/A	N/A	N/A	Achieved in Q1	None	None	1	Report and the register of Exhibitors
LED Support		No. of LED SMIMEs & Cooperatives projects supported by Jun 2025	LED11	1 000 000.00	0.00	26	N/A	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	10	Report and Attendance Register
		No. of Reports on Status of LED funded projects compiled by Jun 2025		Internal	Internal	2	N/A	1	1	1	Achieved	None	None	2	Quarterly Reports
Review of LED Projects Funding Policy		No. of LED Projects Funding Policy Reviewed		Internal	Internal	0	N/A	1	1	1	Achieved	None	None	1	Reviewed LED Funding Policy Submitted to Council.
Development of Business Licensing Policy		No. of Business Licensing Policy Developed		Internal	Internal	0	N/A	1	1	1	Achieved	None	None	1	Developed Business Licensing Policy Submitted to Council

Social Responsibility Programs		No. of quarterly reports submitted to Council with respect to the implementation of Social Labour Plan (SLP)/Corporate Social Investment (CSI) programmes of Mining Companies by Jun 2025	LED14	Internal	Internal	2	1	1	1	1	1	Achieved	None	None	2	Quarterly Reports
Business Licensing		No. of business Licensing awareness workshop held by Jun 2025		Internal	Internal	2	N/A	1	1	1	1	Achieved	None	None	2	Invitation, Report and attendance register
		No. of quarterly reports on the implementation of Limpopo Business Regulation Act per quarter		Internal	Internal	2	1	1	2	2	2	Achieved	None	None	4	Quarterly Reports

5.4 KPA 4: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

Strategic Objective A: Develop and retain skilled and capacitated workforce.

Project Name	Priority Programme	KPI	IDP Ref No	Budget	Actual	Baseline 2022/2023	Q1 Actuals	Q2 Actuals	Mid-Term Targets 2024/2025					Portfolio of Evidence	Responsible Department	
									Target	Actual	Achievements	Challenges	Corrective Action			Annual
Employment Equity	Institutional Development	No. of EE Committee meetings held per quarter	MTOD01	Interim	Interim	4	1	0	2	1	Not Achieved	Capacity constrained and understaffed	Appoint an EE personnel	4	Invitation, minutes and Attendance registers	Corporate Services
		Review Organizational structure and align to the IDP and Budget by 30 Jun 2025	MTOD02	Interim	Interim	1	N/A	N/A	N/A	N/A	Target set for 4 th Quarter	None	None	1	Approved Organizational structure and council resolution	
Training Courses		No. of training committee meeting held by the per quarter	MTOD03	Interim	Interim	New	1	1	2	2	Achieved	None	None	4	Invitation, Minutes and attendance register.	
		Number of workforce & Councillors trained as per target of Workplace Skill Plan (WSP) per quarter		1 500 000.00	41756 6.21	40	41	57	30	98	Achieved	None	None	60	Quarterly reports.	
Occupational Health and Safety	Workplace Health, Safety	No. of quarterly Workplace Health and Safety Forum meetings held per quarter	MTOD04	311 681.00	0.00	4	1	1	2	2	Achieved	None	None	4	Invitation, minutes and attendance register.	

		No. of Health and Safety policy developed/reviewed by Jun 2025		Internal	Internal	1	N/A	N/A	N/A	N/A	Target set for 4 th Quarter	None	None	1	Reviewed Policy submitted to Council.
Employee programmes	Employee programmes	Number of Employee Wellness Programs held by June 2025	MTOD04	371 818.7 2	30936 .96	4	1	1	2	2	Achieved	None	None	4	EAP reports and Attendance registers
Top learners Awards	Institutional Development	Number of reports for learners' awards conducted by Mar 2025	MTOD07	179 268.6 0	0	1	N/A	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	1	Invitation, Top learners Awards report and Attendance registers
Labour Forum	Labour Relations	No. of monthly Local Labour Forum (LLF) held as scheduled per quarter	MTOD08	Internal	Internal	4	3	3	6	6	Achieved	None	None	12	Invitation, Minutes and attendance registers.
		% of disciplinary proceedings initiated in relation to reported matters on a quarterly basis.		Internal	Internal	100%	100%	100%	100%	100%	Achieved	None	None	100%	Report and Attendance registers.
Policies	Policies	No. of new / reviewed policies submitted to Council by Jun 2025	MTOD09	Internal	Internal	19	N/A	N/A	N/A	N/A	Target set for 4 th Quarter	None	None	15	Developed/ Reviewed Policy submitted to Council.

