

**EPHRAIM MOGALE  
LOCAL MUNICIPALITY**



**2017/2018 ADJUSTED SERVICE DELIVERY AND  
BUDGET IMPLEMENTATION PLAN**

*"Agricultural Hub of choice"*

**Slogan - RE HLABOLLA SECHABA**

## Contents

1. INTRODUCTION .....	3
2. LEGISLATION.....	4
2.1 ORIGINAL SDBIP .....	4
2.2 ADJUSTED SDBIP .....	5
3. METHODOLOGY AND CONTENT .....	6
4. VISION, MISSION AND VALUES .....	7
5. STRATEGIC OBJECTIVES .....	8
6. STRATEGIC ALIGNMENT .....	9
7. PROJECTED MONTHLY REVENUE AND EXPENDITURE .....	10
8. SERVICE DELIVERY AND PERFORMANCE INDICATORS.....	21
8.1. KPA 1: SPATIAL RATIONALE .....	Error! Bookmark not defined.
8.2. KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT .....	Error! Bookmark not defined.
8.3. KPA 3: LOCAL ECONOMIC DEVELOPMENT .....	31
8.4. KPA 4: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT .....	Error! Bookmark not defined.3
8.5 KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT .....	Error! Bookmark not defined.7
8.6 KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION .....	40
9. DETAILED CAPITAL WORKS PLAN .....	455
10. CONCLUSION .....	488
11. APPROVAL.....	Error! Bookmark not defined.8

## 1. INTRODUCTION

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The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councilor's, municipal manager, senior managers and community."

## 2. LEGISLATION

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The following legislation is applicable to the various phases of the development of the Service Delivery and Budget Implementation Plan (SDBIP) within a financial year.

### 2.1 ORIGINAL SDBIP

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The Municipal Finance Management Act (MFMA) defines a Service Delivery and Budget Implementation Plan (SDBIP) as: a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

(a) projections for each month of-

- (i) revenue to be collected, by source; and
- (ii) operational and capital expenditure, by vote;

(b) service delivery targets and performance indicators for each quarter

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, are applicable to the Ephraim Mogale Local Municipality:

1. Monthly projections of revenue to be collected by source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote<sup>1</sup> \*
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Detailed capital works plan broken down by ward over three years

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<sup>1</sup> Section 1 of the MFMA defines a "vote" as:

a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and

b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned



## 2.2 ADJUSTED SDBIP

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In terms of the MFMA Act 56 of 2003, section 54 (1) (c) states that

"On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72, the mayor must" -

"consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget"

The MFMA Act 56 of 2003, section 72 (1) (a) (ii) further states that the accounting officer of a municipality must by 25 January of each year -

"(a) assess the performance of the municipality during the first half of the financial year, taking into account - "

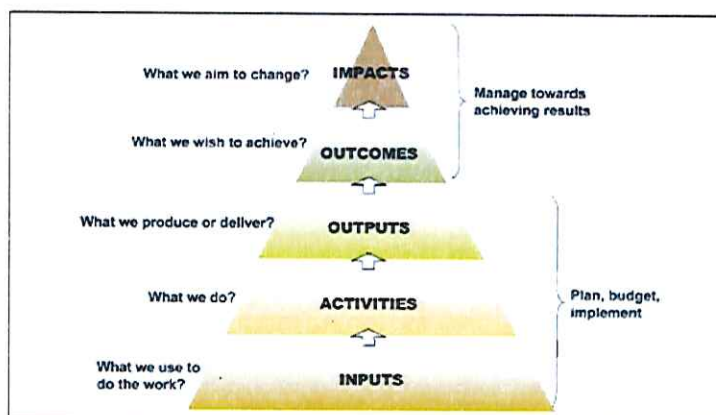
'(ii) the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan"

### 3. METHODOLOGY AND CONTENT

The development of the SDBIP was influenced by the Priorities, Strategic Objectives, Programme Objectives and Strategies contained in the IDP ensuring progress towards the achievement thereof. The SDBIP of the Ephraim Mogale Local Municipality is aligned to the Key Performance Areas (KPAs) as prescribed by the Performance Management Guide for Municipalities of 2001, with the addition of Spatial Rationale as another KPA to be focused upon.

The methodology followed by the municipality in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information <sup>2</sup>(FMPPI) that was published in May 2007. The accompanying figure as an extract from the FMPPI is hereby indicated.

The Logic Model was followed whereby desired impacts were identified for each strategic objective with measurements and targets contributing to the achievement of those impacts. This was followed by the identification of priority programmes and associated outcomes and measurements and targets contributing to the achievement of those outcomes. Then SMART programme objectives and short, medium and long terms strategies were developed to achieve the outcomes and associated output indicators and targets.



Thereafter projects were identified with quarterly milestones and required budget as well as required human resources and equipment (inputs). This process was used to prioritise projects, capital items to be acquired and the personnel budget.

The strategies of the municipality, which are linked to priority programmes, measurement and targets as well as projects focus on and are aligned to the National and Provincial priorities.

The key performance indicators and targets as well as the projects that are contained in this SDBIP are to measure, monitor and report on the implementation of the outcomes and strategies identified in the strategic phase of the IDP. Indicators are assigned quarterly targets and departmental responsibilities to monitor performance.

The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery targets and time frames as indicated on this plan. The second layer of the SDBIP, that need not be made public, will deal with the breakdown of more details of outputs per department and will be contained in the departmental managers SDBIPs.

<sup>2</sup> The Framework for Managing Programme Performance Information is available at: [www.treasury.gov.za](http://www.treasury.gov.za)

#### 4. VISION, MISSION AND VALUES

The strategic vision of the organisation sets the long term goal the municipality wants to achieve. Ephraim Mogale Local Municipality's vision is one that "wishes" for a future that deals with the many challenges and needs of the community. The **Vision** of Ephraim Mogale Local Municipality reads as follows:

***"Agricultural Hub of choice"***

Ephraim Mogale Local Municipality has summarized its objectives into the following **mission statement** that should provide everyone involved with the municipality (either as employee, stakeholder or community member) with the answer to justify the reason for its existence.

***"To involve the community in the economic, environment and social development for sustainable service delivery"***

The **values** describe the interrelationship between people within an institution and the interrelationship between them and the people they serve. As such it describes business practices applied and the value placed on certain principles. The values Endeavour to reflect the culture that prevails or should prevail in a specific institution. The values of Ephraim Mogale Local Municipality were identified from the interrelationships between Councilors, Administration and the Community and focus on the following key points:

Value	Description
Communication	Everybody is empowered within the whole community
Transparency	Invite and encourage public sharing and democratic participation in council's activities.
Commitment	Focus and concentrate on council's core activities in a consistent manner.
transparency	Conduct council's business in a fair, responsible, flexible, equitable and honest manner.
Accountability	Report regularly to all stakeholders regarding council's actual performance.
Teamwork	In all aspects of conducting ourselves and our mandate, we will focus on service excellence.



## 5. STRATEGIC OBJECTIVES

The Strategic Objectives detailed in the following table represent how the Ephraim Mogale Local Municipality will be able to achieve its vision. These objectives were positioned in terms of the Balanced Scorecard Perspectives being: Learning and Growth; Institutional Processes; Financial and Community Satisfaction. All the outputs contained in the SDBIP are aligned to the attainment of one or more of these strategic objectives:

Strategic Objective	Objective Statement	Outcome
Improved social well-being	Provision of services with respect to social, education and recreational needs that are accessible to all communities regardless of age, gender and previously disadvantaged persons	Safe, healthy empowered communities
Grow the economy and provide livelihood support	As a result of the high unemployment rate within the municipal area, special emphasis should be placed on local economic development and job creation initiatives and development of partnerships	Enhanced and sustainable local economy
Become Financially Viable	Increased revenue generation to ensure sufficient funds are available to invest into projects for the communities. The municipality must be able to pay commitments and have sufficient reserves and investments. The intention is for the municipality to become less grant depended and be in a financial position to fund infrastructure projects from own funds	Increased generation of own revenue and sufficient reserves for investment into communities.  Reduced grant dependency
Improve community well-being through provision of accelerated basic service delivery	Implementation of bulk infrastructure to support the provision of basic services to an approved minimum level of standards in a sustainable manner; as per the national guidelines	Improved access to basic services
Plan for the future and promote integrated human settlement and agrarian reform	To ensure that municipal development planning is harmoniously used and well managed	Rationally developed and sustainable integrated human settlements
Sound Governance through effective oversight	Effective enforcement of internal financial and administrative controls and systems with respect to Audit and Risk and sound relationships between political and administrative structures	Public confidence through an unqualified audit opinion
Develop and retain skilled and capacitated workforce	The municipality must attract and retain skilled personnel to inculcate a culture of customer focused, competent staff dedicated to improving service delivery whilst creating a conducive working environment for all its employees	Effective and efficient workforce focused on service delivery

## 6. STRATEGIC ALIGNMENT

The Department of Co-operative Governance, Human Settlement and Traditional Affairs (COGHSTA) has identified outcomes whereby the Strategic Agenda can be Implemented and monitored. Of critical nature for the municipality will be to link its strategic objectives to Outcome 9. The table below provides the detail whereby the strategic objectives of the municipality can be linked to the outputs of Outcome 9 and the six Key Performance Areas as stipulated by the Department of Co-operative Governance, Human Settlement and Traditional Affairs (COGHSTA)