Operation Clean Audit (OPCA)	Operation Clean Audit (OPCA)	% of Auditor General matters resolved as per the approved Audit Action plan (Corporate) by Jun 2025	MTOD2 8	Intern al	Intern al	New	N/A	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	100%	Progress report on implementati on AGSA remedial plan
Bursary fund: community members	Institutional Development	No. of annual community bursaries allocated by Jan 2024	MTOD1 1	0.00	500 000.0 0	10	N/A	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	5	Report and proof of registration.
Bursary fund: staff		No. of annual staff bursaries allocated by Jan 2024	MTOD1 2	0.00	650 000.0 0	29	N/A	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	20	Report and proof of registration.
Records managem ent	Records managem ent	No. of quarterly status reports in terms of the record management system submitted to the Municipal Manager	MTOD1 6	Intern al	Intern al	4	1	1	1	2	Achieved	None	None	4	Quarterly report compiled.

Customer care	Customer / Stakeholder Relationship Management	No. of quarterly Customer Complaint reports submitted to the Municipal Manager (inclusive of Premier & Presidential Hotline) per quarter	MTOD17	Internal	Internal	4	1	1	2	2	Achieved	None	None	4	Quarterly reports Compiled.
		No. of Batho Pele committee meetings held per quarter		Internal	Internal	10	3	2	5	5	Achieved	None	None	10	Invitation, Minutes and attendance register
		No. of Batho Pele Outreach Event held by Sep 2025		200 000.00	0	1	1	N/A	1	1	Achieved	None	None	1	Invitation, Event Report and Attendance Register
Purchase of office furniture		% of office furniture procured by June 2025	MTOD19	900 000.00	0.00	100%	N/A	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	100%	Delivery note
Mobile Office		% of units of office mobile offices procured by Mar 2025	MTOD20	2 700 000.00	0.00	0	N/A	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	100%	Delivery note
Programme	ICT	No. of quarterly network maintenance conducted per quarter	MTOD18	8 500 000	2 349 411.56	4	1	1	2	2	Achieved	None	None	4	Quarterly reports

ICT steering committee meetings	No. of quarterly steering committee meetings held in terms of the implementation of the ICT governance strategy and policy per quarter	MTOD19	Internal	4	1	1	2	2	Achieved	None	None	4	Invitation, Minutes and attendance register
Website Hosting	% of hosting and management of the website by SITA per quarter	MTOD21	0	100%	100%	100%	100%	100%	Achieved	None	None	100%	Quarterly reports
Legal Service	% of Civil & Labour Litigations attended by per quarter	MTOD23	4 185 287.01	100%	100%	100%	100%	100%	Achieved	None	None	100%	Quarterly reports
	% of Service Level Agreements (SLA's) processed within the time frame of 30 days of the appointment of the service provider per quarter		Internal	100%	100%	100%	100%	100%	Achieved	None	None	100%	Quarterly Report on SLA's.

		% Employment Contracts processed within the time frame of 30 days from the date of appointment per quarter		Internal	Internal	100%	100%	100%	100%	Achieved	None	None	100%	Quarterly Report on Employment Contracts	
IDP Process	IDP	2025/2026 Final IDP tabled and approved by Council by the May 2025	MTOD24	Internal	Internal	1	N/A	N/A	N/A	Target set for 4 th Quarter	None	None	1	Council Resolution	Office of the Municipal Manager
		2025/2026 IDP/Budget review Process plan developed by Aug 2024		Internal	Internal	1	N/A	1	1	Achieved	None	None	1	Council Resolution	
		Annual Strategic Lekgotla Planning session convened as scheduled by Feb 2025		663 017.20	0	1	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	1	Minutes and attendance register	
Performance Assessments	Performance Management	% of Individual assessment of all employees below section 56 conducted by Jun 2025	MTOD24	Internal	Internal	New	N/A	N/A	N/A	Target set for 4 th Quarter	None	None	100%	Performance Assessments report	
		No. of performance review for section 54/56 conducted by Mar 2025		Internal	Internal	2	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	2	Section 54/56 Performance Assessments report	

Review performance management Framework		Reviewed Performance Management Framework by Jun 2025	MTOD26	Internal	1	N/A	N/A	N/A	N/A	N/A	Target set for 4 th Quarter	None	None	1	Reviewed performance management Framework	
PMS Quarterly Lekgotla		No. of Quarterly Institutional Performance Reports submitted to Council per quarter	MTOD27	122747.12	4	1	1	1	2	2	Achieved	None	None	4	Quarterly Institutional Performance Reports	

5.5 KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objective: Become Financially Viable

Project Name	Priority Programme	KPI	IDP Ref No	Budget	Actual	Baseline 2022/2023	Q1 Actuals	Q2 Actuals	Mid-Term Targets 2024/2025				Portfolio of Evidence	Responsible Department
									Target	Actual	Achievements	Challenges	Corrective Action	Annual
Revenue enhancement	Financial Management	% outstanding service debtors to revenue per quarter	FV01	Internal	Internal	15.92%	16.50 %	16.07 %	30%	32.57 %	Achieved	None	None	60%
		% improvement in revenue enhancement per quarter		Internal	Internal	13.2%	4.09 %	7.72%	20%	11.81 %	Not Achieved	Stagnant revenue streams and few improvements on residential areas (moving from vacant to improved residential, no occupational certificate has been received for this quarter)	DBSA commenced with assisting the municipality on revenue enhancements. Selling of vacant stands that belongs to the municipality must be speed up by the municipality in order to generate revenue	40%
													Submitted Section 71 report.	Budget & Treasury Office
													Billing reports	

Compilation of annual and adjustment budget	Budget Management	Submission of MTRC Budget by the 31 May 2025	FV03	Internal	Internal	1	N/A	N/A	N/A	N/A	Target set for Quarter 4	None	None	Approved Budget	Submitted budget to Council	
Compilation of In Year reports	Financial Management	No. of quarterly section 52(d) MFMA reports submitted to the Mayor per quarter	FV04	Internal	Internal	4	1	1	1	2	Achieved	None	None	4	Submitted Section 71 report	
		No. of monthly section 71 MFMA reports submitted to EXCO per quarter		Internal	Internal	12	3	3	3	6	Achieved	None	None	12	Submitted Section 52(d) report	
		Section 72 (midyear) MFMA report submitted to the Mayor by Jan 2025		Internal	Internal	1	N/A	N/A	N/A	N/A	Target set for Quarter 3	None	None	1	Submitted Section 72 report	
		No. of MFMA checklists submitted per quarter as legislated		Internal	Internal	4	1	1	1	2	Achieved	None	None	4	MFMA checklists	

Implementat ion of SCM regulations and policies	Supply Chain Manageme nt	No. of quarterly SCM procureme nt plan reports submitted to the Executive Committee per quarter	FV05		Intern al	4	1	1	2	2	Achieved	None	None	None	4	Quarterly SCM reports
		No. of quarterly deviation reports submitted to the MM per quarter			Intern al	12	3	3	6	6	Achieved	None	None	None	12	Quarterly SCM reports
GAMAP/GRA P Asset Register	Asset Manageme nt	GRAP Complian ce Register in place by July 2025	FV06		Intern al	1	1	N/A	1	1	Achieved	None	None	None	1	Fixed Assets Register
		No. of Fleet Manageme nt reports submitted to Council per quarter	FV07		Intern al	4	1	1	2	1	Achieved	None	None	None	4	Monthly Fleet Manageme nt report
Fleet Managemen t		Annual submission of the asset verification report to the MM by Sept 2025			Intern al	1	1	N/A	1	1	Achieved	None	None	None	1	Asset verification report