KPA	Outputs(outcome9)	EPMLM strategic objectives
KPA 1: Spatial Rationale	<ul style="list-style-type: none"> <li>Actions supportive of the human settlement outcomes</li> </ul>	<ul style="list-style-type: none"> <li>Plan for the future and promote integrated human settlement and agrarian reform</li> </ul>
KPA 2: Basic Services and Infrastructure Development	<ul style="list-style-type: none"> <li>Improved access to basic services</li> <li>Support for human settlements</li> </ul>	<ul style="list-style-type: none"> <li>Improve community well-being through provision of accelerated basic service delivery</li> <li>Improved social well-being</li> </ul>
KPA 3: Local Economic Development	<ul style="list-style-type: none"> <li>Implementation of community work programme</li> </ul>	<ul style="list-style-type: none"> <li>Grow the economy and provide livelihood support</li> </ul>
KPA 4: Municipal Transformation and Organizational Development	<ul style="list-style-type: none"> <li>Differentiate approach to municipal financing, planning and support</li> </ul>	Develop and retain skilled and capacitated workforce
KPA 5: Municipal Financial Viability	<ul style="list-style-type: none"> <li>Improve municipal and financial and administrative capability</li> </ul>	<ul style="list-style-type: none"> <li>Become financially viable</li> </ul>
KPA 6: Good Governance and Public Participation	<ul style="list-style-type: none"> <li>Refine ward committee model to deepen democracy</li> <li>Single coordination window</li> </ul>	<ul style="list-style-type: none"> <li>Sound Governance through effective oversight</li> </ul>



## 7. PROJECTED MONTHLY REVENUE AND EXPENDITURE

One of the most important and basic priorities for any municipality is to collect all its revenue as budgeted for -- the failure to collect all such revenue will undermine the ability of the municipality to deliver on services. The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement approved with the budget documentation. The reason for specifying actual revenue collected rather than accrued (billed) revenue is to ensure that expenditure does not exceed actual income.

The expenditure projections relate to cash paid and should reconcile to the cash flow (reconciliation between revenue and expenditure per month) It is necessary to manage and monitor cash flow on a monthly basis to ensure that expenditure do not exceed income, which if not properly managed might lead to the municipality running into financial difficulties.

This section of the document is based upon the Budget MBRR A1 Schedules that serve as supporting documentation for the budget, in particular Schedules SB 12 - SB 17 and will deal with the following:

Monthly Revenue Projections:	Monthly Expenditure Projections:	Cash Flow Projections:
<ul style="list-style-type: none"> <li>a. Revenue by source;</li> <li>b. Revenue by vote;</li> <li>c. Revenue in terms of standard classifications.</li> </ul>	<ul style="list-style-type: none"> <li>a. Expenditure by type;</li> <li>b. Overall expenditure:               <ul style="list-style-type: none"> <li>i. By vote</li> <li>ii. In terms of standard classifications</li> </ul> </li> <li>c. Capital expenditure:               <ul style="list-style-type: none"> <li>i. By vote</li> <li>ii. In terms of standard classifications</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>a. Cash receipts by source</li> <li>b. Cash payments by type</li> </ul>

The SDBIP information on revenue and expenditure will be monitored and reported monthly in terms of section 71 of the MFMA

LIM471 Ephraim Mogale - Supporting Table SB14 Adjustments Budget - monthly revenue by source - 2018/02/05

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		July	August	Sept	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
<b>Revenue By Source</b>																
Property rates		2 893	2 912	3 605	2 950	2 885	2 725	2 875	2 927	2 927	2 927	2 927	3 366	35 941	37 201	39 358
Service charges - electricity revenue		3 085	4 108	3 765	4 187	4 637	4 852	3 196	4 057	4 057	4 057	4 057	5 196	49 255	55 564	60 010
Service charges - water revenue													-	-	-	-
Service charges - sanitation revenue													-	-	-	-
Service charges - refuse		334	334	335	336	336	336	316	414	414	414	414	359	4 342	5 262	5 567
Service charges - other													-	-	-	-
Rental of facilities and equipment		-	11	11	57	12	6	17	13	13	13	13	49	214	160	170
Interest earned - external investments		720	678	438	777	1 008	897	938	938	938	938	938	941	10 150	7 342	7 277
Interest earned - outstanding debtors		437	453	451	493	510	521	527	420	420	420	420	653	5 723	5 334	5 643
Dividends received													-	-	-	-
Fines, penalties and forfeits		7	8	4	7	11	4	10	22	22	22	22	124	262	278	294
Licences and permits		228	214	98	226	190	389	69	265	265	265	265	36	2 511	3 359	3 565
Agency services		513	643	334	569	490	932	678	636	636	636	636	441	7 146	8 006	8 555
Transfers and subsidies		57 311				-	38 526		31 521	-	191	191	-	127 358	131 555	135 606
Other revenue		-	229	1			173	173	-	-			62	1 019	789	1 325
Gains on disposal of PPE													1 951	1 951	-	-
<b>Total Revenue</b>		<b>65 523</b>	<b>9 591</b>	<b>9 042</b>	<b>9 602</b>	<b>10 079</b>	<b>49 352</b>	<b>8 799</b>	<b>9 692</b>	<b>41 213</b>	<b>9 883</b>	<b>9 883</b>	<b>13 197</b>	<b>245 812</b>	<b>255 040</b>	<b>267 370</b>

LM471 Ephraim Mogale - Supporting Table SB14 Adjustments Budget - monthly expenditure by type - 2018/02/05

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		July	August	Sept	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year 2018/19	Budget Year 2019/20
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
<b>R thousands</b>																
<b>Expenditure By Type</b>																
Employment related costs		9 474	5 907	5 935	6 091	2 567	5 864	6 357	8 550	8 550	8 550	8 550	8 552	84 947	85 978	92 623
Remuneration of councillors		1 739	850	874	874	73	1 073	1 195	1 050	1 050	1 050	1 050	1 754	12 640	13 504	14 692
Debt impairment		-	-	-	-	-	-						14 385	14 385	8 500	9 693
Depreciation & asset impairment		-	16	14	13	12	11	10	35	35	35	35	45 000	45 000	45 000	48 500
Finance charges		-	3 435	3 505	2 139	2 193	2 274	2 194	2 642	2 642	2 642	2 642	5 395	31 703	34 240	36 979
Bulk purchases		-	244	133	493	552	1 506	1 112	904	904	904	904	4 215	11 116	11 745	13 282
Other materials		243	1 142	1 935	554	453	1 180	944	1 126	1 126	1 126	1 126	1 790	12 930	11 849	12 681
Contracted services		399	198	100	-	100	100	102	243	243	243	243	831	2 401	3 119	3 342
Grants and subsidies		-	4 181	4 922	4 367	4 783	4 787	2 933	5 277	5 277	5 277	5 277	9 393	57 515	64 297	66 662
Other expenditure		931	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>12 836</b>	<b>15 933</b>	<b>17 418</b>	<b>14 550</b>	<b>10 733</b>	<b>16 795</b>	<b>13 907</b>	<b>19 827</b>	<b>19 827</b>	<b>19 827</b>	<b>19 827</b>	<b>91 521</b>	<b>273 059</b>	<b>280 879</b>	<b>298 928</b>
<b>Surplus/(Deficit)</b>		<b>52 692</b>	<b>(6 391)</b>	<b>(8 316)</b>	<b>(4 939)</b>	<b>(653)</b>	<b>32 567</b>	<b>(5 109)</b>	<b>(10 134)</b>	<b>21 387</b>	<b>(9 944)</b>	<b>(9 944)</b>	<b>(78 324)</b>	<b>(27 187)</b>	<b>(23 639)</b>	<b>(31 559)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		20 447					15 571			8 791			0	44 810	35 775	37 670
Transfers and subsidies - capital (in-kind - all)													-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contribute</b>		<b>73 140</b>	<b>(6 391)</b>	<b>(8 316)</b>	<b>(4 939)</b>	<b>(653)</b>	<b>48 139</b>	<b>(5 109)</b>	<b>(10 134)</b>	<b>30 178</b>	<b>(9 944)</b>	<b>(9 944)</b>	<b>(78 324)</b>	<b>17 623</b>	<b>9 936</b>	<b>6 111</b>



LIM471 Ephraim Mogale - Supporting Table SB12 Adjustments Budget - monthly revenue (municipal vote) - 2018/02/05

Description	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands															
Revenue by Vote															
<b><u>Vote 1 - EXECUTIVE AND COUNCIL</u></b>															
Vote 2 - MUNICIPAL MANAGER	17	331	28	69	51	13	101	310	310	310	310	310	2 161	971	1 028
Vote 3 - FINANCE	57 359	3 911	6 255	3 447	3 800	44 766	2 040	2 100	50 000	2 340	2 240	1 449	179 705	181 574	183 421
Vote 4 - [NAME OF VOTE 4]															
Vote 5 - CORPORATE SERVICES MANAGEMENT															
Vote 6 - TECHNICAL SERVICES	23 888	4 452	4 287	4 527	4 983	23 000	3 572	35	25 622	34	34	(0)	94 311	92 885	99 319
Vote 7 - PLANNING & ECONOMIC DEVELOPMENT	8	28	45	63	20	5	21	35	34	34	34	25	350	160	170
Vote 8 - COMMUNITY SERVICES MANAGEMENT	751	870	439	805	699	1 330	1 543	1 543	1 543	1 543	1 543	1 545	14 154	16 852	17 823
Vote 9 - [NAME OF VOTE 9]															
Vote 10 - [NAME OF VOTE 10]															
Vote 11 - [NAME OF VOTE 11]															
Vote 12 - [NAME OF VOTE 12]															
Vote 13 - [NAME OF VOTE 13]															
Vote 14 - [NAME OF VOTE 14]															
Vote 15 - [NAME OF VOTE 15]															
Total Revenue by Vote	82 003	9 591	11 054	8 911	9 552	69 114	7 277	3 988	77 509	4 227	4 127	3 328	290 682	292 443	305 762