Annual Financial Statement	Financial Management	Draft Annual Financial Statements (AFS) submitted on or before the Aug 2025	FV08	Internal	Internal	1	1	N/A	1	1	Achieved	None	None	1	Proof of submission from AG
Financial Management Grant		% of FMG grant spent per quarter	FV09	Internal	Internal	100%	10%	28%	50%	28%	Not Achieved	Two vacant internship position not yet appointed, and 2024/2025 system upgrade not yet performed	Internship will be advertised in the Third quarter System upgrade will also be done in the third quarter	100%	FMG report
Operation Clean Audit (OPCA)	Operation Clean Audit (OPCA)	% of Auditor General matters resolved as per the approved Audit Action plan (BTO) by Jun 2025	MTOD 28	Internal	Internal	New	N/A	N/A	N/A	N/A	Target set for Quarter 3	None	None	100%	Progress report on implementation AGSA remedial plan

5.6 KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Objective: Sound Governance through effective oversight

Project Name	Priority Programme	KPI	IDP Ref No	Budget	Actual	Baseline 2022/2023	Q1 Actuals	Q2 Actuals	Mid-Term Targets 2024/2025						Portfolio of Evidence	Responsible Department
									Target	Actual	Achievements	Challenges	Corrective Action	Annual		
Special Programs	Transversal	No. of quarterly Special Programs held in terms of the (Elderly, Children, Disabled, Traditional Health Practitioners, LGBT, HIV/ Aids and other marginalised groups per quarter	GG01	332 892.00	136334	12	1	2	2	3	Achieved	None	None	4	Invitation, report and attendance register	Office of the Municipal Manager
									N/A	N/A						
Public participation	Public Participation	No. of Public participation consultation held by Jun 2025	GG02	375 000.00	0.00	12	N/A	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	2	Invitation, Report and Attendance register	
	State of Municipal Address	State of Municipal Address conducted by Jun 2025		325 000.00	0.00	1	N/A	N/A	N/A	N/A	Target set for 4 th Quarter	None	None	1	Invitation, Report and attendance register.	
Ward committee support	Ward Committee	No. of monthly Ward Committees meetings held per quarter	GG03	2 500 000.00	1 328 500.00	112	48	48	96	96	Achieved	None	None	192	Report, and attendance register	
		Hosting of Annual Ward Committee Conference by Dec 2024		1 000 000.00	1 078 232.18	New	N/A	1	1	Achieved	None	None	1	Invitation, Report and attendance register		

		No. of annual Ward Committee operational plans submitted to Council by Dec 2024		Internal	0	N/A	1	1	1	Achieved	None	None	1	Annual ward committee report
		No. of Ward Committee Training conducted by Jun 2025		0	New	N/A	N/A	N/A	N/A	Target set for 4 th Quarter	None	None	1	Invitation, Training Report & attendance register
	Indigents	% of (indigents) households with access to free basic electricity services per quarter		Internal	100%	100%	100%	100%	100%	Achieved	None	None	100%	Indigent Register, Quarterly summary report and Eskom Invoices
		No. of reports on reviewed indigent register compiled per quarter		Internal	4	1	1	2	2	Achieved	None	None	4	Reviewed indigent register Reports
Mayoral programme: Youth development	Youth Development	No. of Youth programmes / initiatives implemented per quarter	GG04	260 000.00	4	1	1	2	2	Achieved	None	None	4	Invitation, Quarterly Youth reports and attendance register
		Career Week hosted by Dec 2024		Internal	1	N/A		1	0	Not Achieved	Poor Planning	Implement proper planning	1	Invitation, Report and Attendance register.
Management of Municipal Media Platforms	Customer/Stakeholder Relationship	No. of quarterly newsletters published per quarter	GG05	0.00	4	1	0	2	1	Not Achieved	Insufficient Budget	Budget Adjustment	4	Published Newsletters