LIM471 Ephraim Mogale - Supporting Table SB12 Adjustments Budget - monthly expenditure (municipal vote) - 2018/02/05

Description	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
<b>R thousands</b>															
<b>Expenditure by Vote</b>															
Vote 1 - EXECUTIVE AND COUNCIL	3 019	2 394	2 137	2 370	1 682	2 503	2 637	2 555	2 555	2 555	2 555	4 785	31 761	31 301	33 515
Vote 2 - MUNICIPAL MANAGER	737	345	1 404	810	219	791	1 227	749	749	749	749	589	9 119	9 811	10 059
Vote 3 - FINANCE	2 070	2 768	3 955	2 770	2 291	3 935	2 057	2 350	2 657	2 598	3 000	67 899	98 319	98 413	104 645
Vote 4 - [NAME OF VOTE 4]												-	-	-	-
Vote 5 - CORPORATE SERVICES MANAGEMENT	1 789	2 560	1 783	1 480	734	1 675	1 385	2 309	2 309	2 309	2 309	5 954	26 555	28 995	30 438
Vote 6 - TECHNICAL SERVICES	1 810	5 113	5 292	4 188	3 702	3 974	3 744	4 716	4 716	4 716	4 716	10 855	57 543	60 176	65 655
Vote 7 - PLANNING & ECONOMIC DEVELOPMENT	809	482	548	459	398	768	1 200	957	957	2 000	957	2 777	12 312	13 001	13 335
Vote 8 - COMMUNITY SERVICES MANAGEMENT	2 603	2 321	2 299	2 482	1 320	2 559	2 262	3 180	3 180	3 180	3 180	9 463	38 030	40 091	42 258
Vote 9 - [NAME OF VOTE 9]												-	-	-	-
Vote 10 - [NAME OF VOTE 10]												-	-	-	-
Vote 11 - [NAME OF VOTE 11]												-	-	-	-
Vote 12 - [NAME OF VOTE 12]												-	-	-	-
Vote 13 - [NAME OF VOTE 13]												-	-	-	-
Vote 14 - [NAME OF VOTE 14]												-	-	-	-
Vote 15 - [NAME OF VOTE 15]												-	-	-	-
<b>Total Expenditure by Vote</b>	<b>12 835</b>	<b>15 983</b>	<b>17 418</b>	<b>14 558</b>	<b>10 347</b>	<b>16 203</b>	<b>14 514</b>	<b>16 817</b>	<b>17 124</b>	<b>18 109</b>	<b>17 457</b>	<b>102 303</b>	<b>273 679</b>	<b>281 788</b>	<b>299 908</b>
<b>Surplus/ (Deficit)</b>	<b>69 167</b>	<b>(6 391)</b>	<b>(6 364)</b>	<b>(5 647)</b>	<b>(794)</b>	<b>52 911</b>	<b>(7 237)</b>	<b>(12 829)</b>	<b>60 385</b>	<b>(13 882)</b>	<b>(13 340)</b>	<b>(98 975)</b>	<b>17 002</b>	<b>10 654</b>	<b>6 854</b>



LIM471 Ephraim Mogale - Supporting Table SB13 Adjustments Budget - monthly revenue (functional classification) - 2018/02/05

Description - Standard classification	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
Revenue - Functional															
Governance and administration	57 376	4 241	6 283	3 516	3 851	44 779	2 141	2 410	50 310	2 650	2 550	1 759	181 856	182 545	189 448
Executive and council	17	331	28	69	51	13	101	310	310	310	310	310	2 161	971	1 028
Finance and administration	57 359	3 911	6 255	3 447	3 800	44 766	2 040	2 100	50 000	2 340	2 240	1 449	179 705	181 574	188 421
Internal audit															
Community and public safety	9	31	42	63	23	9	26	35	35	35	35	37	300	199	210
Community and social services	3	5	3	4	6	4	9	6	6	6	6	6	63	38	40
Sport and recreation															
Public safety															
Housing	6	26	40	60	17	5	17	29	29	29	29	31	318	160	170
Health															
Economic and environmental services	20 449	2	5	3	3	15 289	3	3	9 077	3	3	2	44 843	35 775	37 670
Planning and development	2	2	5	3	3	-	3	3	3	3	3	3	33	-	-
Road transport	20 447					15 289			9 074			(10)	44 810	35 775	37 670
Environmental protection															
Trading services	3 421	4 452	4 287	4 527	4 983	5 190	4 446	4 522	4 522	4 522	4 522	4 449	53 843	62 372	67 212
Energy sources	3 087	4 118	3 952	4 190	4 647	4 854	4 108	4 108	4 108	4 108	4 108	4 113	49 501	57 110	61 845
Water management															
Waste water management															
Waste management	334	334	335	336	336	336	338	414	414	414	414	337	4 342	5 262	5 566
Other	748	865	436	802	693	1 325	414	893	893	893	893	894	9 749	11 552	12 222
Total Revenue - Functional	82 003	9 591	11 054	8 911	9 552	66 593	7 030	7 863	64 837	8 103	8 003	7 141	290 682	292 443	306 766

LIM471 Ephraim Mogale - Supporting Table SB13 Adjustments Budget - monthly expenditure (functional classification) - 2018/02/05

Description - Standard classification	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
<b>R thousands</b>															
<b>Expenditure - Functional</b>															
<b>Governance and administration</b>															
Executive and council	7 614	8 067	9 279	7 429	4 925	8 903	7 207	8 915	8 915	8 915	8 915	75 988	165 174	168 520	176 657
Finance and administration	3 755	2 739	3 541	3 180	1 901	3 293	3 855	3 305	3 305	3 305	3 305	5 394	40 880	41 112	43 574
Internal audit	3 859	5 328	5 738	4 249	3 024	5 610	3 442	5 610	5 610	5 610	5 610	70 604	124 294	127 408	135 083
<b>Community and public safety</b>															
Community and social services	1 770	1 251	1 199	1 266	728	1 392	1 942	2 107	2 107	2 107	2 107	2 109	20 086	20 245	21 155
Sport and recreation	657	581	578	584	441	516	582	813	813	813	813	814	7 987	7 903	7 985
Public safety	106	74	82	98	41	96	309	243	243	243	243	245	2 024	2 283	2 426
Housing	566	366	300	282	132	522	588	588	588	588	588	590	5 678	6 077	6 483
Health	442	229	239	341	114	257	463	463	463	463	463	460	4 397	3 982	4 251
<b>Economic and environmental services</b>															
Planning and development	1 268	838	996	1 017	938	993	2 467	2 467	2 467	2 467	2 467	2 471	20 856	21 391	22 285
Road transport	244	115	248	197	267	246	895	886	886	886	895	887	6 634	6 923	6 843
Environmental protection	1 024	723	748	820	671	748	1 581	1 581	1 581	1 581	1 581	1 583	14 222	14 468	16 441
<b>Trading services</b>															
Energy sources	785	4 390	4 543	3 368	3 031	3 226	4 945	4 945	4 945	4 945	4 945	4 947	49 017	51 838	55 689
Water management	417	4 028	4 107	3 012	2 696	2 865	4 366	4 366	4 366	4 366	4 366	4 366	43 321	45 708	49 215
Waste water management															
Waste management	368	363	437	366	335	361	579	579	579	579	579	581	5 696	6 130	6 474
Other	1 398	1 436	1 400	1 479	724	1 688	1 093	1 741	1 741	1 741	1 741	1 745	17 926	19 793	21 123
<b>Total Expenditure - Functional</b>	<b>12 836</b>	<b>15 983</b>	<b>17 418</b>	<b>14 558</b>	<b>10 347</b>	<b>16 203</b>	<b>17 754</b>	<b>20 175</b>	<b>20 175</b>	<b>20 175</b>	<b>20 175</b>	<b>87 260</b>	<b>273 059</b>	<b>281 788</b>	<b>299 908</b>
<b>Surplus/ (Deficit) 1.</b>	<b>69 167</b>	<b>(6 391)</b>	<b>(6 364)</b>	<b>(5 647)</b>	<b>(794)</b>	<b>50 390</b>	<b>(10 724)</b>	<b>(12 312)</b>	<b>44 662</b>	<b>(12 072)</b>	<b>(12 172)</b>	<b>(80 120)</b>	<b>17 623</b>	<b>10 654</b>	<b>6 854</b>

LIM471 Ephraim Mogale - Supporting Table SB16 Adjustments Budget - monthly capital expenditure (municipal vote) - 2018/02/05