Council Functionality	ip Management	Number of reports generated on media platforms per quarter	GG06	Internal	Internal	4	1	1	2	3	2	Achieved	None	None	4	Municipal media platforms quarterly reports	Office of the Municipal Manager
		No. of ordinary Council meeting held per quarter as per the approved Calendar of events															
		No. of sets of Council meetings resolved within the prescribed timeframe of (3) months (Total organisation)		Internal	Internal	4	1	1	2	3	2	Achieved	None	None	4	Council Resolution register	
		No. of monthly EXCO meetings held per quarter															
		No. of Section 79 Committee meetings held per quarter															
		No. of Council meetings resolved within the prescribed timeframe of (3) months (Total organisation)															
		No. of ordinary Council meeting held per quarter as per the approved Calendar of events	GG06	Internal	Internal	9	1	2	3	3	2	Achieved	None	None	6	Council Resolution , minutes and Attendance register	Office of the Municipal Manager
		No. of sets of Council meetings resolved within the prescribed timeframe of (3) months (Total organisation)															
		No. of monthly EXCO meetings held per quarter															
		No. of Section 79 Committee meetings held per quarter															
		No. of Council meetings resolved within the prescribed timeframe of (3) months (Total organisation)															
		No. of ordinary Council meeting held per quarter as per the approved Calendar of events		Internal	Internal	4	3	3	6	6	2	Achieved	None	None	12	Notice, minutes and attendance register	
		No. of sets of Council meetings resolved within the prescribed timeframe of (3) months (Total organisation)															
		No. of monthly EXCO meetings held per quarter															
		No. of Section 79 Committee meetings held per quarter															
		No. of Council meetings resolved within the prescribed timeframe of (3) months (Total organisation)															
		No. of ordinary Council meeting held per quarter as per the approved Calendar of events		Internal	Internal	4	1	1	2	2	2	Achieved	None	None	4	Quarterly status report of Council resolutions resolved	
		No. of sets of Council meetings resolved within the prescribed timeframe of (3) months (Total organisation)															
		No. of monthly EXCO meetings held per quarter															
		No. of Section 79 Committee meetings held per quarter															
		No. of Council meetings resolved within the prescribed timeframe of (3) months (Total organisation)															

MPAC functionality	No. of quarterly MPAC meetings held per quarter	GG07	Internal	4	2	2	4	4	Achieved	None	None	8	Invitation, MPAC meeting reports and attendance register.
	Submission of Oversight Report to Council by the Mar 2025		Internal	1	N/A	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	1	Annual Performance Oversight Report
Disaster Awareness Campaigns	Disaster Management	GG08	407 709.06	57.728.80	8	2	2	4	Achieved	None	None	8	Disaster Awareness Campaigns reports and attendance registers
Arrive Alive Campaigns	Road safety awareness	GG11	26 364.51	9000.00	10	N/A	5	5	Achieved	None	None	10	Arrive Alive Plan and report
Roadblock Vehicle			1 000 000.00	0.00	1	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	1	Delivery note and invoice
Mayor's cup	Sport and Recreation	GG16	272 941.38	0.00	1	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	1	Final report of Mayors cup
Heritage Day celebration	Arts and Culture	GG18	158 000.00	208 000.00	1	1	N/A	1	Achieved	None	None	1	Final report of Heritage celebration

Beauty Pageant		Number of Beauty Pageant held by Jun 2025	GG2 2	149 250.00	0.00	1	N/A	N/A	N/A	N/A	N/A	Target set for 4 th Quarter	None	None	1	Final report of Beauty Pageant event
Security Management Services	Security Services	% implementation of Security upgrade plan activities per quarter	GG2 4	226 692.25	0.00	100%	N/A	0%	50%	0%	Not Achieved	SCM processes finalise b but no successf ul bidder	Re-advertise d	100%	Appointm ent letter and Delivery note	
		No. of Security monitoring & Incident management reports complied per quarter		Internal	4	1	1	2	2	2	Achieved	None	None	4	Security monitorin g & Incident managem ent reports	
		No. of Security awareness/educat ional campaigns conducted per quarter		Internal	2	1	N/A	1	1	1	Achieved	None	None	2	Attendanc e Register and Program	
		No. of Municipal Buildings Safe-guarded through contracted service provider per quarter		7 500 000.00	8 000 484.52	25	25	25	25	25	Achieved	None	None	25	Security managem ent meeting report and attendanc e register.	
Performance Management	Performan ce Management	Submission of Final audited consolidated Annual Report 2023/2024 to Council on or before January 2025	GG2 5	Internal	1	N/A	N/A	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	1	Signed Annual Report	Office of the Municipal Manager

Internal Audit		2024/2025 Adjusted Budget and 2024/2025 SDBIP approved by the Mayor by Feb 2025		Internal	1	N/A	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	1	Signed Adjusted Budget and SDBIP
		Final 2025/2026 SDBIP approved by the mayor within 28 days after approval of Budget		Internal	1	N/A	N/A	N/A	N/A	Target set for 4 th Quarter	None	None	1	Signed SDBIP
	Risk Based audit	Number of Internal Audit report submitted to the Audit Committee per quarter (the internal audit report will comprise of the audit reports due as per the approved annual audit plan)	GG27	1323077.87	4	5	5	10	10	Achieved	None	None	20	Quarterly Internal audit reports.
	Internal Audit	Audit Committee Charter reviewed by the Council by the Jun 2025		Internal	1	N/A	N/A	N/A	N/A	Target set for 4 th Quarter	None	None	1	Council resolution

Operation Clean Audit (OPCA)	OPCA	Internal Audit governance documents and Strategic Internal Audit Plan approved by Audit Committee by Jun 2025	GG29	Internal	Internal	3	N/A	N/A	N/A	N/A	N/A	Target set for 4 th Quarter	None	None	None	3	3-year strategic audit plan and Annual Internal Audit Plan, IA Methodology and IA Charter-approved by AC
		% Of the progress made on monitoring of the Internal Audit Action Plan per quarter (Total Organisation)		Internal	Internal	4	100%	N/A	100 %	100%	Achieved	None	None	100%	Quarterly Internal audit monitoring /follow-up reports		
		external quality assurance review/assessment of the internal audit function by Jun 2025		0.00	0.00	New	N/A	N/A	N/A	N/A	Target set for 4 th Quarter	None	None	1	External quality assurance assessment report		
		Action Plan on issues raised by the Auditor General compiled and tabled to Council by Jan 2025		Internal	Internal	0	N/A	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	1	Approved Action Plan		
		% Of the progress made on monitoring of the Auditor General Audit Action plan by Jun 2025 (Total organisation)		Internal	Internal	0%	N/A	N/A	N/A	N/A	Target set for 3 rd Quarter	None	None	100%	Quarterly AG Action Plan monitoring /follow-up report		

Audit & Performance Committee	Audit & Performance Committee	No. of quarterly Audit & Performance Committee Meetings held per quarter	GG30	503167.20	395364.6	4	1	1	2	2	Achieved	None	None	4	Invitation, Minutes of the A&P Committee meetings with attendance register
Anti-fraud awareness workshops/campaigns	Risk Management	Number of quarterly Audit & Performance Committee Reports to council per quarter	GG30	Internal	Internal	1	N/A	N/A	N/A	N/A	Target set for 4 th Quarter	None	None	4	Council resolutions
		Anti-fraud and Corruption Activity plan approved by Jun 2025	GG30	Internal	Internal	100%	100%	100%	50%	100%	Achieved	None	None	1	Anti-fraud and corruption activity plan
		% execution per quarter of activities outlined in the Anti-fraud and corruption activity plan (Total Organisation)		Internal	Internal	100%	100%	100%	50%	100%	Achieved	None	None	100%	Quarterly Risk management reports and activity reports