Description - Municipal Vote	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousands	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
<b>Multi-year expenditure appropriation</b>															
Vob 1 - EXECUTIVE AND COUNCIL													950	-	-
Vob 2 - MUNICIPAL MANAGER									100				100	-	-
Vob 3 - FINANCE		5									675	0	680	-	-
Vob 4 - [NAME OF VOTE 4]										240				-	-
Vob 5 - CORPORATE SERVICES MANAGEMENT					487	11 196	3 234	2 257	15 000	5 000	2 000	4 384	315	122	129
Vob 6 - TECHNICAL SERVICES	-	2 488		10 285		550	-	-	500	100	450	-	56 332	60 191	60 841
Vob 7 - PLANNING & ECONOMIC DEVELOPMENT		50				641			100	855	1 000	0	1 650	-	-
Vob 8 - COMMUNITY SERVICES MANAGEMENT													2 596	3 354	2 059
Vob 9 - [NAME OF VOTE 9]													-	-	-
Vob 10 - [NAME OF VOTE 10]													-	-	-
Vob 11 - [NAME OF VOTE 11]													-	-	-
Vob 12 - [NAME OF VOTE 12]													-	-	-
Vob 13 - [NAME OF VOTE 13]													-	-	-
Vob 14 - [NAME OF VOTE 14]													-	-	-
Vob 15 - [NAME OF VOTE 15]													-	-	-
Capital Multi-year expenditure sub-total	-	2 543	-	10 285	487	12 387	3 234	2 257	15 700	7 145	4 125	4 460	62 623	63 667	63 029
Capital single-year expenditure sub-total	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	-	2 543	-	10 285	487	12 387	3 234	2 257	15 700	7 145	4 125	4 460	62 623	63 667	63 029



LIM471 Ephraim Mogale - Supporting Table SB17 Adjustments Budget - monthly capital expenditure (functional classification) - 2018/02/05

Description	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
<b>R thousands</b>															
<b>Capital Expenditure - Functional</b>															
<b>Governance and administration</b>															
Executive and council	-	5	26	-	-	26	-	100	264	930	675	0	2 045	122	129
Finance and administration	-	5	26	-	-	26	-	100	164	930	675	0	1 050	-	-
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	995	122	129
<b>Community and public safety</b>															
Community and social services	-	50	-	-	-	-	-	-	-	900	-	1 170	2 120	1 785	2 059
Sport and recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety	-	-	-	-	-	-	-	-	-	500	-	-	-	-	-
Housing	-	50	-	-	-	-	-	-	-	-	-	-	50	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>															
Planning and development	-	2 488	-	10 285	487	11 196	3 234	2 257	15 500	5 100	2 450	2 787	35 785	57 438	49 998
Road transport	-	2 488	-	10 285	487	11 196	-	-	500	100	450	550	1 600	-	-
Environmental protection	-	-	-	-	-	-	3 234	2 257	15 000	5 000	2 000	2 237	54 185	57 438	49 998
<b>Trading services</b>															
Energy sources	-	-	-	-	-	-	-	-	500	1 126	1 047	0	2 673	4 322	10 843
Water management	-	-	-	-	-	-	-	-	500	600	1 047	0	2 147	2 753	10 843
Waste water management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management	-	-	-	-	-	-	-	-	-	526	-	-	526	1 559	-
<b>Other</b>															
<b>Total Capital Expenditure - Functional</b>	-	2 543	26	10 285	487	11 222	3 234	2 357	16 264	8 076	4 172	3 957	62 623	63 667	63 029

LIM471 Ephraim Mogale - Supporting Table SB15 Adjustments Budget - monthly cash flow (Cash Receipts By Source) - 2018/02/05

Monthly cash flows	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands															
Cash Receipts By Source															
Property rates	1 525	1 680	1 433	1 906	2 240	1 644	3 063	3 063	3 063	3 063	3 063	3 062	28 805	30 504	32 274
Service charges - electricity revenue	3 689	3 498	3 609	3 943	4 927	3 790	2 747	2 747	2 747	2 747	2 747	2 751	39 922	45 563	49 208
Service charges - water revenue												-			
Service charges - sanitation revenue												-			
Service charges - refuse	200	226	215	267	288	206	428	428	428	428	428	432	3 975	4 209	4 453
Service charges - other												-			
Rental of facilities and equipment	-	11	11	57	12	6	9	9	9	9	9	10	152	160	170
Interest earned - external investments	720	678	438	777	1 008	897	403	403	403	403	403	400	6 933	7 342	7 277
Interest earned - outstanding debtors	104	53	55	111	171	99	573	573	573	573	573	570	4 029	4 267	4 515
Dividends received												-			
Fines, penalties and forfeits	7	8	4	7	11	4	10	22	22	22	22	124	263	278	294
Licences and permits	228	214	98	226	190	389	69	265	265	265	265	706	3 181	3 369	3 565
Agency services	513	643	334	569	490	932	335	636	636	636	636	1 274	7 636	8 086	8 555
Transfer receipts - operational	57 311				-	38 526		31 521	31 521			-	127 358	131 655	135 606
Other revenue	-	229	1			173	173	191	191	191	191	949	2 287	2 417	3 048
Cash Receipts by Source	64 278	7 241	6 197	7 863	9 339	46 666	7 809	8 337	39 858	8 337	8 337	10 279	224 541	237 851	248 964
Other Cash Flows by Source															
Transfer receipts - capital	20 447					15 289			9 074			(0)	44 810	35 775	37 670
Total Cash Receipts by Source	84 725	7 241	6 197	7 863	9 339	61 955	7 809	8 337	48 932	8 337	8 337	10 279	269 351	273 626	286 634



LIM471 Ephraim Mogale - Supporting Table SB15 Adjustments Budget - monthly cash flow (Cash Payments By Type) - 2018/02/05

Monthly cash flows	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
<b>R thousands</b>															
<b>Cash Payments by Type</b>															
Employer related costs	4 010	5 905	5 861	6 091	6 189	6 091	6 357	8 550	8 550	8 550	8 550	7 617	82 322	86 678	92 623
Remuneration of councillors	1 739	860	874	874	965	1 073	1 195	1 050	1 050	1 050	1 050	818	12 596	13 604	14 692
Finance charges	31	153	14	13	12	11	10	35	35	35	35	39	422	448	475
Bulk purchases - Electricity	-	3 435	3 505	2 124	2 193	2 274	2 194	2 642	2 642	2 642	2 642	5 410	31 703	34 240	36 979
Bulk purchases - Water & Sewer															
Other materials	243	244	133	493	552	1 506	112	904	904	904	904	-	-	-	-
Contracted services	399	1 142	1 935	584	453	1 180	944	1 126	1 126	1 126	1 126	3 553	10 854	11 745	13 282
Transfers and grants - other municipalities	-	-	-	-	-	-						2 569	13 609	11 849	12 681
Transfers and grants - other	-	198	100	-	100	100	102	243	243	243	243	1 341	2 910	3 119	3 342
Other expenditure							2 993	5 277	5 277	5 277	5 277	40 722	64 823	65 207	67 642
<b>Cash Payments by Type</b>	<b>6 422</b>	<b>11 937</b>	<b>12 422</b>	<b>10 177</b>	<b>10 464</b>	<b>12 235</b>	<b>13 907</b>	<b>19 827</b>	<b>19 827</b>	<b>19 827</b>	<b>19 827</b>	<b>62 269</b>	<b>219 140</b>	<b>226 888</b>	<b>241 715</b>
<b>Other Cash Flows/Payments by Type</b>															
Capital assets	2 543	-	10 285	487	12 387	4 334	2 857	6 000	5 000	8 900	2 000	6 492	61 285	63 667	63 029
Repayment of borrowing															
Other Cash Flows/Payments															
<b>Total Cash Payments by Type</b>	<b>8 965</b>	<b>11 937</b>	<b>22 706</b>	<b>10 664</b>	<b>22 851</b>	<b>16 569</b>	<b>16 764</b>	<b>25 827</b>	<b>24 827</b>	<b>28 727</b>	<b>21 827</b>	<b>68 761</b>	<b>280 425</b>	<b>290 555</b>	<b>304 745</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>75 760</b>	<b>(4 698)</b>	<b>(16 509)</b>	<b>(2 801)</b>	<b>(13 513)</b>	<b>45 386</b>	<b>(8 955)</b>	<b>(17 490)</b>	<b>24 106</b>	<b>(20 390)</b>	<b>(13 490)</b>	<b>(58 482)</b>	<b>(11 074)</b>	<b>(16 929)</b>	<b>(18 111)</b>
Cash/cash equivalents at the month/year	130 000	205 760	201 063	184 554	181 754	168 241	213 627	204 671	187 182	211 287	190 898	177 408	130 000	118 926	101 997
Cash/cash equivalents at the month/year	205 760	201 063	184 554	181 754	168 241	213 627	204 671	187 182	211 287	190 898	177 408	118 926	118 926	101 997	83 886

## 8. SERVICE DELIVERY AND PERFORMANCE INDICATORS

The high level non-financial measurable performance objectives in the form of service delivery targets and other performance indicators form part of this section of the SDBIP. These indicators and targets will be cascaded to departmental scorecards, which will be used for internal monitoring of the organisation and relevant individuals.