		No. of quarterly anti-fraud and corruption awareness campaigns held per quarter		Internal	4	1	2	2	Achieved	None	None	4	Quarterly Anti-Fraud & Corruption article and The Voice of Ephraim Mogale Local Municipality Newsletter.	
Risk Management Committee	Risk Management	No. of quarterly Risk Committee Meetings held per quarter	GG3 1	Internal	4	1	2	2	Achieved	None	None	4	Risk committee Agenda pack	
				Internal	4	1	2	2	Achieved	None	None	4	Quarterly Risk Report	
				Internal	100%	100%	50%	83.33 %	Achieved	None	None	100%	Quarterly Risk management reports	
		% execution of Risk management plan within prescribed timeframes per quarter (Total quarter (Total organisation)		Internal	1	N/A	N/A	N/A	Target set for 4 th Quarter	None	None	1	Risk Assessment Report	

6. PERFORMANCE OF SERVICE PROVIDERS FOR MID-TERM 2023/2024 FINANCIAL YEAR

This report is prepared in accordance with Section 46(1) (a) of the Local Government Municipal Systems Act 32 of 2000 which requires that a municipality must prepare for each financial year a performance report reflecting the performance of the municipality and each of the service providers during the financial year.

Service /Project	Service Provider	Date appointed	End of the Contract	Revised completion date	Bid Amount	Expenditure	Performance Rating 1-5
Payroll	SAGE (VIP)	06/01/2011	Month to Month	N/A	Schedule of rates	R 31 883,75	5
Prepaid vending services	CONLOG	01/11/2021	30/10/2024	N/A	Schedule of rates	R117 652,96	5
Valuation Services	Montani Valuers	10/01/2022	30/06/2027	N/A	Schedule of rates	R150 00,00	5
Financial System	Munsoft	01/07/2022	30/06/2025	N/A	Schedule of rates	R769 581,24	5
Banking Services	FNB	01/07/2023	30/06/2026	N/A	Schedule of rates	R165 895,85	4
Data Enrichment	Gensize Consulting	23/08/ 2023	23/08 /2026	N/A	R 1 268 450,00	R411 125,00	5
Debt Collection	Poe Global Solutions	01/03/2024	28/02/2027	N/A	9% on collection	R127 138.	3
Postage of customer statements	Mail tronic	01/06/2024	31/05/2027	N/A	Schedule of rates	R448 125,58	4
Asset Management	TJ Rasemeni Projects	01/06/2024	30/06/2027	N/A	R9 240 370,43	R 1799 051,38	5
Quarterly Maintenance of Server Room and Fire Detectors in Registry.	Multinet Systems Pty Ltd	10 February 2022	01 March 2025	N/A	R200 159.80	R32546.72	5
Offsite Document Archiving.	Ironmountain (Pty) Ltd, formerly (Docufile Pty Ltd)	15 May 2014	Month to Month	N/A	Monthly cost: R6302.13	R13429.50	5
Mamphokgo sports complex	Phamela Engineering Services (Consultant)	20/11/2023	19/10/2026	N/A	R9 000 000.00	R0.00	3
	Contractor not yet appointed	N/A	N/A	N/A		R0.00	N/A