### 8.1. KPA 1: SPATIAL RATIONALE

Strategic Objective: Plan for the future and promote integrated human settlement and agrarian reform

Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18					Portfolio of Evidence	Responsible Department
						Q1	Q2	Q3	Q4	Annual		
Compliance with Town Planning Scheme regulations	Land Use Management	% of land use applications received and processed within 60 days as per the SPLUMA Act 16 of 2013	SR 01	Internal	100%	100%	100%	100%	100%	100%	Land Use application register	Economic Development & Planning
		Number of Town Planning related By-Laws developed	SR 02	250	0	1	1	1	4	No. of draft developed by-laws		
		Number of Town Planning related By-Laws developed and gazetted by June 2018	SR 02		4	N/A	N/A	2	2	4	Council Resolution and Gazette number	
Compliance with National Building Regulations	Building Plans Administration	% of New Building Plans of less than 500 square meters assessed within 28 days of receipt of plans.	SR 04	Internal	100%	100%	100%	100%	100%	100%	Individual site inspection reports and the Building plan file register	

Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18					Portfolio of Evidence	Responsible Department
						Q1	Q2	Q3	Q4	Annual		
Compliance with National Building Regulations		Building Plans of more than 500 square meters assessed within 60 days of receipt of plans.	SR 04	Internal	100%	100%	100%	100%	100%	100%	Individual site inspection reports and the Building plan file register	Economic Development & Planning
Compliance with National Building Regulations		% of buildings; constructed with approved plans, inspected within 5 days that comply with the National Building Regulations and Building Standards Amendments Act No 49 of 1995	SR 04	Internal	100%	100%	100%	100%	100%	100%	Individual site inspection reports and the Building plan file register	
Maintenance of Municipal buildings		Facilities Maintenance Management	Number of municipal buildings maintained as per the approved municipal maintenance plan by 30 June 2018	SR 06	850	24	7	7	8	29	Inspection Reports	
Housing	Facilities Maintenance Management	Number of municipal houses to be maintained as per the approved municipal maintenance	SR 07	Internal	11	2	3	3	3	11	Inspection Reports	



Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18					Portfolio of Evidence	Responsible Department
						Q1	Q2	Q3	Q4	Annual		
Provision of Office Space		plan by the 30 Jun 2018										
		Development of design for new/existing office space	SR08	1 000 000	New	N/A	N/A	1	N/A	1	Adverts/ Appointments/ Designs	
Appropriate land use and integrated development	Land Use Management	Number of Land Use Awareness workshops to held with Magoshi by 30 June 2018	SR 09	Internal	4	1	1	1	1	4	Attendance registers and reports	
Human settlement	Housing	Number of reports in terms of new RDP Housing units provided by the CoGHSTA submitted to Council by 30 Jun 2018	SR 17 /18	Internal	4	1	1	1	1	4	Annual RDP Housing report	
Procurement of GIS system		Number of GIS system procured	SR14	800,0	New	N/A	1	N/A	N/A	1	Invoice and delivery note	
Policies	Policies	Number of new / reviewed policies adopted by Council by 31 March 2018 (P&ED)	New	Internal	2	N/A	1	1	N/A	2	Approved policies and Council resolution	

## 8.2. KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Objective A: Improve community well-being through provision of accelerated basic service delivery  
Strategic Objective B: Improved social well-being

Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18					Portfolio of Evidence	Responsible Department
						Q1	Q2	Q3	Q4	Annual		
						INFRASTRUCTURE SERVICES						
Industrial Substation second supply Phase 2 (OTK panel)	Electricity	Number of panels with circuit breakers installed	BS01	579,0	New	N/A	N/A	N/A	1	1	Completion certificate	Infrastructure Services
Transformer Maintenance and oil testing		Number of transformers maintained	BS02	2,298,6	48	N/A	N/A	N/A	48	48	Oil test report, Completion certificate.	
Ring Main Unit Maintenance		Number of ring main units serviced	BS03		5	N/A	N/A	N/A	20	20	Completion certificate	
Replace 5 metering kiosks in Ext 5, East		Number of kiosks replaced	BS05		5	N/A	N/A	5	N/A	5	Completion certificate	
Replace Wooden Poles on Overhead line Ext4		Number of wooden poles replaced	BS06		New	N/A	N/A	N/A	30	30	Completion certificate	
Public Lighting- Inspection of streets lights		Number of Street light fittings inspected	BS07	416,0	1056	1056	1056	1056	1056	1056	Maintenance reports	
Public Lighting- Maintenance of streets lights		% of Street light fittings maintained within 90 days, based on 1056 street lights	BS08		1056	100%	100%	100%	100%	100%	Maintenance reports	
Public Lighting- Mast lights		Number of	BS09		528	528	528	528	528	528	Maintenance reports	

Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18					Portfolio of Evidence	Responsible Department
INFRASTRUCTURE SERVICES												
Inspection of Mast lights	Public	fitings inspected									Maintenance reports	
		% of Mast light fittings maintained within 90 days, based on 528 mast lights	BS10		528	100%	100%	100%	100%	100%		
Maintenance of Mast lights												
Replace RMU with SF6 Circuit Breaker- Cnr Agaat/Ewoud Malan		Number of Ring Main Units replaced	BS30	421,7	1	N/A	N/A	N/A	1	1	Completion certificate	
Connection of new buildings to Eskom supply		Number of buildings connected to ESKOM supply points	BS35	100,0	New	N/A	N/A	4	N/A	4	Completion certificate.	
		Number of quarterly reports in terms of households with access to basic levels of electricity submitted to MM (GKP)		10,402 (INEP/Eskom)	4	1	1	1	1	4	Quarterly reports	
Industrial Substation second supply Phase 1 (Ind panels)		Number of panels with circuit breakers installed	BS02 16/17	1,146,2	New	N/A	N/A	2	N/A	2	Completion certificate	
Develop Operation and Maintenance Plan		Number of Operation and Maintenance Plans Developed	BS22 16/17	470,2	New	N/A	N/A	N/A	1	1	Operation and Maintenance Plan	



Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18					Portfolio of Evidence	Responsible Department	
						Q1	Q2	Q3	Q4	Annual			
INFRASTRUCTURE SERVICES													
Bomag roller (Walk behind)	Roads and Storm Water	# of Bomag roller (walk behind )	BS68	200,0	1	N/A	1	N/A	N/A	N/A	1	Invoice and delivery note	
Dumper truck		# of Dumper truck	BS69	400,0	1	N/A	1	N/A	N/A	N/A	1	Invoice and delivery note	
Replacement of 200 storm water catchment concrete cover		Number of stormwater catchment concrete cover constructed	BS 102	180,0	0.0	N/A	200	N/A	N/A	N/A	200	Invoice and delivery note	
Storm water Ext:6		# of Km of storm-water constructed	BS53	5 000,0	1694km	N/A	N/A	N/A	0.5km	0.5km	Completion certificate		
Ngwalemong Internal Streets		# of Km of roads upgraded	BS61	8 158,0	New	1km (Mass earthworks)	1km (layer works)	1km (surfacing, road marking and road signs)	1km	1km	Project progress report		
Dicheoeng Internal Streets		# of Km of roads upgraded	BS66	7 500,0	New	N/A	1.05km (Mass earthworks)	(1.05km) layer works and surfacing	1.05km	1.05km	Completion certificate		
Letebejane & Ditholong internal road		# of Km of roads upgraded	BS82	10 120,0	New	N/A	2.1km (Mass earthworks)	2.1km (layer works and surfacing)	2.1km	2.1km	Project progress report		
Purchase of Saw Cutter		# of saw cutter procured	BS71	125,0	2	N/A	1	N/A	N/A	N/A	1	Invoice and delivery note	
Leeuwfontein Sports Facility		No of Multi-purpose sports facility constructed	BS50	10 832,0	New	N/A	N/A	N/A	1	1	Completion certificate.		
Mamphokgo Sports Complex			BS63	6 500,0	New	N/A	N/A	N/A	1	1	Progress reports and completion certificates		
Streets		Number of km of roads graded by June 2018	BS 115	1 732	1300km	350km	300km	300km	350km	1300km	Inspection report		

Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18					Portfolio of Evidence	Responsible Department
						Q1	Q2	Q3	Q4	Annual		
INFRASTRUCTURE SERVICES												
Streets	Roads and Storm Water	Number of m² of base and surface patched by June 2018	BS 116		1200m2	300 m²	300 m²	300 m²	300 m²	1200 m²	Inspection report	
Streets		KM of stormwater drains and channels cleaned by June 2018	BS 117		52.7km	15km	15km	15km	7.7km	52.7km	Inspection report	
		KM of surfaced roads marked by June 2018	BS 118		137km	30km	30km	37km	40km	137km	Inspection report	
Streets												Infrastructure Services
	Policies	Number of new / reviewed policies adopted by Council by 31 March 2018 (Infrastructure)	New	Internal	2	N/A	N/A	2	N/A	2	Approved policies and Council resolution	
	Audit	% of AG Management Letter findings resolved by 30 Jun 2018 (Infrastructure)	New	Internal	New	NA	N/A	100%	100%	100%	Quarterly AG Action Plan report	
Landscaping and greening project	Environmental Management	# of landscaping and greening project implemented	BS128	1 000,0	New	N/A	N/A	N/A	1	1	Final project implementation report	Community Services
		Number bush cutters purchased	BS132	160,0	New	N/A	20	N/A	N/A	20	Invoice and delivery note	
		Number of cemeteries fenced with EPWP employees	BS134	710,0	7	N/A	7	N/A	N/A	7	Delivery note and handover document to community.	

Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18						Portfolio of Evidence	Responsible Department
						Q1	Q2	Q3	Q4	Annual			
INFRASTRUCTURE SERVICES													
Develop Environmental Master Plan and Management framework		# of Environmental Master Plan and Management framework developed	TBA	550,0	New	N/A	N/A	N/A	1	1	Approved Master Plan and Framework		
Vehicles	Safety and Security	Number of traffic vehicles purchased	BS150	600,0	2	N/A	2	N/A	N/A	2	Invoice and delivery note		
Learners License Software		Number of Learners License Software contract renewed	BS155	200,000.00	1	N/A	1	N/A	N/A	1	Learners License Software		
Machinery & Equipment (Speed Camera +Fire arm)		Number of speed cameras purchased	BS156	300,0	1	N/A	1	N/A	N/A	1	Invoice and Delivery note		
Programmes, Events and meetings	HIV/AIDS and other Diseases	Number quarterly Local Aids Council meetings scheduled and held	BS138	27,5	4	1	1	1	1	4	LAC Programme Meeting minutes and attendance registers	Manager in the office of the Mayor	
Awareness campaigns		Number of quarterly HIV/AIDS awareness campaigns	BS139	45	4	1	1	1	1	4	Awareness campaign Programme Meeting minutes and attendance registers		
Mayor's cup	Mayoral Programmes	Number of mayors cup events	BS140	150	1	N/A	1	N/A	N/A	1	Final report of Mayors cup	Community Services	



Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18					Portfolio of Evidence	Responsible Department
						Q1	Q2	Q3	Q4	Annual		
INFRASTRUCTURE SERVICES												
Heritage day celebration	Arts and Culture	Number of heritage events held	BS142	65	New	1	N/A	N/A	N/A	1	Final report of Heritage celebration	
Diturupa		Number of Cultural Festivals held	BS143	310	1	N/A	N/A	1	N/A	1	Final report of Diturupa event	
Arrive alive	Safety and Security	Number of arrive alive campaigns scheduled and held	BS149	13,2	10	N/A	5	N/A	5	10	Arrive Alive Plan and report	
Disaster Management		Number of disaster awareness campaigns scheduled and held per village	BS157	96	New	6	6	6	6	24	Reports and attendance registers	
	Disaster Management	Number of disaster relieve materials procured report	BS158	106,0	New	1	1	1	1	4	Reports, Procurement plan and material invoices	
Procure bins and communal bins for refuse collection		Number of bins purchased	BS120	525,0	New	N/A	5	N/A	N/A	5	Invoice and delivery note	
Upgrading and maintenance of Landfill site	Waste Management	Number of maintenance plan to be developed for the loosening of gravel for covering	BS122	250,0	1	N/A	1	N/A	N/A	1	Final report and invoice of service provider	
Dumping Site and street bins (External compliance audit done for landfill site)		Number of external compliance audit done for landfill site	BS124	324,0	1	N/A	1	N/A	N/A	1	Final audit compliance report for the Landfill site	

Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18					Portfolio of Evidence	Responsible Department
INFRASTRUCTURE SERVICES												
Develop Integrated Waste Management Plan		# of Integrated Waste Management Plan developed	TBA	Internal	New	N/A	N/A	N/A	1	1	Approved IWP plan	
		% of households with access to a minimum level of basic waste removal by 30 June 2018 (once per week) (GKPI)	New	Internal	17,4%	N/A	N/A	N/A	17,4%	17,4%	Monthly signed waste collection schedules	
Waste Management		Number of existing households in formal settlements provided with solid waste removal services once per week	New	Internal	5619	5 619	5 619	5 619	5 619	5619	Monthly signed waste collection schedules	

### 8.3. KPA 3: LOCAL ECONOMIC DEVELOPMENT

#### Strategic Objective A: Grow the economy and provide livelihood support

Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18					Portfolio of Evidence	Responsible Department	
LED Support	Local Economic Development	Number of cooperatives trainings conducted	LED01	0,00	4	1	1	1	1	1	4	Attendance registers	Economic Development & Planning
LED forum		Number quarterly LED forum meetings held	LED02	35	4	1	1	1	1	1	4	Reports and Attendance Registers	
LED Summit		Hosting of annual LED Summit by 30 Jun 2018	LED03	100	1	N/A	N/A	N/A	1	1	1	Reports and Attendance Register	
Wi-fi installation		Appointment of a service provider for the installation of Wi-fi in all Wards	New	1 600	New	N/A	N/A	N/A	1	1	1	Appointment letter	
Effective CWP Local Reference Forum	Local Economic Development	Number of quarterly CWP Local Reference Forum meetings held	LED06	0	4	1	1	1	1	1	4	Reports and Attendance Register	
Review the LED strategy		Number of LED strategies reviewed	LED10	350,0	1	N/A	N/A	N/A	1	1	1	LED Strategy and Council resolution	
EPWP Expense	EPWP	Number of EPWP job opportunities provided through EPWP grant and other Municipal funded projects by 30 June 2018 (GKPI)	LED07	1 447	384	80	100	100	104	384	Quarterly reports submitted to the Department of Public Work		
LED Projects Awards	Local Economic Development	Hosting of an Annual LED Awards ceremony by 30 Jun 2018	LED11	15	New	N/A	N/A	N/A	1	1	1	Report and Attendance Register	



Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18					Portfolio of Evidence	Responsible Department
						Q1	Q2	Q3	Q4	Annual		
Management of Informal Traders	Local Economic Development	Number of Quarterly Marble Hall Hawkers Forum meetings held	LED10	0	New	N/A	N/A	1	1	2	Minutes and attendance register	
Social Responsibility Programs		# of quarterly reports submitted to Council with respect to the implementation of Social Labour Plan (SLP) and Corporate Social Investment (CSI) programmes of Mining Companies	LED14	0	4	1	1	1	1	4	Quarterly report and Council resolution	

#### 8.4. KPA 4: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

##### Strategic Objective A: Develop and retain skilled and capacitated workforce

Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18						Portfolio of Evidence	Responsible Department
Employment Equity	Institutional Development	Number of EE Plan developed	MTOD 01	30	1	Q1	Q2	Q3	Q4	Annual	Quarterly Equity Employment Plan reports	Corporate Services	
		Number of people employed in accordance with EE Plan				N/A	N/A	N/A	N/A	1			
		Number of EE Committee meetings held				4	1	1	1	1			4
		Number of workforce trained and skilled by the 30 Jun 2018 (GKPI)			New	10	10	10	20	50			Approved WSP Report & Annual training report
Training Courses	Workplace Health, Safety and EAP	Number of quarterly Workplace Health and Safety Forum meetings held as scheduled	MTOD04	250	4	1	1	1	1	4	Signed minutes and attendance register	Corporate Services	
Employee programmes		Number of Employee Wellness Programs held by 30 Jun 2018	MTOD05	300	2	N/A	1	N/A	1	2	Attendance registers		
Labour Forum		Number of quarterly Local Labour Forum (LLF) held as scheduled	MTOD08	0	4	3	3	3	3	12	Minutes and attendance registers		
Human Resource Strategy		Policies	Number of new / reviewed policies adopted by Council by 30 Jun 2018 (Corp)	MTOD09	Internal	12	N/A	N/A	N/A	12	12		Approved policies and Council resolution
Review of organisational structure	Institutional Development	Review organisational structure and align to the IDP and	MTOD10&11	Internal	1	N/A	N/A	N/A	1	1	Approved annual organogram		

Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18					Portfolio of Evidence	Responsible Department
						Q1	Q2	Q3	Q4	Annual		
Rental of Clocking system	Legal Services	Budget by 30 June 2018  % of Service Level Agreements (SLA's) and Employment Contracts processed within the time frame of 30 days	MTOD12	120,8	100%	100%	100%	100%	100%	100%	SLA's and employment contracts	Corporate Services
Job Evaluation	Institutional Development	Number of signed Job Descriptions developed	MTOD13	371	150	N/A	100	57	N/A	157	Signed Job Descriptions	
Bursary fund: Community	Mayoral programmes	Number of community bursaries allocated	MTOD14	901	0	N/A	N/A	20	N/A	20	Proof of payment, signed contracts and reports	
Bursary fund: staff	Institutional Development	Number of staff bursaries allocated	MTOD15	300	16	N/A	8	7	N/A	15	Proof of payment, signed contracts and reports	
Records management	Customer / Stakeholder Relationship Management	Number of quarterly status reports in terms of the record management system submitted to the Municipal Manager	MTOD16	650	4	1	1	1	1	4	Compiled report	
Installation of Bulk files		Number of bulk file installed	MTOD 17	80,0	New	N/A	N/A	1	N/A	1	Delivery note and invoices	
Customer care		Number of quarterly Customer Complaint reports submitted to the Municipal Manager (inclusive of Presidential Hotline)	MTOD19	0	4	1	1	1	1	4	Compiled reports	
Customer care		Number monthly Batho Pele committee meetings held	New	Internal	New	3	2	2	3	10	Minutes and attendance register	



Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18					Portfolio of Evidence	Responsible Department
						Q1	Q2	Q3	Q4	Annual		
Programming	ICT	Number of quarterly reports compiled on network performance	MTOD23	1 998,8	4	1	1	1	1	4	Quarterly reports	Planning & Economic Development
ICT Forums		Number of quarterly ICT steering committee meetings held in terms of the implementation of the ICT governance strategy and policy	MTOD 23/24	Internal	4	1	1	1	1	4	Minutes and attendance register	
Develop ICT framework		Number of Approved ICT framework developed	MTOD 24	550,0	1	N/A	N/A	N/A	1	1	ICT Framework	
Website Hosting		% of hosting and management of the website by SITA	MTOD31	82,5	100%	100%	100%	100%	100%	100%	Quarterly reports	
	Audit	% of AG Management letter findings resolved by 30 Jun 2018 (Corporate)	New	Internal	New	N/A	N/A	100%	100%	100%	Quarterly AG Action Plan report	
IDP Process	IDP	Final IDP tabled and approved by Council by the 31st May 2018	MTOD37	300	1	N/A	N/A	N/A	1	1	Approved IDP Framework and Plan	
IDP Process	IDP	2018/19 IDP/Budget review Process Plan approved by 30th June 2018	MTOD 35	Internal	1	N/A	N/A	N/A	1	1	Approved IDP/Budget Process Plan	
Strategic Planning Session		Number . of Strategic Lekgotla Planning session convened	MTOD38	300	1	N/A	N/A	1	N/A	1	Council Resolution and agenda	
Performance Assessments	Performance Management	Number. of performance review for section 54/56 conducted	MTOD39	Internal	1	N/A	N/A	2	N/A	2	Section 56 Performance Assessments Report	

Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18					Portfolio of Evidence	Responsible Department
						Q1	Q2	Q3	Q4	Annual		
PMS Quarterly Lekgola		Number of Quarterly institutional Performance Reports submitted to Council per quarter	MTOD41	60	4	1	1	1	1	4	Quarterly institutional Performance Reports and council resolution	
Review and approval of performance management Framework		Number of performance management Framework reviewed	MTOD42	0.00	1	N/A	N/A	1	N/A	1	Review performance management Framework	

## 8.5 KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

### Strategic Objective : Become Financially Viable

Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18						Portfolio of Evidence	Responsible Department
Data Cleansing	Financial Management	Number of consumer accounts updated	FV01	500	2500	Q1	Q2	Q3	Q4	Annual		Data cleansing reports	Budget & Treasury Office
Revenue enhancement	Revenue	% outstanding service debtors to revenue by the 30 June 2018 (GKPI)	FV02	Internal	35,7%	10%	10%	10%	10%	40%		Section 71	Budget & Treasury Office
		% of revenue enhancement by 30 June 2018	New	Internal	New	1%	1.5%	2%	3%	7.5%		Billing reports	
Creditors payments	Expenditure	# of approved (compliant) invoices reports paid within 30 days	FV03	Internal	4	1	1	1	1	4		approved (compliant) invoices register	
Compilation of annual and adjustment budget	Budget Management	Submission of MTRF Budget to Council for approval by the 31 May 2018	FV05	Internal	1	N/A	N/A	N/A	1	1	1	Approved Budget and Council resolution Section 71	Budget & Treasury Office
		% of Budget spending by 30 June 2018	New	Internal	100%	25%	50%	75%	100%	100%			
Implementation of SCM regulations and policies	Supply Chain Management	Number of quarterly SCM procurement plan reports submitted to Executive Committee	FV07	Internal	4	1	1	1	1	4		Quarterly SCM reports	
		% of Bids processed in accordance with the procurement plan by 30 June 2018	New	Internal	100%	100%	100%	100%	100%	100%		Quarterly SCM reports	
GAMAP/GRAP Asset Register	Financial Management	GRAP Compliance Register in Place	FV08	373,9	1	1	N/A	N/A	N/A	1		Fixed Assets Register	Budget & Treasury Office



Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18						Portfolio of Evidence	Responsible Department
						Q1	Q2	Q3	Q4	Annual			
Policies	Policies	# of new / reviewed policies adopted by Council by 31 March 2018 (B&T)	MTOD 09	Internal	12	N/A	N/A	N/A	12	12	Approved policies and Council resolution	Budget & Treasury Office	
AFS	Financial Reporting	Draft Annual Financial Statements (AFS) submitted on or before 28th August 2017	FV10	3 405,8	1	N/A	1	N/A	N/A	1	Proof of submission from AG		
FMG grant		% of FMG grant spent by June 2018	FV11	2 145	75%	25%	50%	75%	100%	100%	FMG report		
	Financial Accounting (Revenue)	% of consumer payment received with respect to municipal services provided as compared to that billed	MTOD 09	Internal	100%	>80,9%	>80,9%	>80,9%	>80,9%	>80,9%	Section 71 report		
	Financial Reporting	Number of monthly section 71 MFMA reports submitted to EXCO within legislative timeframes	FV 06	Internal	12	3	3	3	3	12	Section 71 report		
		Number of quarterly section 52(d) MFMA reports submitted to the Mayor within legislative timeframes		Internal	4	1	1	1	1	4	Section 52(d) report	Budget & Treasury Office	
	Financial Reporting	Section 72 (midyear) MFMA report submitted to the Mayor within legislative timeframes	FV 06	Internal	1	N/A	N/A	1	N/A	1	Section 72 report		
	Asset Management	Annual submission of the asset verification report to the MM by 30 Sept 2017	FV 08	Internal	1	1	N/A	N/A	N/A	1	Asset verification report		

Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18					Portfolio of Evidence	Responsible Department
						Q1	Q2	Q3	Q4	Annual		
	Financial Reporting	Number of MFMA checklists submitted per quarter as legislated	FV 06	Internal	12	3	3	3	3	12	MFMA checklists	Budget & Treasury Office
	Indigents	% of (indigents) households with access to free basic electricity services by 30 Jun 2018 (GKPI)	New	Internal	100%	100%	100%	100%	100%	100%	Approved monthly indigent register submitted to Council	
	Financial Accounting (Revenue)	% Debt coverage ratio by the 30 June 2018 (GKPI)	New	Internal	12,3	N/A	N/A	N/A	18,8	18,8	Section 52(d) report	
	Financial Accounting (Expenditure)	Cost coverage ratio by the 30 June 2018 (GKPI)	New	Internal	18,6	N/A	N/A	N/A	4,7	4,7	Section 52(d) report	
	Fleet Management	% availability of fleet vehicles	New	Internal	100%	100%	100%	100%	100%	100%	Monthly Report	
		# of Fleet Management reports submitted to Council by 30 June 2018	New	Internal	New	1	1	1	1	4	Monthly Report	

## 8.6 KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

### Strategic Objective : Sound Governance through effective oversight

Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18						Portfolio of Evidence	Responsible Department
						Q1	Q2	Q3	Q4	Annual			
Special Programs	Transversal	Number of quarterly Special Programs held in terms of the (Elderly, Children, Disabled, Traditional healers and Youth	GG01	265	12	3	3	3	3	12	Special programmes reports	Corporate Services	
Mayororal programme: Youth development		Number of Youth programmes / initiatives implemented each quarter	GG04	137,4	1	2	N/A	N/A	N/A	2	Quarterly Youth reports		
Public participation	Public Participation	Number of public participation meetings and Imbizo's held	GG02	636	4	0	1	5	5	11	Attendance register		
Ward committee support		Number monthly Ward Committees meetings held	GG03	1 038,8	192	48	48	48	48	192	Quarterly ward committee's reports		
		Annual Ward Committee Conference held		Internal	N/A	N/A	N/A	N/A	1	1	Ward Committee Conference Report		
Municipal Newsletter	Customer / Stakeholder Relationship Management	Number of quarterly newsletters published	GG05	281,5	4	1	1	1	1	4	Published Newsletters		
Council Functionality	Good Governance and Oversight	Number of ordinary Council meeting held by June 2018 as per the approved Calendar of Events	GG07	Internal	4	1	1	2	3	7	Council meeting minutes	Corporate Services	
		Number quarterly status reports submitted to Council in terms of resolutions resolved within the prescribed timeframe of (3) months		Internal	4	1	1	1	1	4	Quarterly status report of Council resolutions resolved		



Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18					Portfolio of Evidence	Responsible Department
						Q1	Q2	Q3	Q4	Annual		
Training of Councillors		Number of councillors to be trained	GG08	212	32	5	3	12	12	32	Proof of payments	Office of the Municipal Manager
MPAC functionality	Good Governance and Oversight	Number of quarterly MPAC meetings held	GG07	Internal	4	1	1	1	1	4	MPAC meeting reports	
Internal Audit	Internal Audit	Number of risk based audit reports compiled	GG10	500,000.00	11	2	3	6	3	14	Internal audit reports	
Audit of Performance Information (AOPi)		Number of AOPi audit reports compiled	GG11	0.00	4	1	1	1	1	4	Quarterly AOPi reports	
Operation Clean Audit (OPCA) – Audit Improvement Action Plan	OPCA	Number of AG findings addressed as per the audit improvement action plan	GG12	0.00	4	1	1	1	1	4	API progress reports	
OPCA - Follow-Up audit on AGSA findings		No of follow-up audit reports compiled	GG13	0.00	4	1	1	1	1	4	Follow up audits reports	
Audit, performance & risk committees	Audit and Risk	Number of reviewed AFS reports compiled (Internal Audit & Audit Committee)	GG14	650,000.00	2	2	N/A	N/A	N/A	2	Internal audit report on AFS	
		Number of Audit & Performance Committee Meetings held	GG15		6	2	1	2	1	6	Audit committee report on AFS	Office of the Municipal Manager
Municipality's risk management profile	Risk Management	Number of approved risk registers in place.	GG16	0.00	2	N/A	N/A	N/A	2	2	Risk Assessment report	
Fraud Risk Assessment		Number of risk mitigating implementation reports compiled	GG17	0.00	4	1	1	1	1	4	Risk mitigating implementation report	
		% execution per quarter of identified risk management plan			New	N/A	N/A	100%	100%	100%		

Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18					Portfolio of Evidence	Responsible Department
		within prescribed timeframes (Total Organisation)			New	Q1	Q2	Q3	Q4	Annual		
		% execution per quarter of activities outlined in the Anti-fraud and corruption activity within prescribed timeframes by the 30 June 2018 (Total Organisation)									Quarterly Risk management committee reports	
		Approved fraud risk register in place	GG18	0.00	1	N/A	N/A	N/A	1	1	Fraud risk register	
Anti-fraud awareness workshops/campaigns		Number of anti-fraud and corruption awareness campaigns held	GG19	0.00	4	1	1	1	1	4	Awareness presentation & Attendance registers	
Risk Committee Meetings		No of Risk Committee Meetings held	GG20	0.00	4	1	1	1	1	4	Risk committee Agenda pack	
Security personnel service provider		No of municipal properties safe-guarded/provided personnel security	GG21	3,700,000.00	13	19	19	19	19	19	Security management's Monthly Activity reports	
EPWP – Guard Officers for community halls	Security Services	Number of security personnel deployed to safe- guarded community halls	GG22	280,000.00	11	N/A	N/A	10	N/A	10	Security management's Monthly Activity reports	
Security Intelligence services		Number of Security advisory reports compiled	GG23	0.00	2	N/A	1	N/A	1	2	Security advisory reports	
		Number of security Awareness Campaigns	GG24	0.00	4	1	1	1	1	4	Awareness presentations & Attendance registers	

Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18					Portfolio of Evidence	Responsible Department
						Q1	Q2	Q3	Q4	Annual		
Surveillance Cameras for the workshop		Number of Surveillance Cameras system installed at the workshop	GG24	100,000.00	New	1	N/A	N/A	N/A	1	Invoices and delivery note	
Physical security upgrade		% of Physical security upgrade done as per security upgrade plan	GG24	200,000.00	100%	100%	100%	100%	100%	100%	Security management's Monthly Activity reports	
	Supply Chain Management	% attendance at scheduled Bid Committee meetings by 30 Jun 2018 (OMM)	FV 07	Internal	New	100%	100%	100%	100%	100%	Attendance register	
	Policies	# of new / reviewed policies adopted by Council by 31 March 2018 (OMM)		Internal	3	N/A	N/A	N/A	3	3	Approved policies and Council resolution	Office of the Municipal Manager
	Good Governance and Oversight	Draft Consolidated Annual Report submitted on or before the 31st Aug 2017	FV 10	Internal	1	1	N/A	N/A	N/A	1	Draft consolidated Annual Report	
		Submission of Final audited consolidated Annual Report to Council on or before 28 January 2018		Internal	1	N/A	N/A	1	N/A	1	Final consolidated Annual Report	
		Submission of Oversight Report to Council by the 30th March 2018		Internal	1	N/A	N/A	1	N/A	1	Annual Performance Oversight Report	
		Obtain a Qualified Auditor General opinion for the 2016/17 financial year	GG 12	Internal	Qualified opinion	N/A	Qualified opinion	N/A	N/A	Qualified opinion	Final AG Management Letter	
		Adjusted Budget and SDBIP approved by Executive Mayor by the end of February 2018	FV 05	Internal	1	N/A	N/A	1	N/A	1	Copy of Adjusted Budget and SDBIP	



Project Name	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	Quarterly Targets 2017/18					Portfolio of Evidence	Responsible Department
						Q1	Q2	Q3	Q4	Annual		
		Final SDBIP approved by Executive Mayor within 28 days after approval of Budget	New	Internal	1	N/A	N/A	N/A	1	1	Copy of Final approved SDBIP	
	Good Governance and Oversight	Number of quarterly MPAC meetings held		Internal	4	1	1	1	1	4	MPAC meeting reports	Corporate Services
		Number of monthly EXCO meetings held		Internal		3	3	3	3	12	EXCO meeting minutes	
		Number of Section 79 Committee meetings held each quarter		Internal		3	3	3	3	12	Agenda and minutes of each of Section 79 Committee meeting	

## 9. DETAILED CAPITAL WORKS PLAN

The three (3) year capital works plan has been amended as dictated by the changes necessitated through the process of reviewing the current 2017/18 Budget. The budget is still aligned to the Strategic and Developmental Objectives and Outcomes crafted in the process of the IDP review cycle, to enable the strategic intent and mandate of the 2017/18 IDP to be attained.

Project Short Description	Function	Total Budget	Adjustment Budget
Municipal Offices: File Storage Centre	Corporate Support	75 000,00	80 000,00
	Sub-Total	75 000,00	80 000,00
Machinery and Equipment: TLB	Parks & Cemeteries	159 996,00	159 996,00
Cemeteries/Crematoria: Landscaping Greening Project		999 996,00	999 996,00
Machinery and Equipment: TLB		1 299 996,00	-
	Sub-Total	2 459 988,00	1 159 992,00
Digital Camera - Community Services	Consumer Protection	10 000,00	10 000,00
	Sub-Total	10 000,00	10 000,00
HV Substations: Industrial Substation 2nd Supply Phase 1	Electricity: Electricity	600 000,00	579 036,00
MV Substations: minisubstation stand 456 1r's street	Electricity: Electricity	600 000,00	-
HV Switching Station: Replace RMU with circuit breakers	Electricity: Electricity	500 000,00	421 763,00
HV Substations: Transformer Replacement 500kva	Electricity: Electricity	500 000,00	-
	Electricity: Electricity		1 146 270,00
	Sub-Total	2 200 000,00	2 147 069,00
Cash Counting machines	Finance: Finance	150 000,00	80 000,00
	Sub-Total	150 000,00	80 000,00
	LED: Wifi installation	-	1 600 000,00
	Sub-Total	-	1 600 000,00
Transport Assets: Vehicle - Fleet Management	Fleet Management	600 000,00	600 000,00
	Sub-Total	600 000,00	600 000,00
Municipal Offices: Air Conditioning - Building	Housing: Housing and Building	200 000,00	50 000,00
Extension of Municipal Main building offices	Housing: Housing and Building	1 500 000,00	-

Project Short Description	Function	Total Budget	Adjustment Budget
	<b>Sub-Total</b>	1 700 000,00	50 000,00
Purchase of ICT Computers	Information Technology	65 000,00	135 000,00
Purchase of Printers	Information Technology	50 000,00	50 000,00
Server	Information Technology	100 000,00	50 000,00
	<b>Sub-Total</b>	215 000,00	235 000,00
Machinery and Equipment: Speed Camera	Licensing and Regulation	300 000,00	300 000,00
Transport Assets: Vehicle - Traffic	Licensing and Regulation	600 000,00	600 000,00
	<b>Sub-Total</b>	900 000,00	900 000,00
Transport Assets: Vehicle - Council Support	Mayor and Council: Council	950 000,00	950 000,00
	<b>Sub-Total</b>	950 000,00	950 000,00
Surveillance cameras for the workshop	Municipal Manager	100 000,00	100 000,00
	<b>Sub-Total</b>	100 000,00	100 000,00
Machinery and Equipment: Bomag Roller	Roads: Roads & Stormwater	200 000,00	200 000,00
Roads: Dichoeung Internal Road	Roads: Roads & Stormwater	7 500 000,00	8 037 890,00
Machinery and Equipment: Dumper x2	Roads: Roads & Stormwater	400 000,00	400 000,00
Outdoor Facilities: Mamphogo Sports Complex	Roads: Roads & Stormwater	6 500 004,00	6 500 004,00
Roads: Ngwalemong Internal Street	Roads: Roads & Stormwater	11 411 342,82	11 411 342,82
Replacement of 20 Stormwater Catchment Concrete Cover	Roads: Roads & Stormwater	200 000,00	180 000,00
Machinery and Equipment: Saw Cutter	Roads: Roads & Stormwater	125 000,00	57 000,00
Drainage Collection: Stormwater Extension 6	Roads: Roads & Stormwater	1 746 657,18	4 934 466,40
Roads: Upgrading of Letebelane /Ditholong Internal street	Roads: Roads & Stormwater	10 120 000,00	10 120 000,00
Roads: Construction Industrial Road	Roads: Roads & Stormwater	1 499 996,00	1 512 106,00
	<b>Sub-Total</b>	39 703 000,00	43 352 809,22
Machinery and Equipment: Refuse Container	Solid Waste Removal: Solid Waste	540 000,00	526 000,00
Transport Assets: Tipper Truck	Solid Waste Removal: Solid Waste	850 000,00	-
	<b>Sub-Total</b>	1 390 000,00	526 000,00
Outdoor Facilities: Leeuwfontein Sports Complex	Sports Arts and Culture	10 832 004,00	10 832 004,00
	<b>Sub-Total</b>	10 832 004,00	10 832 004,00





## 10. CONCLUSION

The SDBIP is a vital monitoring tool for the mayor and council to monitor in-year performance of the municipality. The SDBIP gives meaning to the budget and the IDP and will inform both in-year reporting in terms of section 71 (monthly reporting), section 72 (mid-year report) and section 46 (end-of-year annual reports). This enables the Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance.

The SDBIP provides the top layer of information for the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. The SDBIP aims to ensure that managers are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the council to monitor the performance of the municipality against quarterly targets on service delivery

## 11. APPROVAL

SIGNED: .....



DATE: 28/03/2018

MAYOR

KUPA C-R