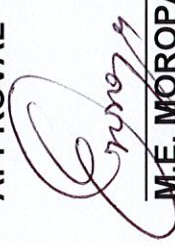
Service /Project	Service Provider	Date appointed	End of the Contract	Revised completion date	Bid Amount	Expenditure	Performance Rating 1-5
Matlerekeng Sport Facility	Bashimane Consulting Engineers (Consultant)	20/11/2023	19/10/2026	N/A	R10 000 000.00	718 300,00	4
	Contractor not yet appointed	N/A	N/A	N/A		R0.00	N/A
Matlala Ramoshebo Internal Road (multi-year)	Kipp Consulting Engineers (Consultant)	20/11/2023	19/10/2026	N/A	R12 130 685.00 R0.00	R5 021 870.80	4
	Mothakege Phadima Construction	03/11/2024	03/11/2025	N/A		R5 332 015.48	N/A
Keerom Community Hall	Pheladichuene /Best Enough JV	21/02/2024	27/08/2024	N/A	R1 000 000.00	R 1 271 480.25	3
Uitvlugt Internal streets (Multi Year)	Rabbitfoot/Onboard Consulting JV	31/10/2024	02/02/2025	N/A	R24 725 518.00	R 22 430 238,91	3
EPMLM/8/3/490 Transformer Maintenance	Mmakika Matshetso Joint Venture	22/03/2024	04/07/2024	30/07/2024	R1 412 545.00	R441 583.11	2
EPMLM/8/3/481 Supply and installation of 700-meter MV cable	Seteshe Group	22/04/2024	31/08/2024	N/A	R2 906 846.03	R861 865.66	3
EPMLM/8/3/497 Supply and install high mast lights at Ward 3	Kingki Electrical Contractor	12/12/2024	12/03/2025	N/A	R 2 956 730.28	R0.00	3
EPMLM/8/3/497 Supply and install high mast lights at Ward 12	Salvatrrix Trading and Projects	12/12/2024	12/03/2025	N/A	R 2 976 795.38	R0.00	3
EPMLM/8/3/495 Appointment of a panel maximum of three service providers for electrification programme (Turnkey) - Driefontein	Kuhlemcebo Engineers	10/10/2024	30/06/2025	N/A	R206 000.00	R64 860.00	3
EPMLM/8/3/495 Appointment of a panel maximum of three service providers for electrification programme (Turnkey) - Malebitsa	Akula Trading 176	15/10/2024	30/06/2025	N/A	R267 000.00	R176 390.70	3
EPMLM/8/3/495 Appointment of a panel maximum of three service providers for electrification programme (Turnkey) - Mohlalaotwane	Risima Project Management	10/10/2024	30/06/2025	N/A	R141 000.00	R140 493.18	2
SITA	Municipal Website Maintenance	2/July/2024	30 June 2027	N/A	Quarterly cost: R 12,559.72	R 12,559.72	5
Telkom SA	Telephone and VPN Connection	14 /04/2020	Month to month	01/31/2025	Quarterly Cost R 146,391.63	R 146,391.63	5

Service /Project	Service Provider	Date appointed	End of the Contract	Revised completion date	Bid Amount	Expenditure	Performance Rating 1-5
Matupunuka ICT	Routine Maintenance of Municipal ICT Infrastructure	30/06/2023	30/06/2026	N/A	Quarterly cost: R 966,414	R 966,414	5
Thabi Consultant	Internal audit services	12 /05/2022	03-year contract	N/A	Schedule of rates	R 356 194.80	5
PKF (VGA) Advisory	Internal audit services	12 /05/2022	03-year contract	N/A	Schedule of rates	R 395 772.63	5
Internal audit services	Mera Ketso Business Solutions	12/05/2022	03-year contract	N/A	Schedule of rates	R455 232.35	5
Internal audit services	Thabi Consultant	12 /05/2022	03-year contract	N/A	Schedule of rates	R 356 194.80	5
Internal audit services	PKF (VGA) Advisory	12 /05/2022	03-year contract	N/A	Schedule of rates	R 395 772.63	5
Internal audit services	Mera Ketso Business Solutions	12/05/2022	03-year contract	N/A	Schedule of rates	R299,999.35	5

7. DESCRIPTION OF PERFORMANCE SCORING

Level	Terminology	Description
5	Outstanding performance	Performance far exceeds the standard expected
4	Performance significantly above expectations	Performance is significantly higher than the standard expected in the job
3	Fully effective	Performance fully meets the standards expected in all areas of the job
2	Not fully effective	Performance is below the standard required for the job in key areas
1	Unacceptable performance	Performance does not meet the standard expected for the job

APPROVAL


M.E. MOROPA

MUNICIPAL MANAGER

Date: 23/01/2025